Community Impact

Working together has its benefits.
The purpose of the Northwest Colorado Council of Governments is to be responsive to our members' needs and interests by providing guidance and assistance in problem-solving, information sharing and partnership building, advocating members' interests and needs with local, state and federal entities, and providing quality services to our membership that are relevant, effective, and efficient.
My intention for 2018-2019 is for our membership and clientele to know what NWCCOG does more clearly than before I started as Executive Director in November of 2016.

In our 2017 Member Survey, we learned that NWCCOG has a very positive reputation. Members know we have multiple departments providing a broad basket of services across a diverse region. Our services are appreciated. As a weak spot, most respondents were challenged to explain in much detail what we do. We also learned that each member values NWCCOG because of a slightly different set of factors. This speaks positively to our reach.

We are improving at highlighting our success stories. Each program has been collecting input for this past year, and we will be sharing those stories, case studies, and notes of appreciation with you on the new web site in addition to continuing to share them in the NWCCOG Newsletter.

We also need to do a better job of providing access to our services. Excellent work at a Program level continues as it has for many years whether it is delivering services to seniors, reimbursing for qualifying non-emergent transportation, inspecting elevators, delivering business loans or weatherizing homes, we have many direct services to the public. Many of those services extend far beyond our “base” 5-county region.

We often assume that appreciation presupposes that members know our stories. We also have many member services delivered to our local jurisdictions and department partners, including technical assistance for broadband development, emergency management, council facilitations, Economic Development or water quality advocacy and information sharing. Broadband specifically has been a magnet bringing Breckenridge and Avon back into the membership this past year.

It is also the core of our challenge to deliver value across a broad region with so many outstanding partners while doing just a little bragging on ourselves. Look for more documents like the Broadband 5-year Report to tell our stories ahead.

Jon Stavney
NWCCOG Executive Director
Established in 1972 by Governor John Love’s executive order, the Northwest Colorado Council of Governments (NWCCOG) is a voluntary association of county and municipal governments that leverages the benefits of collaboration and provides services which are more effectively managed at a regional level. NWCCOG is located in the northwest central mountain region of Colorado just west of the Front Range, and represents the counties of Eagle, Grand, Jackson, Pitkin, and Summit. The region is designated by the State as Planning and Management Region 12. Many NWCCOG programs achieve critical mass by extending far beyond the 5 county area. Characterized by high elevations, quintessential mountain resorts, and natural beauty that attract the world to Colorado, much of the region served by NWCCOG remains disperse, rugged, and rural.

The Region
The Economic Development District (NWCCOG EDD), established in 2012, promotes and coordinates economic development efforts throughout the 5-county region. Our mission is to be a regional leader, working cooperatively with the private and public sectors to enhance the economic conditions and improve the region’s economic prosperity. The EDD brings together the essential partners from all sectors to determine the most appropriate strategies to advance the prosperity of the region.

NWCCOG EDD is led by a board of directors comprised of representatives from local governmental jurisdictions, private sector, and other economic development stakeholders. As a federally-designated district, the NWCCOG EDD receives annual funding from the Economic Development Administration (EDA).

EXAMPLES OF IMPACT...

**Setting the stage** - The work of the EDD is driven by a Comprehensive Economic Development Strategy (CEDS) that is updated every 5 years. In 2016, the CEDS planning process for calendar years 2017 – 2022, involved hosting many county-wide and community meetings. A broad range of regional stakeholders – including local governments, the business community, education providers, workforce groups, non-profits, and other community groups – discussed strengths, weaknesses, opportunities and threats in each county and the region as a whole. This input was used to create a strategic road map to ensure there are clear objectives to help build our region’s capabilities and capacity.

**Events**

**NWCCOG Regional Economic Summit** - Speakers were focused on various economic development topics including workforce, resiliency, diversification, and economic development strategies. It provided networking opportunities for 90 attendees ranging from elected officials, to economic development professionals, to planners to business owners.

**Startup Weekend** - Regional Champions of Entrepreneurship at Work at Breckenridge Startup Weekend. This action-packed weekend is an opportunity for budding entrepreneurs to start a new business using resources from current entrepreneurs and a teamwork environment. NWCCOG EDD was a sponsor of this event.

**COILSx** – NWCCOG EDD was a promotional partner and moderator in the Colorado Outdoor Industry Leadership Summit. The symposium, presented by the Mountain Outdoor Recreation Alliance, focuses on public lands, outdoor recreation, rec tech / innovation to promote sustainability in our Region and beyond.

**Essentials for Small Business 2018 Workshop** Partnering with Employment First program, Summit County Dept. HHS and the Summit Chamber of Commerce to provide tools for budding business owners to be more successful.

**RACHEL LUNNEY**
Director
970.468.0295 x106
rachel@nwccog.org

**KEY METRICS**
- 5 Counties Served
- 1 Employee
- 18 Resource Bulletins Created
- Quarterly Updates
- Approx. 8K Website Visits/month

northwestcoloradoregion.org
Established in 1993, the Elevator Inspection Program (EIP) inspects and issues permits for commercial and residential conveyances (elevators, lifts, dumbwaiters, and escalators) to ensure safe conveyances throughout the region.

In July 2008, NWCCOG became the only inspectors in the region for this specialty by entering into a Memorandum Of Understanding (MOU) with the Colorado Department of Labor and Employment - Division of Oil and Public Safety as the Authority Having Jurisdiction under the Elevator and Escalator Certification Act.

NWCCOG’s elevator inspectors work cooperatively with each jurisdiction’s building department to implement the program in that jurisdiction and standardize elevator codes to streamline the regulatory structures across the region for vendors. The EIP now serves Clear Creek, Eagle, Garfield, Grand, Jackson, Lake, Moffat, Pitkin, Routt, and Summit Counties, which includes most of the cities and towns within those counties.

**EXAMPLES OF IMPACT...**

**Tight Controls on Compliance** - New policies and procedures are being introduced in 2018, that will ensure all conveyances within our area of responsibility will be in compliance with safety standards. Coordination between the NWCCOG, Building Inspectors and Officials, along with Fire Marshals in each community enables us to take the necessary steps to enhance safe operations.

**A year of Growth** - The region experiences an increase of new elevators each year. We expect the growth will increase to approximately 2000 elevators in the next year or so.

**KEY METRICS:**
- Funding Source - 100% Fee For Service
- 7 Employees - 10 Counties
- Contact David: 970-468-0295 x108
elevator@nwccog.org

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**Total Elevators Inspected in 2017:**

<table>
<thead>
<tr>
<th>Total Elevators Inspected in 2017:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Aspen</td>
<td>264</td>
</tr>
<tr>
<td>City of Glenwood Springs</td>
<td>110</td>
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<tr>
<td>City of Steamboat Springs</td>
<td>165</td>
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<tr>
<td>Eagle County</td>
<td>264</td>
</tr>
<tr>
<td>Grand County</td>
<td>6</td>
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<tr>
<td>Summit County</td>
<td>119</td>
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<tr>
<td>Town of Basalt</td>
<td>37</td>
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<td>Town of Breckenridge</td>
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<tr>
<td>Town of Frisco</td>
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<tr>
<td>Town of Granby</td>
<td>14</td>
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<tr>
<td>Town of Grand Lake</td>
<td>6</td>
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<tr>
<td>Town of Gypsum</td>
<td>19</td>
</tr>
<tr>
<td>Town of Hot Sulphur Springs</td>
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<tr>
<td>Town of Kremmling</td>
<td>4</td>
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<tr>
<td>Town of Minturn</td>
<td>2</td>
</tr>
<tr>
<td>Town of Red Cliff</td>
<td>2</td>
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<tr>
<td>Town of Vail</td>
<td>297</td>
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<td>Town of Walden</td>
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<td>Town of Winter Park</td>
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<tr>
<td>Non-Members in Region</td>
<td>116</td>
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<tr>
<td>Outside Region 12</td>
<td>120</td>
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<td><strong>Total</strong></td>
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</table>
The Weatherization Assistance Program (WAP) was established in 1977 and NWCCOG’s Energy Program has been steward for WAP since its inception. The Energy Program provides energy conservation measures to low and moderate income homes across a 13 county area of northwest Colorado. Cost-effective improvements installed in the home include insulation, sealing air leaks to the outdoors, installation of storm windows, replacing old inefficient heating systems and refrigerators with new high efficiency units and safety checks on all gas appliances before and after the work is performed.

WAP is a federally funded program through the Department of Energy and is administered at the state level by the Colorado Energy Office (CEO). Over the 4 plus decades the Energy Program has lowered the utility burden for thousands of homes in the region and has corrected many health and safety risks such as gas leaks and carbon monoxide problems.

In addition to weatherizing homes within the NWCCOG region, NWCCOG also weatherizes homes in Chaffee, Clear Creek, Garfield, Lake, Moffat, Park, Rio Blanco, and Routt Counties.

EXAMPLES OF IMPACT....

The Energy Program contracts with CEO every program year to weatherize approximately 100 homes depending on funding levels. A prioritization process includes homes identified with a high energy burden, homes built before 1976 as they will likely have been insulated at lower levels than today’s standards, and homes using propane or electricity for heating as they are much more expensive fuels than natural gas. A secondary prioritization is for homes with elderly residents, the disabled, or families with young children. With only 100 homes benefiting from the program each year this prioritization assures the funding is spent where it will have the greatest impact.

Outcomes - Through our efforts of sealing air leakage- keeping warm air inside the home, lighting upgrades from incandescent bulbs to LEDs – reducing lighting costs, repairing or replacing inefficient furnaces, and replacing old refrigerators with new Energy Star™ fridges can make a big difference in the utility burden. Recent studies indicate and average saving of more than $300 per home per year.

Additionally, and most gratifyingly, over 40% of the homes have some kind of health and safety problem that we identify and fix. Clients who thought they had the flu last winter were in fact being poisoned by a faulty heating system that was producing high levels of Carbon Monoxide. Finding and fixing these problems has undoubtedly saved lives. Improved air quality reduces asthma attacks and resulting hospital visits and lost time at work. Electrical repairs and dryer vent cleaning reduces fire risks. Carbon Monoxide mitigation saves lives.

Diversifying - The Energy Program also works with Energy Outreach Colorado (EOC) for their Colorado Affordable Residential Energy Program (CARE) and the Crisis Intervention Program (CIP). CARE is an income qualified weatherization program that provides similar services to WAP but to a slightly different demographic. Through the CARE program we can help an additional 45-50 families a year. These are clients that may not qualify for WAP or, because of the prioritization, may be put on the WAP waiting list.

The CIP program is an emergency response for current LEAP recipients that have a heating system that either needs to be repaired or replaced during the heating season. The Energy Program averages 30-40 of these no-heat calls every winter. The territory covered is the entire 13 county region plus portions of Jefferson, Teller, Gilpin, and Fremont Counties.
The Northwest Loan Fund (NLF), established in 2013, offers business loans in Eagle, Garfield, Grand, Jackson, Moffat, Pitkin, Rio Blanco, Routt and Summit counties. The NLF loans money for expansion, acquisition, and start-up. Loans can be used for equipment, inventory, working capital, and business occupied Real Estate.

**EXAMPLES OF IMPACT....**

**Businesses Benefit From NLF Loans**
The loan fund made 6 loans for a total of $422,000 in 2017.

**Since 2014:** 9 counties served, 1 Employee, 32 loans made - 22 outstanding, $2.3 Million in loans - creating 85 new jobs.

**Funding:**
- Community Block Grant (CDBG)
- Colorado Ofc. of Economic Development

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**This is a sample of NLF clients:**

- **Coulter Lake Guest Ranch - Rifle**
- **VBC - Eagle Vail and Solaris Center Vail Village**
- **Capitol Creek Brewery - Basalt**
- **Rocky Mountain Pizza - Glenwood Springs**
- **Smell That Bread Bakery - Steamboat Springs**
- **Grand Adventure Brewing - Kremmling**

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**ANITA CAMERON**
Director of Business Lending
970-455-1059

NorthwestLoanFund.org
Because broadband internet services are so vital to regional and local economic development and quality of life, the NWCCOG continues to support the ongoing collaboration efforts to move the strategic plan forward. The Regional Strategic Broadband Plan, developed in 2013, remains the roadmap to support the efforts in Eagle, Grand, Jackson, Pitkin, Rio Blanco, Routt and Summit Counties, the City of Glenwood Springs, and the Town of Carbondale.

Nate Walowitz, the NWCCOG Regional Broadband Coordinator, continues to work with all participants, the State of Colorado Office of Information Technology, the Colorado Department of Local Affairs, and broadband providers to promote broadband service development and deployment.

The project is funded by a grant from the Colorado Department of Local Affairs (DOLA) and matching funds from each participating county and local government.

Funding Sources:
50% DOLA
50% Member Dues Match

**EXAMPLES OF IMPACT…**

- **The NWCCOG Broadband Director** provides technical assistance for local projects to either deploy or improve broadband in the 7 County project area. Among the variety of local governmental broadband initiative support:
  - NWCCOG worked on broadband plans for Pitkin and Summit Counties and the Towns of Fraser and Winter Park.
  - We assisted the Town of Gypsum and Eagle County to obtain a significant increase in bandwidth at very competitive pricing.
  - The team also work closely with the Town of Red Cliff in completion of their communications tower construction project and their application to the USFS for a microwave communications site at Ski Cooper that will allow access to the CenturyLink fiber network at the ski area base.

- **Project THOR** focuses on the creation of an open access Regional Middle Mile Transport Network to assist NW Colorado communities gain lower cost, reliable, redundant internet access. The network will be an open information superhighway that will be available to government, schools, internet service providers and private organizations across all of Northwest Colorado. The team is creating an approach and collecting data to ensure the network will meet our members’ needs. This network will be designed and operated to include many benefits. Here are just a few:
  - Reduce the costs of reliable, redundant broadband transport and bandwidth throughout the region. Sharing the cost of the network across all participants will allow broadband to expand,
  - Multiple paths to Gigabit Internet backbone access points in Denver and Salt Lake City,
  - Dynamic active management to ensure reliable routing of network traffic around outages and network congestion, and
  - Provide network security to allow all government partners, including public safety, to meet their security requirements.

For complete broadband updates visit our website at NWCCOG.org/programs/broadband
The AAAA was established in 1978 under the Older Americans Act and serves as the designated regional planning and aging services agency for Eagle, Grand, Jackson, Pitkin, and Summit counties. It is responsible for developing the Area Plan on Aging, securing available Title funds, administering and monitoring the services and programs under the area plan, and helping develop, coordinate and integrate aging services in the area.

Through federal and state funds, the Alpine AAA seeks to provide and connect the community with supports and services that promote aging with independence and dignity for individuals sixty and older and their caregivers in their community of choice. Aging services include Medicare counseling, the long term care ombudsman program, transportation, legal services, information and referral, caregiver programs, nutrition and nutrition counseling, elder abuse prevention, case management, volunteer opportunities, and more.

Building the Team - Erin Fisher, AAAA Program Director manages the team which includes Amanda Rens-Moon, Program Specialist; CJ Grove, the Retired and Senior Volunteer Program (RSVP) Volunteer Coordinator; and TJ Dufresne, the SHIP Medicare Counselor. In addition, the team now includes the Region Transportation Coordinating Council and Mountain Ride Transportation Resources headed up by Molly Tompkins and Chelsea Voden.

KEY METRICS:

**Meals Served**: 28,903 meals served in 2017. A 42% increase from 2016.

**Free Legal Assistance**: 210 unique individuals. A 32% increase from 2016.

**Transportation**: 8,064 one-way trips to 243 consumers.
Some Alpine Area Agency on Aging Activities include:

- Senior Day at the Capitol – seniors from our region travel to the state capitol to hear from legislators and the governor about statewide aging topics
- Senior Awards Ceremony – seniors are honored for their volunteering efforts within the community
- Caregiver Conference – caregivers of adults spend the day learning about caregiving topics, meeting vendors, and getting pampered
- Senior Law Day – a full day of legal information and legal consultations in Summit County and the Roaring Fork Valley
- Educational Programming – special education programs include end-of-life topics, legal advice, long term care planning, and more
- Medicare Education – SHIP Medicare counseling during open enrollment in the fall and year round gives seniors an opportunity to ask questions about Medicare and get individual help with their Medicare plan
- Caregiver Education – caregiving education events like preventing caregiver burnout, Latino caregiving, and legal and financial considerations as a caregiver
- The AAAA publishes the Independent Living Times, a quarterly magazine designed to provide regional resources and information for older adults. Find them in Senior Centers, doctors office waiting rooms, online, and many other locations.

For more information about our programs for seniors, caregivers, and resources for aging well check out our website www.alpineaaa.org

WHO WE SERVE:

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<tr>
<th>AGES</th>
<th>CONSUMERS</th>
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<td>60-74</td>
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<tr>
<td>75-84</td>
<td>340</td>
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<td>85+</td>
<td>141</td>
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<tr>
<td>TOTAL</td>
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FUNDING

<table>
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<tr>
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</thead>
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<tr>
<td>Federal</td>
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<tr>
<td>State</td>
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<tr>
<td>Non-Profits</td>
<td>6%</td>
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<tr>
<td>Dues</td>
<td>3%</td>
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</tbody>
</table>

NWCCOG’s Amanda Rens-Moon hosting the "Being Mortal" discussion at Summit Community & Senior Center

Volunteer preparing meals at Minturn Senior site.

Senior Day at the state capitol.
The Medicare SHIP Program is an important part of the services NWCCOG provides for the 65 and older population and for those who are Medicare eligible due to a disability. After the introductory year, there was a call for more availability to individual Medicare assistance, more community education opportunities, and more chances to learn about Medicare fraud and prevention.

Despite a freeze on volunteer training, the Medicare SHIP program served the Medicare population well this year. The number of contacts doubled in nearly every demographic measure reported compared to the inaugural Medicare counseling open enrollment period.

EXAMPLES OF IMPACT…

**Outreach and Education** - It is very difficult to simplify Medicare and all of its moving parts, but the team identified the types of topics that were important to talk about. Those topics were then incorporated into a level of interactive conversation that personalized the contact to each individual.

SHIP Medicare Assistance made use of connections beyond the senior meal sites through outreach and educational events. Partnerships throughout the region helped reach the Medicare eligible population beyond those who congregate at the meal sites.

**Medicare Basics** - A Medicare Basics workshop was developed that is perfect for those newly enrolling in Medicare. It assists consumers with the complexity of learning about Medicare and all of the Parts of Medicare, enrollment deadlines, and the dreaded Medicare Part B and Part D penalties.

Medicare Basics education is now offered at events for large employers that have employees readying to enroll in Medicare or will transition from an employer sponsored health plan to Medicare. The team routinely helped individuals decide whether to stay on their employer sponsored plans, retiree health plan through their employer, or to partially or fully enroll in Medicare.

**Referrals** - Referral sources were tracked to our SHIP Medicare Assistance Program to evaluate where and how to place additional referral and partnership emphasis.
The Alpine Area Retired and Senior Volunteer Program (RSVP), which came under the auspices of NWCCOG in 2015, is a member of the federally funded Corporation of National and Community Service’s (CNCS) Senior Corps program. Senior Corps programs operate in every state and territory in the United States. RSVP is America’s largest network of volunteers consisting of more than 500,000 people. Senior Corps utilizes the talents of individuals who are 55 or older in Eagle County. These volunteers give their time to local non-profit organizations and government programs tackling tough issues and building stronger communities.

EXAMPLES OF IMPACT...

Alpine Area RSVP operates in Eagle County with a team of 148 volunteers who have donated a total of 15,872.78 hours of service to their community in 2017. Independent Sector values volunteer service at $23.56 per hour which means our incredible team of volunteers donated a total of $383,168.91 in services last year.
The Regional Transportation Coordinating Council (RTCC) was formed in 2012, as a result of Rural Resort Region’s initiative - 
*Seniors in Our Mountain Communities: Challenges and Opportunities.* This project identified the gaps in transportation services; traveling within counties and traveling across county boundaries to access healthcare facilities and other services. In response, the RTCC was formed to be the coordinating council for a 8 county rural area of northwest Colorado including Eagle, Garfield, Grand, Jackson, Park, Pitkin, Routt, and Summit Counties.

The RTCC works to improve transportation options for veterans, older adults, people with disabilities, and low-income adults. Our focus is on coordinating the existing public and private transit providers with other human services providers in a system that is easily available to individuals from anywhere in the region.

The Mountain Ride Transportation resource center, established in 2014 with a grant from Colorado Department of Transportation, became the regional billing pilot demonstration for Colorado Department of Health Care Policy and Finance (HCPF) Health First Colorado (Medicaid) and receives funds from Medicaid.

**Regional Transportation Coordinating Council**

**DIRECT CLIENT SERVICE**

**EXAMPLES OF IMPACT…**

**Trip Numbers Growing** - During the past year, 12,899 one-way trips were coordinated and booked through the Mountain Ride Call Center. That is an increase of 65% from last year’s 8,470 one-way trips. The Human Services Departments of the participating counties within our region are both partners and funders for the project.

**Special Award** - During the Annual Senior Awards Ceremony held in May, 2016 the RTCC team was recognized with the NWCCOG Region 12 “Friend of the Seniors” award for their work in helping older adults get much needed transportation.

**ONE-WAY TRIPS Scheduled and Reimbursed**

<table>
<thead>
<tr>
<th>County</th>
<th>2016</th>
<th>2017</th>
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<tbody>
<tr>
<td>Eagle</td>
<td>747</td>
<td>1279</td>
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<tr>
<td>Garfield</td>
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<td>12</td>
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<td>Grand</td>
<td>3,660</td>
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<td>Jackson</td>
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<td>Park</td>
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<td>Pitkin</td>
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<td>Routt</td>
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<td>Summit</td>
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<td>TOTAL</td>
<td>8,470</td>
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The Northwest All-Hazards Emergency Management Region (NWAHEMR) established in 2003. The NWAHEMR is one of nine emergency preparedness regions within the State of Colorado. It is organized around ten counties and the cities, districts, towns and municipalities within each County. The counties within the NWAHEMR are: Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit Counties.

The NWAHEMR is continuing its effort to coordinate response, develop professional and community relationships, participate in coordinated all-hazards planning, and advance capability assessments, training and exercise efforts. Additionally, the region has initiated standardization in equipment and response in multi-county emergency response. With Emergency Managers responsible for reducing vulnerability to hazards and risks and coping with disasters, whether by nature or manmade, it is critical that the emergency field services, community leaders and elected officials work together to share resources to make our communities more prepared and less vulnerable.

To achieve this the Communication and Geographical Information Systems; Public Works and Road and Bridge; Law Enforcement; Fire and EMS, Bomb Squad and Hazardous Materials Teams; Health Care Coalition Group; Animal Control; Coroners and Emergency Managers meet together quarterly twice a year. The yearly workshop and Summit meetings focus on planning for training, new systems - such as the Next Generation 911, and on-going resource inventory assessment. These groups meet to improve capabilities, responsiveness, and coping with hazards and disasters.

The State Homeland Security Grant Program allows the Emergency community to meet to enhance terrorism preparedness and to achieve the goal of a “secure and resilient Nation”. The HSGP provides funding for the NWAHEMR to obtain the resources necessary to support the National Preparedness Systems and the goal to Strengthen National Preparedness and Resilience.

To date the SHGP has funded a wide variety of projects including planning, equipment purchase, training and exercise, management and coordination. All project investments have been linked to capability targets and gaps that have been identified through the Threat and Hazard Identification and Risk Assessment (THIRA) process. The NWAHEMR has a regional THIRA that addresses common threats and hazards across the region and includes the counties’ THIRA and other plans.

The NWAHEMR is constantly evolving as FEMA, Colorado Division of Homeland Security & Emergency Management, Colorado Homeland Security Advisory Council and other government constantly evaluate capabilities and needs as world events and political situations evolve.
EXAMPLES OF IMPACT...

Commissioning Climate Change in Headwaters 2018 study. QQ and the Rocky Mountain Climate Organization (RMCO) released a report documenting how climate change may affect the water and snow resources in the headwaters region of the Colorado River. *Climate Change in the Headwaters: Water and Snow Impacts*, prepared by RMCO for NWCCOG, summarizes existing information on how climate change puts at risk water and snow resources and the many economic and social values that depend on them in six Colorado counties—Eagle, Grand, Gunnison, Pitkin, Routt, and Summit. The report details the impacts of climate change that have already happened, and those that could happen.

Protecting water quality - QQ worked with affected stakeholders to respond to proposed changes to statewide water quality standards in the 2016 Reg. 31 Basic Standards Rulemaking before the Water Quality Control Commission (WQCC). QQ focused on several proposed changes to temperature standards, examining whether those changes would be protective of aquatic life in the QQ region. Due in part to QQ concerns, the WQCC delayed making any changes to those statewide temperature standards. QQ continues to work towards temperature standards that alleviate problems for dischargers while also ensuring the protection of aquatic life.

Cooperative adaptive management - QQ continued working with Watershed Services, QQ member local governments, and various other stakeholders to create a memorandum of understanding to develop an attainable water clarity standard in Grand Lake. An agreement was signed in early 2016, and the group began monitoring and implementation work towards the clarity standard.

**KEY METRICS**

QQ operations are 100% funded by QQ member dues. Includes a $100,000 Legal Defense Fund Account balance.
EXAMPLES OF IMPACT…

**Straight Creek Water Quality** – Straight Creek parallels I-70 from the tunnels to its confluence with the Blue River in Silverthorne. It is the primary drinking water source for the Town of Dillon. This stretch of I-70 has contributed as much as 20,000 tons of sand per year of sand to the watershed. Over the last decade NWCCOG has worked with CDOT, USFS, Summit County and the Towns of Dillon and Silverthorne to implement a sediment control action plan (SCAP) and monitor its effects. Due to those efforts, in 2017 Straight Creek aquatic life is classified as no longer impaired.

**Grand Lake Clarity** – NWCCOG participates in the Grand Lake Adaptive Management committee. The group meets annually to review and assess Reclamation’s proposed operation of the Colorado Big Thompson Project and make recommendations on operational changes to minimize the impact on Grand Lake clarity. In addition, NWCCOG is a cooperating agency in Reclamation’s assessment of structural and operational options to the Colorado Big Thompson Project intended to protect water quality in Three Lakes. This assessment will ultimately result in an Environmental Assessment under NEPA.

**Water Quality Standards for Molybdenum** – Climax has proposed changes to the state’s water quality standards to protect water supplies and agriculture from potential negative impacts from molybdenum. NWCCOG has helped coordinate stakeholders in the Ten Mile Creek and Williams Fork watersheds response to this proposal. Toxicology experts have been hired to evaluate the Climax proposal and stakeholders have utilized that information to make informed responses to Climax as well as participate in ongoing discussions on this matter.

**Review and Comment on Development Applications** – Watershed Services works with member jurisdictions to evaluate potential water quality implications of development proposals, wastewater treatment plant site applications, 1041 permit applications and other land use matters.
The Northwest Region Healthcare Coalition (NWRHCC) has contracted NWCCOG to provide financial management services to the Region as required by grant guidelines and the Colorado Department of Public Health and Education (CDPHE).

The NWRHCC is comprised of key Health Care Organizations (HCO) from across the Northwest Region that support the purpose of the coalition and is is led by an elected Chair, Chair Elect and Secretary/Treasurer, and driven by a Steering Committee. Regional Public Health Emergency Preparedness and Response (EPR) staff may attend all meetings but are not considered representatives of any member agency.

The primary function of the Northwest Region Healthcare Coalition is to coordinate and conduct healthcare emergency preparedness activities throughout the following 10 Northwestern Colorado counties: Mesa, Garfield, Pitkin, Eagle, Summit, Grand, Jackson, Routt, Moffat, and Rio Blanco.

**Governance Document**

This document defines a governance structure with necessary processes to execute activities related to healthcare delivery system readiness and coordination.

**Regional Hazard Vulnerability Analysis (HVA)**

The HVA provides an understanding of the events and conditions that threaten the NWRHCC’s ability to continue the provision of healthcare at the regional level. Each hospital facility, ancillary healthcare providers, and others regularly conduct an HVA focused on the potential impacts to that facility’s operations. The HVA is the initial step in understanding the events and circumstances that may reduce the capability and capacity of healthcare provision throughout the NWRHCC.

**Communications Plan**

Describes the process that will be used by the Northwest Region Healthcare Coalition (NWRHCC) to communicate with stakeholders and coalition members during emergencies that impact the healthcare system in the region or state.

**Preparedness Plan**

This plan strengthens regional operational readiness among the NWRHCC partners using processes, procedures, and the organizational structure necessary for healthcare entities to prepare for, respond to, and recover from emergencies in the Northwest Region.
The Weatherization team and Energy program efforts help low-income homeowners save hundreds of dollars each year in energy costs.

Project THOR focuses on the creation of an open access Regional Middle Mile Transport Network to assist NW Colorado communities gain lower cost, reliable, redundant internet access.

Warm weather, dry conditions, lightning strikes, and careless individuals all come together to test our All Hazards Emergency Management and Preparedness.
Member dues qualify NWCCOG to receive federal and state funding for an array of regional programs and services for which individual jurisdictions are not individually eligible. Some programs simply have better critical mass at a regional level. In 2017 membership dues totaled $228,334, and though this was only 4.2% of NWCCOG's total revenues of $5.8 million, those dues helped pay for core internal support services and made NWCCOG eligible for Federal funding of slightly more than $1.6 million and state funding of slightly more than $1.3 million. Each of the programs pay into an indirect cost (administration) fund which helps NWCCOG cover the cost of operations.

At NWCCOG, the Elevator Inspection Program also helps fund our delivery of basic member services by covering the cost of their program through fees. In 2017 EIP provided a net surplus of just over $243,000. The Weatherization program in 2016 launched two fee-for-service pilot programs through a partnership with Energy Outreach Colorado which in 2017 helped diversify the revenue stream for that program. Utility partners for weatherization include: Xcel Energy, Atmos Energy, Black Hills Energy, Colorado Natural Gas, and Holy Cross Electric.

NWCCOG would like to thank the many local, state, and federal partners who make possible the delivery of local services including:

- U.S. Department of Energy
- U.S. Department of Health and Human Services
- U.S. Corp. for National and Community Service
- U.S. Department of Health and Human Services
- U.S. Federal Transit Administration
- U.S. Department of Homeland Security
- U.S. Economic Development Administration
- U.S. Department of Housing and Urban Dev (HUD)
- Colorado Energy Office (Severance tax funds)
- Colorado Department of Transportation (CDOT)
- Colorado Department of Human Services
- Colorado General Fund
- Colorado Health Care, Policy and Financing
- Colorado Department of Local Affairs (DOLA)
- Colorado Office of Economic Development (OEDIT)
- Colorado Dep. of Public Health & Environment (CDPHE)

- Weatherization Assistance Program
- (Older Americans Act Funds) AAAA
- RSVP
- Weatherization (LEAP)
- Mountain Ride Call Center
- NW All Hazards Emergency Management
- Economic Development District
- Northwest Loan Fund (CDBG grants)
- Weatherization
- (Div. of Transit and Rail) Mountain Ride
- (State Unit on Aging) AAAA
- (State funds for Senior Services) AAAA
- AAA Dental program, Mountain Ride NEMT
- Broadband Program, Mini-Grants, QQ studies
- Northwest Loan Fund
- Watershed Services
**2017 Financials**

**Total Revenues by Funding Source:**
$5,790,399

**Total Expenditures by Program:**
$5,017,832

**Other Programs:** Regional Assistance Hub (12%), Small Business Development (.05%), Colorado Bark Beetle Coop (.02%)
The NWCCOG would like to thank all those who served on the 2017 Council for helping to make all of these accomplishments possible.

Eagle County
Jeanne McQueeney, Commissioner

Grand County
Kristen Manguso, Commissioner

Jackson County
Betsy Blecha, Commissioner

Pitkin County
Patti Clapper, Commissioner

Summit County
Karn Stiegelmeier, Commissioner

Aspen
Ward Hauenstein, Town Council

Avon
Jennie Fancher, Mayor

Basalt
Wtikins Fulk-Gray, Planner

Blue River
Tony Babich, Mayor

Breckenridge
Brian Waldes, Finance Dir.

Dillon
Carolyn Skowyra, Mayor

Eagle
Anne McKibbin, Mayor

Frisco
Deborah Shaner, Town Council

Glenwood Springs
Rick Voorhees, Town Council

Granby
Aaron Blair, Town Manager

Gypsum
Jeremy Rietmann, Econ Dev.

Hot Sulphur Springs
Robert McVay, Mayor

Kremmling
Rhonda Shearer, Town Clerk

Montezuma
Jake Still, Town Council

Red Cliff
Jake Spears, Trustee

Snowmass Village
Alyssa Shenk, Town Council

Steamboat Springs
Heather Sloop, Town Council

Vail
Patty McKenny, Town Clerk

Walden
James Dustin, Mayor

Winter Park
Bill Wingert, Int. Town Manager

Photo Credit: Todd Powell - Summer on Main Street Frisco
<table>
<thead>
<tr>
<th>Name</th>
<th>Position/Role</th>
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<tbody>
<tr>
<td>Neal Ashforth</td>
<td>Auditor/Inspector, Energy</td>
</tr>
<tr>
<td>Ashley Bembenek</td>
<td>Contractor, Watershed, QQ Consultant</td>
</tr>
<tr>
<td>Mike Bugielski</td>
<td>Auditor/Inspector, Energy</td>
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<tr>
<td>Anita Cameron</td>
<td>Director of Business Lending, NLF</td>
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<tr>
<td>Kim Cancelosi</td>
<td>Coordinator, NWAHEMR</td>
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<tr>
<td>Anna Drexler-Dreis</td>
<td>Contractor - Upper CO Wild &amp; Scenic Stakeholder Group, Administrator</td>
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<tr>
<td>TJ Dufresne</td>
<td>SHIP/SMP Coordinator, AAAA</td>
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<tr>
<td>Erin Fisher</td>
<td>Director, Alpine Area Agency on Aging</td>
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<tr>
<td>Jodi Flory</td>
<td>Contractor, GIS</td>
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<tr>
<td>David Harris</td>
<td>Director, Elevator Inspection Program</td>
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<tr>
<td>Sue Hobrock</td>
<td>Admin, Elevator Inspection Program</td>
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<tr>
<td>Emily Hoskins</td>
<td>Outreach Coordinator, Energy</td>
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<tr>
<td>Torie Jarvis</td>
<td>Co-Director, Water Quality/Quantity Committee</td>
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<tr>
<td>Doug Jones</td>
<td>Director, Energy</td>
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<tr>
<td>Mike Kurth</td>
<td>Contractor, Fiscal Officer</td>
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<tr>
<td>Judi LaPoint</td>
<td>Contractor, Marketing &amp; Communications</td>
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<tr>
<td>Rachel Lunney</td>
<td>Director, Economic Development District</td>
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<td>Dan Mayberry</td>
<td>Installer, Energy</td>
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<td>Jeremy Miller</td>
<td>Installer, Energy</td>
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<td>Keith Nielsen</td>
<td>Inspector - Trainer, Energy</td>
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<td>Gary Pfaff</td>
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<td>David Picket-Heaps</td>
<td>Inspector, Elevator Inspection</td>
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<tr>
<td>Amanda Rens-Moon</td>
<td>Program Specialist, AAAA</td>
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<tr>
<td>Bennett Schmidt</td>
<td>Inspector, Elevator Inspection</td>
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<td>Ginny Schwartz</td>
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<tr>
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<td>Timothy Summers</td>
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<tr>
<td>Molly Tompkins</td>
<td>Call Center Manager, RTCC</td>
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<td>Nate Walowitz</td>
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<tr>
<td>Angie Welsh</td>
<td>Fiscal &amp; EIP Administrator</td>
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<tr>
<td>Elaina Wiegand</td>
<td>Office Manager</td>
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<tr>
<td>Cora Winters</td>
<td>Administrative Assistant, Elevator Inspection</td>
</tr>
<tr>
<td>Lane Wyatt</td>
<td>Co-Director, QQ and Watershed Services</td>
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