



Northwest **Colorado**
COUNCIL OF GOVERNMENTS

2015 BUDGET

DRAFT

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LETTER FROM THE EXECUTIVE DIRECTOR & FISCAL OFFICER

We are pleased to present the 2015 Budget for the Northwest Colorado Council of Governments as required by Article V of the Amended and Restated Bylaws of the Northwest Colorado Council of Governments.

The NWCCOG programs: Alpine Area Agency on Aging (Alpine AAA), Connect for Health Colorado (C4HCO) Regional Assistance Hub, Economic Development District (EDD), Elevator Inspection Program (EIP), Energy Management/Weatherization (WX), Regional Business, Regional Transportation Coordinating Council (RTCC), and Watershed Services are all included in this budget. This document also presents the 2015 budgets for associated programs and programs for which NWCCOG serves as the fiscal agent: Colorado Bark Beetle Cooperative (CBBC), NW All Hazards Emergency Management Region (NWAHEMR), Northwest Loan Fund (NLF), NWCCOG Foundation, Summit Water Quality Committee (SWQC), and the Water Quality & Quantity Committee (QQ).

The 2015 NWCCOG member dues total \$208,449 and are 5.8% of the total budget. The dues assessment for each member jurisdiction was calculated using a formula applying a \$.52 multiplier on population and .009 mils multiplier on assessed valuation as approved by the NWCCOG Council.

The 2015 QQ member dues total \$153,050. QQ dues for each municipality are based on the percentage of the region's total treated water that is served by the particular municipality. In 2010, QQ recalculated those percentages based on the volume of water produced in 2009. Counties and associate member dues have remained the same since 2004 (excluding special circumstances).

The 2015 indirect budget totals \$177,753 and is 3.9% of the total budget. Indirect costs are shared by all of the NWCCOG programs and each program contributes to these costs based on 12.28% of that program's total salaries.

The 2015 budget includes a 2.8% cost of labor increase (total \$35,250) and a potential 3% merit increase (maximum total \$37,768) for the 25 employees. County Health Pool premiums for employee health insurance have increased by 10% and the dental insurance premium has increased 2.5% for 2015. There is no increase to vision or life insurance premiums.

One of the primary values of membership in NWCCOG is the ability of the organization to leverage a portion of the Regional Business dues each year by providing matching funds for some of the grant programs. For 2014, the following match amounts are submitted for approval:

Alpine AAA	\$24,493
Economic Development District	\$61,000
Watershed Services	\$ 7,000
TOTAL	<u>\$ 92,493</u>

The 2015 Budget does not need to transfer any of the Unreserved Fund balance to support any of the NWCCOG programs. The Amended and Restated Bylaws of the Northwest Colorado Council of Governments requires the Restricted Emergency Reserve Account to total 10% of the current year's internal programs' projected revenues, which is \$354,393. The balance of the Reserved Fund is \$367,895 at the beginning of 2014 and anticipated to be \$417,700 at the end of 2015, which would equal 11.7% of the internal program budgeted revenues. We feel confident that the 2015 Budget continues the NWCCOG commitment to provide high quality, cost-effective services to our members.

Liz Mullen, Executive Director

Michael Kurth, Fiscal Officer

HISTORY

Northwest Colorado Council of Governments was established as Colorado Planning and Management Region XII in 1972 by Executive Order of the Governor in response to the Federal Intergovernmental Cooperation Act of 1968. Regional, multi-jurisdictional planning was encouraged as a means to avoid overlap, duplication, and competition between local planning activities. Today, NWCCOG serves a five county region including Eagle, Grand, Jackson, Pitkin, and Summit Counties and 20 municipalities therein. Additional members from outside Region XII include the Town of Carbondale, and the Cities of Glenwood Springs and Steamboat Springs.

MISSION STATEMENT

The purpose of Northwest Colorado Council of Governments is to be responsive to our members' needs and interests by:

- ◆ Providing guidance and assistance in problem solving, information sharing, and partnership building;
- ◆ Advocating members' interests and needs with local, state, and federal entities;
- ◆ Providing quality services to our membership that are relevant, effective, and efficient.

COUNCIL MEMBERS

COUNTIES

Eagle	Keith Montag, County Manager
Grand	James Newberry, Commissioner
Jackson	Lanny Weddle, Commissioner
Pitkin	Rob Ittner, Commissioner
Summit	Karn Stiegelmeier, Commissioner

MUNICIPALITIES

City of Aspen - Steve Barwick, Town Manager
Town of Basalt - Mike Scanlon, Town Manager
Town of Blue River - TBD
Town of Carbondale - John Hoffman, Town Council member
Town of Dillon - Ben Raitano, Town Council member
Town of Eagle - Jon Stavney, Town Manager
Town of Fraser - Jeff Durbin, Town Manager
Town of Frisco - Tom Connolly, Town Council member
City of Glenwood Springs - David Sturges, City Council member
Town of Granby - Jynnifer Pierro, Mayor
Town of Grand Lake - Kathy Lewis, Town Council member
Town of Gypsum - Jeff Shroll, Town Manager
Town of Hot Sulphur Springs - vacant
Town of Kremmling - Tom Clark, Mayor
Town of Minturn - William Powell, Interim Town Manager
Town of Montezuma - TBD
Town of Red Cliff - Jake Spears, Town Council member
Town of Silverthorne - Stuart Richardson, Town Council member
Town of Snowmass Village - Jason Haber, Town Council member
City of Steamboat Springs - Walter Magill, City Council member
Town of Vail - Patty McKenny, Town Clerk
Town of Walden - Suze Kanack, Town Clerk
Town of Winter Park - Drew Nelson, Town Manager

2015 FISCAL MANAGEMENT

Program Categorization:

Internal Programs:

NWCCOG is the sponsoring agency for Alpine Area Agency on Aging (Alpine AAA), Elevator Inspection Program (EIP), Energy Management/Weatherization (Wx), Regional Business (RB), Economic Development District (EDD), Regional Transportation Coordinating Council (RTCC), and Watershed Services. These "internally" sponsored programs are included in the NWCCOG annual audit and share administrative costs through the application of an "indirect cost rate".

External Programs:

NWCCOG enters into agreements for the provision of office space and services with programs that can benefit through co-location and shared usage of NWCCOG resources. The NWCCOG Foundation, Inc. is administered by NWCCOG, but its administrative cost is covered by a 5% administrative rate assessed annually to active accounts rather than by "Indirect Cost Rate". The NWCCOG Foundation's 5% administrative fee is waived for NWCCOG programs that are partnering with the Foundation on projects. NWCCOG is the designated fiscal agent for the Northwest All Hazards Emergency Management Region (NWAHEMR). Federal granting sources for the NWAHEMR do not allow reimbursement for expenses based on an indirect cost rate so all expenses are individually calculated and direct billed. NWCCOG also serves as the fiscal agent for the Northwest Loan Fund (NLF), Colorado Bark Beetle Cooperative (CBBC), Water Quality/Quantity Committee (QQ), and the Summit Water Quality Committee (SWQC).

Fiscal Philosophy:

NWCCOG will operate common cost centers such as motor pool and the copier center, arrange for leasing and/or purchasing of equipment, cars, phone systems, fax machines, copiers, postal machines, etc. to meet the needs of both internal and external program staff. Actual costs for the use of the equipment and services will be charged directly to programs whenever it is efficient for NWCCOG staff to do so.

ANNUAL DUES ASSESSMENT POLICY

1. DUES ASSESSMENT

Members of the Northwest Colorado Council of Governments shall pay annual dues assessment for services. In recognition of the mandatory nature of regional delivery of many of NWCCOG's services and the matching fund requirements for these services the NWCCOG has created dues assessment policies that serve to ensure the equitable distribution of member assessment obligations.

2. CALCULATION AND APPROVAL OF TOTAL ANNUAL DUES ASSESSMENT

The base year for calculating the total annual dues to be collected shall be 2009. In each subsequent year the proposed total annual dues assessment will be automatically adjusted by the latest available population estimates and assessed valuation. The proposed total dues assessment shall be calculated by adding the individual jurisdictions' dues amounts together. The proposed total annual dues assessment will be presented to the membership for approval at the July Council meeting.

3. INDIVIDUAL MEMBER JURISDICTION ASSESSMENT

The dues assessment for each Member Jurisdiction will be calculated using a formula applying a \$.52 multiplier on population and .009 mils multiplier on assessed valuation as approved by the NWCCOG Council. Assessed valuation amounts will be the most recent annual report produced by the State of Colorado, Division of Property Taxation. Population numbers will be the latest available estimates from the State Demographer's Office.

4. ANNUAL CONFIRMATION OF DUES ASSESSMENT

By August 31st, NWCCOG shall send notices to each Member Jurisdiction stating the amount of the next calendar year's annual assessment for services, including a confirmation of that annual assessment. The confirmation of intention to pay the assessment must be received by NWCCOG by December 1st.

5. PAYMENT OF DUES ASSESSMENT

Dues Assessments are due and payable on an annual basis by February 28th. All members who have fulfilled their dues assessment responsibilities by this date will be considered "current" and thereby eligible for all Council rights, privileges, and services for the calendar year.

6. NON-PAYMENT OF DUES ASSESSMENT

If any members' dues payment is more than 20 days delinquent, the Chairman of the Council shall send written notice to each Member Jurisdiction within the county where such delinquent member is located, setting forth in detail the amount of said delinquency and permitting all Member Jurisdictions within that county to collectively contribute the amount of the delinquency. If, at the next regular meeting following said notice, it is determined that the amount of the delinquency will be contributed by the other members, then the delinquent member shall be deemed to be current with respect to its dues assessment. If the amount of the delinquency will not be covered by the other members, then the delinquent member will not be eligible for any membership rights, privileges, and services.

7. REQUIRED WITHDRAWAL FROM NWCCOG

In the event of a member's non-payment of dues the Council may by majority vote require that the non-paying member withdraw from NWCCOG in accordance with the procedures set forth in Article III, 303 of the Articles of Incorporation. Failure to comply with Article III, 303 of the Articles of Incorporation and Article IV, 5 and 6 of the Bylaws may result in the Council taking action to discontinue services and all other rights and privileges of membership to the delinquent Member Jurisdiction.

2015 DUES SUMMARY

County	2015 NWCCOG DUES	2015 Q/Q DUES	2015 TOTAL DUES
Eagle County	\$51,123	\$21,500	\$72,623
Grand County	\$13,772	\$21,500	\$35,272
Gunnison County	n/a	\$5,000	\$5,000
Jackson County	\$1,095	n/a	\$1,095
Park County	n/a	\$4,500	\$4,500
Pitkin County	\$32,427	\$21,500	\$53,927
Summit County	\$28,782	\$21,500	\$50,282
Municipality			
Aspen	\$14,641	\$6,800	\$21,441
Avon	\$0	\$1,750	\$1,750
Basalt (Eagle & Pitkin)	\$3,214	\$1,250	\$4,464
Blue River	\$791	n/a	\$791
Breckenridge	\$0	\$5,250	\$5,250
Carbondale	\$4,301	\$3,250	\$7,551
Crested Butte	n/a	\$1,500	\$1,500
Dillon	\$1,041	\$750	\$1,791
Eagle	\$4,236	\$1,750	\$5,986
Fraser	\$897	\$700	\$1,597
Frisco	\$2,862	\$1,750	\$4,612
Glenwood Springs	\$6,776	n/a	\$6,776
Granby	\$1,393	\$700	\$2,093
Grand Lake	\$591	\$700	\$1,291
Gypsum	\$4,385	\$2,000	\$6,385
Hot Sulphur Springs	\$405	\$200	\$605
Kremmling	\$824	\$1,000	\$1,824
Minturn	\$736	\$650	\$1,386
Montezuma	\$51	n/a	\$51
Red Cliff	\$166	\$250	\$416
Silverthorne	\$3,462	\$1,700	\$5,162
Snowmass Village	\$5,784	n/a	\$5,784
Steamboat Springs	\$11,599	\$2,500	\$14,099
Vail	\$11,415	\$6,250	\$17,665
Walden	\$347	n/a	\$347
Winter Park	\$1,333	\$1,250	\$2,583
Yampa	n/a	\$200	\$200
Associations			
Colorado River Water Conservation District	n/a	\$3,500	\$3,500
Upper Gunnison River Water Conservation District	n/a	\$500	\$500
19 Water & Sanitation Districts	n/a	\$11,400	\$11,400
Total Dues	\$208,449	\$153,050	

2015 INDIRECT COST RATE

Introduction

Cost effectiveness is a key component to the viability of any Council of Governments. Programs sponsored by NWCCOG must be able to make more effective use of their administrative dollars by sharing operational systems than a comparable "stand-alone" operation. An example of this shared program cost savings is the annual audit which covers all NWCCOG program areas and is bid and administered once for all of these entities rather than multiple times on an individual program basis. Other costs that follow this pattern include office supplies, the phone system, equipment repairs, and some organizational staff time in the positions of Executive Director, Administrative Assistant, and Fiscal Office.

Support Areas

The 2015 Indirect Cost Center is comprised of support services, which provide fiscal accountability, communication services, and basic office functions.

Fiscal: Includes the Fiscal Officer, Fiscal Assistant, audit expense, accounting software support, and check printing.

Telephone: Includes local telephone line expenses and service charges.

Office: Includes 100% of the Administrative Assistant's time (1FTE). Other expenses include office supplies, office equipment rentals and maintenance, copier lease, insurance, etc.

Management: Includes overall direction, Human Resources support, and individual program support and performance evaluation.

Insurance: Includes General Liability, Errors and Omissions, and Property.

Methodology

Indirect costs are shared, pro-rata, by all of the NWCCOG programs. Each program contributes to these costs based on that program's total salaries and wages. The percentage applied is determined by averaging the prior three audited fiscal years' indirect costs as a percentage of the total salaries as shown below:

Application of Three-Year Averaging Factor:

YEAR	RATE
2013	12.11%
2012	13.16%
2011	11.58%
Three Year Total	36.85%
Three Year Average	12.28%

This indirect cost allocation plan has been submitted to the Colorado Department of Health & Human Services for approval and certification.

INDIRECT COST CENTER

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
2200	CARRY-OVER	-	-	-
4540	OTHER INCOME			
4550	INTERNAL INDIRECT REVENUE	153,601	160,705	169,004
4560	EXTERNAL INDIRECT REVENUE	-	-	8,749
	TOTAL REVENUES	153,601	160,705	177,753
6110	SALARIES - EXECUTIVE DIRECTOR	11,400	11,192	8,418
6121	SALARIES - PROGRAM STAFF	2,021	-	
6131	SALARIES - OFFICE SUPPORT	20,779	21,635	30,699
6210	TAXES & BENEFITS	4,031	3,324	11,794
6310	FLEX PLAN ADMIN	478	350	450
6420	FISCAL OFFICER CONTRACT	39,402	37,677	38,732
6440	AUDIT SERVICES	5,750	11,200	13,000
6510	CONTRACT SERVICES- GENERAL	-	2,500	2,750
6610	OFFICE SUPPLIES	5,739	6,000	6,250
6640	POSTAGE	420	400	400
6650	PRINTING & PUBLICATION	376	100	350
6660	ADVERTISING	93	100	100
6670	INTERNET/WEB SITE ADMIN	1,825	2,000	9,100
6680	DUES & SUBSCRIPTIONS	4,546	5,000	5,500
6690	COPIER CHARGES	920	1,050	300
6720	RENT	15,487	15,393	\$13,646
6730	TELEPHONE	6,237	7,000	7,000
6750	OFFICE REPAIRS, JANITOR & MAINT.	3,248	2,300	2,500
6760	INSURANCE	11,683	15,000	12,500
6800	EQUIP. MAINT. & REPAIRS	67	250	250
6830	EQUIPMENT LEASE - Copier	10,930	11,364	11,500
6830	EQUIPMENT LEASE - Postage	1,597	1,700	1,700
7130	TRAVEL & MEETINGS	395	400	400
8000	CAPITAL OUTLAY	1,044	1,000	1,000
9100	CONTINGENCY		-	
	TOTAL EXPENSES	148,467	156,935	178,339
	REVENUE OVER EXPENDITURES	5,134	3,770	(585)
	FUND BALANCE-BEGIN	(5,581)	(447)	3,323
	YTD NET	5,134	3,770	(585)
	FUND BALANCE -END	(447)	3,323	2,738

BUILDING - 249 WARREN AVENUE

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4250	REIMBURSED EXPENSES	0	0	0
4530	DIRECT CHARGES INCOME	71,625	73,304	73,152
4810	RENTAL INCOME	1,496	2,344	2,496
	TOTAL REVENUES	73,121	75,648	75,648
6100	ADVERTISING	14	200	0
6121	PROGRAM STAFF	0	1,000	1,000
6510	CONTRACT SERVICES- GENERAL	0	0	500
6610	OFFICE SUPPLIES	0	200	0
6680	DUES & SUBSCRIPTIONS	0	50	0
6710	MORTGAGE EXPENSE	38,160	38,160	38,160
6720	RENT - COG Storage/ Parking Spaces	6,000	6,000	6,000
6740	CAM FEES	16,687	16,700	16,700
6800	REPAIRS & MAINTENANCE.	1,738	5,000	5,000
	TOTAL EXPENSES	62,598	67,310	67,360
	REVENUE OVER EXPENDITURES	10,523	8,338	8,288
	REPLACEMENT FUND -BEGIN	(1,694)	8,828	17,166
	YTD NET	10,523	8,338	8,288
	REPLACEMENT FUND -END	8,828	17,166	25,454

2015
PROGRAM
BUDGET
SUMMARIES

Community Living Services

ALPINE AREA AGENCY ON AGING

PROGRAM SUMMARY

Since its inception in 1978 the Alpine Area Agency on Aging (Alpine AAA) has been sponsored and housed by the Northwest Colorado Council of Governments (NWCCOG), which is the regional planning organization for State Planning Region 12: Eagle, Grand, Jackson, Pitkin, and Summit counties and the municipalities contained therein. The Alpine AAA is operated under the state designated sponsorship of NWCCOG and the support of county and municipal governments in this region.

As required by the Older Americans Act an advisory body to the Alpine AAA, comprised of representatives from each county in State Planning Region 12 plus one elected official, was established in 1980. This body is known as the Alpine Area Agency on Aging Regional Advisory Council (RAC). The vision of the Alpine AAA is to provide a comprehensive and coordinated system of services for the older population of Region 12. Our mission is to identify needs, provide programs and services, and increase community awareness to promote the dignity, independence, and well-being of Region 12's older citizens.

The Alpine AAA is developing the business acumen of the program and preparing our services and supports to better serve more people, and to remain viable and relevant. These efforts are to build upon the existing resources and expertise in Region 12, to advance the principles and mission of the Older Americans Act, to diversify funding resources, and to be a part of the full spectrum of a coordinated system of services and support and integrated care opportunities.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL 1: Build the Financial and Operating Capacity: Implement continuous improvement practices that result in accountability, transparency, and maximized operating efficiency and effectiveness with a culture that supports divergent business functions and initiatives.

OBJECTIVES: Develop a sustainable business model that can respond to the changing world of aging services and can generate diversified revenues and resources to expand services and improve the lives of older adults in Region 12.

Strengthen the program's operations and administrative capacity; build the infrastructure to position the program for new options and opportunities and resources.

GOAL 2: Program Development: Provide the most innovative and highest quality programs and services.

OBJECTIVES: Modernize the program with investments in the Aging & Disability Resources for Colorado, coordinated regional transportation, evidenced-based disease prevention programs, and consumer-directed service provision.

Deploy state-of-the-art practices in home and community-based services: facilitate consumer choice using evidence-based strategies, ongoing skills training and certification, and adopt performance-based approach to demonstrate outcomes and value.

Coordinate Older American Act services with federal and state initiatives through shared program partnerships. .

GOAL 3: Cultural Alignment: Cultivate a positive environment that actively engages program staff, council and volunteers to achieve priorities and realize the program's vision.

OBJECTIVES: Focus the program's leadership, and the Region 12 aging services network, on the prioritized opportunities and resources.

Participate in key state, regional, and national groups to stay current on trends, policy directions, and resources.

Engage older adults, caregivers, and adults with disabilities in establishing diverse programs that result in sustainability and growth.

GOAL 4: Marketing/Communication: Develop and execute a communication strategy designed to inform and activate existing and potential consumers, and attract critical partners.

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Community Living Services
ALPINE AREA AGENCY ON AGING

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4100	FEDERAL CONTRACT REVENUE	403,274	285,448	386,422
4120	FEDERAL REVENUE - NSIP/usda	-	14,048	18,000
4200	STATE CONTRACTS REVENUE	196,181	321,616	374,360
4210	STATE CASH MATCH	-	3,004	3,162
4360	LOCAL FUNDING	16,000		
4520	OTHER LOCAL FUNDING	4,836		54,050
4620	REIMBURSED FEES - SR ID, ETC	25	-	-
4630	LOCAL CASH MATCH - NWCCOG	20,000	20,470	24,493
4660	MATCHING FUNDS			
4640	CONTRACT CARRYOVER	(6,835)	920	33,812
	OTHER GRANTS	-	59,050	-
	TOTAL REVENUES	633,480	704,556	894,299
6112	SALARIES - PROGRAM DIRECTOR	118,449	72,703	116,968
6121	SALARIES - PROGRAM ASSISTANT	16,090	42,220	46,008
6131	SALARIES - OFFICE	1,677	1,761	2,311
6210	TAXES & BENEFITS	21,861	25,940	38,035
6400	CONTRACT SERVICES-Other	13,400		15,746
6410	CONTRACT STAFF		-	15,000
6420	CONTRACT - FISCAL	4,425	26,200	4,668
6430	LEGAL EXPENSE	-	-	700
6510	CONTRACT SERVICES		10,733	27,050
6610	OFFICE SUPPLIES	2,568	600	1,380
6640	POSTAGE	734	2,250	2,250
6650	PRINTING	-	255	500
6660	ADVERTISING	914	1,300	3,560
6680	DUES & SUBSCRIPTIONS	660	6,100	6,400
6690	COPIER CHARGES	5,788	5,300	-
6720	RENT	11,545	6,104	6,104
6730	TELEPHONE	7	360	5,434
7110	PROGRAM SUPPLIES	-	600	3,700
7130	TRAVEL & MEETINGS	10,794	12,600	16,968
7150	TRAINING & TECHNICAL ASSISTANCE	-		2,000
7310	SENIOR AWARDS CEREMONY	120	2,500	3,000
7312	RAC/ADRC ADVISORY TRAVEL/MEETINGS	137	7,446	6,150
7320	PASS THRU SERVICE FUNDS -SUBCONTRACTC	393,125	358,960	425,796
7340	PASS THRU NSIP FUNDS - SUBCONTRACTORS	-	14,048	18,000
7340	AAAA - DIRECT SERVICES DELIVERY	-	79,948	107,192
7910	INDIRECT COSTS APPLIED	30,853	26,628	15,379
9160	DEFFERED EXPENSE	302	-	-
8000	CAPITAL OUTLAY		-	4,000
	TOTAL EXPENSES	633,450	704,556	894,299
	REVENUES OVER EXPENDITURES	30	0	(0)

COLORADO BARK BEETLE COOPERATIVE

The Colorado Bark Beetle Cooperative (CBBC) is a place-based collaborative to address the environmental, social and economic impacts of bark beetles on high altitude forests. The steering committee is comprised of federal, state, and local government representatives and representatives of utility and water providers, wood products industry, conservation, and public interest groups. NWCCOG serves as the fiscal agent for the CBBC.

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4100	FEDERAL CONTRACT			-
4200	STATE GRANT REVENUE			
4520	COUNTY PLEDGES			-
4530	MUNICIPAL PLEDGES			-
4330	ASSOCIATE MEMBER PLEDGES			-
4510	LOCAL FUNDING / DONATIONS		10,000	
4630	NWCCOG MATCHING			
4620	REIMBURSED EXPENSES			
4,640	CARRY OVER REVENUE	2,122	7,508	3,508
	TOTAL REVENUES	2,122	17,508	3,508
6510	OUTSIDE CONTRACT	1,457	7,500	2,408
6610	OFFICE SUPPLIES	-		-
6640	POSTAGE	1		-
6680	DUES & SUBSCRIPTIONS	-		-
6720	RENT	-		-
6730	TELEPHONE	-		-
6690	COPIER CHARGES	34	1,500	100
7130	TRAVEL & MEETINGS	630	5,000	1,000
7320	PASS-THROUGH FUNDS	-		-
8000	CAPITAL OUTLAY	-		-
9310	CARRY FORWARD	-	3,508	
	TOTAL EXPENSES	2,122	17,508	3,508
	REVENUES OVER EXPENDITURES	0	-	-

Community Living Services

CONNECT FOR HEALTH COLORADO - NW REGION HUB

PROGRAM SUMMARY

The Connect for Health Colorado (C4HCO) rollout began in Moffat, Routt, Rio Blanco, Jackson, Grand, Summit, Eagle, Garfield and Pitkin counties to educate and assist individuals, families, and small businesses in navigating the insurance marketplace. There are 19 Assistance Sites, nine of them have SHOP (Small Business Health Options) Assistance. Four of the SHOP Assistance Sites will conduct mobile outreach. All of our Health Coverage Guides must be trained and certified in order to provide health coverage assistance with the Connect for Health Marketplace. There are certified Health Coverage Guides who are also SHOP certified to assist small businesses explore health coverage options for their businesses in each of our counties served.

The HUB and our Assistance Sites work with community groups, local governments, agencies, schools, medical providers, insurance agents and brokers, employers, small businesses, and other partners to educate our communities. Community education forums and events provide health insurance educational opportunities. Open enrollment events held during the open enrollment period allow the public to work in-person with a Health Coverage Guide and enroll in a Marketplace health insurance plan. Each Assistance Site is available for in-person appointments to assist community members and small businesses obtain health insurance coverage. When the annual enrollment period is closed, a special enrollment period (SES) is opened up for individuals and families with a qualifying life change event. Health Coverage Guides are available year-round to assist these individuals and families with a life change event. Small businesses may obtain employer sponsored health coverage plans year-round with the assistance of a certified SHOP Health Coverage Guide.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL 1: Develop and assist in coordination for marketing and outreach in the region.

OBJECTIVES: Work with targeted stakeholders to provide localized insurance education, marketplace accessibility, and awareness of health benefits of having health coverage. The HUB, in conjunction with Assistance Sites and Health Coverage Guides will create new and strengthen existing collaborative partnerships with local governments, agencies, and other partners.

Provide press releases and advertising materials for the Assistance Sites for use in localized media platforms as needed. Interface with key organizations to promote the Connect for Health Colorado Marketplace and create community awareness.

Create public awareness of the need for health insurance; assist with the public's navigation of the Connect for Health Colorado website,

GOAL 2: Identify events and master calendar opportunities to promote Connect for Health Colorado.

OBJECTIVES: Create public awareness of the need for health insurance. Avoid and eliminate duplication of outreach efforts.

GOAL 3: Facilitate communication between Connect for Health Colorado and assistance sites throughout the region.

OBJECTIVES: Convene assistance site meetings to facilitate experience sharing, troubleshooting, and support on-going training needs.

Evaluate effectiveness of marketing campaigns and make adjustments as necessary.

Help each assistance site meet their goals and help formulate strategies to meet those goals.

Provide rural experience feedback to Connect for Health Colorado to our enhance enrollment efforts; identify training needs and develop training modules; contribute to community education development, provide website feedback; and conduct public relations outreach.

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Community Living Services

CONNECT FOR HEALTH COLORADO - NW REGION HUB

ACCT #	ACCOUNT NAME	2013 Actual	2014 BUDGET	2015 BUDGET
4200	STATE CONTRACT	39,404	101,778	95,850
4640	CARRY OVER	(569)		
	TOTAL REVENUES	38,835	101,778	95,850
6112	SALARIES - HUB COORDINATOR	22,492	54,860	55,598
6210	TAXES & BENEFITS	6,379	19,368	24,205
6510	CONTRACTOR	390	400	600
6610	OFFICE SUPPLIES	323	368	550
6640	POSTAGE	5	50	100
6650	PRINTING	-	0	0
6660	ADVERTISING	2,280	0	5,000
6680	DUES & SUBSCRIPTIONS	-		
6690	COPIER CHARGES	167	500	
6720	RENT & UTILITIES	1,731	5,242	2,720
7130	TRAVEL & MEETINGS	1,415	17,143	
7150	TRAINING & TECH. ASSISTANCE			
7321	PASS-THROUGH FUNDS	-		
7910	INDIRECT COSTS APPLIED	2,379	3,847	6,827
8000	CAPITAL OUTLAY	1,274	0	250
9130	CARRY FORWARD	-		
	TOTAL EXPENSES	38,835	101,778	95,850
	REVENUES OVER EXPENDITURES	0	0	(0)

ECONOMIC DEVELOPMENT DISTRICT

PROGRAM SUMMARY

NWCCOG is an officially designated Economic Development District under the auspices of the U.S. Department of Commerce Economic Development Administration. This EDA designation serves as a foundation for economic development projects and programs that aim to build the capacity of our member communities in creating and sustaining health, vibrant, diverse economies. The EDA's mission is to "lead the federal economic agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy". To further this mission, the EDA provides annual funding to EDD's across the country to assist in their pursuit of region-building economic development activities. NWCCOG will continue to use this funding to focus on activities which aim to stimulate growth and business expansion in order to strengthen the economies of member communities in our region. NWCCOG has developed the following scope of work for 2015 for the Economic Development District:

2015 PROGRAM GOALS AND OBJECTIVES

1. Build a Business Friendly Environment

- A. Provide technical assistance and other resources to assist communities in the region to create and foster a business climate that is friendly to existing businesses, as well as entrepreneurs looking to start and grow new businesses. This includes maintaining the EDD website, maintaining the regional portal of Colorado InSite (site selection tool), distributing monthly resources e-bulletins which provide information a broad range of economic development resources available throughout the region, and working in collaboration with NW Small Business Development Center (NWSBDC) to promote, market, deliver free business consulting services to small businesses and entrepreneurs.
- B. Build the capacity of the region's communities to maintain existing assets, and develop new assets, which serve to make our communities attractive places for entrepreneurs to start new businesses, that serve to keep a productive, educated workforce. These assets include vibrant downtowns, transportation systems, recreational amenities, and preserve the natural environment.

2. Retain, Grow and Recruit Businesses

- A. Retain: Continue to serve as host organization of NWSBDC in 2015. Support and assist the NWSBDC with two regional business conferences in 2015: (1) Health & Wellness Business Symposium (Spring 2015) and (2) Women's Business Conference (Fall 2015). Provide data and information to businesses to maximize economic growth opportunities and enhance local business and industry retention and expansion. Serve as clearinghouse for business resources through direct contact with businesses as well as via website, monthly resources bulletins, and social media.
- B. Grow: Explore and possibly implement programs which help existing businesses grow including an Economic Gardening program and/or accelerator programs. Partner with the NWSBDC, as well as other economic development partners in the region, on this.
- C. Recruit: Work with regional broadband effort in creating a marketing plan for the region which highlights the many assets the region has that make it an attractive place to do business, and an attractive place for broadband providers to make investments in broadband infrastructure. Maintain the NWCCOG EDD website to serve as a marketing tool for doing business in the region. Explore and create programs to encourage new businesses that complement the region's key economic drivers and serve to diversify our economy. This may include partnering with the many

existing resources in the region that are already working on serving entrepreneurs, including co-working spaces, accelerators, angel investment networks, and “Startup Weekend”.

3. Increase Access to Capital

- A. Promote and market the Northwest Loan Fund (NLF). Highlight success stories of NLF clients to promote both the NLF and the businesses that benefitted.
- B. Continue to research sources of grant funding available from both government and non-government sources. Maintain a page on the website with funding opportunities. Disseminate this information via monthly resources bulletins.
- C. Serve as a clearinghouse to businesses for information on financing/capital sources; provide updates in monthly resources bulletins. Provide information on website.

4. Focus on Projects that Bolster Tourism (Create and Market a Stronger Colorado Brand)

- A. Maintain website for the NWCCOG Economic Development District which serves as a marketing tool for the region.
- B. Encourage the expansion of the tourism/recreation and service industries through workshops, monthly resources bulletins, and website.
- C. Support area tourism businesses and agencies with their activities.
- D. Support and encourage programs that serve to preserve, protect, and enhance the natural environment, the region’s most basic asset for health, vitality and the tourism industry.

5. Educate, Train, and Attract the Future Workforce

- A. Explore and implement initiatives, projects, and programs that build the capacity of the region’s communities to attract and retain human capital.
- B. Promote and market the services offered by the Colorado Workforce Center. Partner with CWFC on projects and programs as appropriate.
- C. Carry out any work plan items that emerges from the regional Health and Wellness Sector Partnership with respect to workforce development. This includes working with regional partners (Colorado Workforce Center, county public health departments, worksite wellness businesses, NWCOSBDC) on implementing a regional comprehensive worksite wellness program, if funded by grant through the Colorado Dept. of Public Health and Environment (if awarded, funding would begin 7/1/15).

6. Cultivate Innovation and Technology

- A. Cultivate Innovation: Work with the various organizations and projects in the region to support and build the capacity of the entrepreneurial regional ecosystem. Assist entrepreneurs, growth companies, and existing businesses obtain financing through the Northwest Loan Fund as well by referral to other alternative sources of funding.
- B. Cultivate Technology: Continue to assist with the implementation of action steps outlined in NWCCOG Regional Broadband Strategic Plan as appropriate. This includes developing a regional marketing plan to attract private investment in broadband investment.

7. Strengthen the capacity of the region's Towns, Counties, and Economic Development Organizations

A. Continue to provide a forum for intergovernmental cooperation on economic development issues to facilitate collaboration among towns, counties, and economic development organizations within the region. NWCCOG EDD provides this forum for exchange of ideas, needs, etc. at its bi-monthly working group meetings. Continue to incorporate presentations of interest on a variety of economic development topics into working group meetings.

B. Continue to serve as a resource to assist local governments and economic development organizations with their economic development activities.

D. Maintain and convene an EDD Board of Directors that complies with EDA requirements. Prepare and submit all EDA-required reports and documents.

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ECONOMIC DEVELOPMENT DISTRICT

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4100	FEDERAL CONTRACT	54,900	61,000	61,000
4200	STATE GRANT REVENUE			
4250	REIMBURSED EXPENSES	500		
4520	LOCAL FUNDING / DONATIONS	-	-	-
61000	NWCCOG MATCHING	54,900	61,000	61,000
4640	CARRY OVER REVENUE		10,000	
	TOTAL REVENUES	110,300	132,000	122,000
6110	SALARIES- EXECUTIVE DIRECTOR	23,953	22,384	16,833
6121	SALARIES - STAFF	31,631	54,860	58,084
6210	TAXES & BENEFITS	15,469	26,108	27,265
6410	CONTRACT STAFF		2,200	-
6510	OUTSIDE CONTRACT	5,193	13,100	-
6610	OFFICE SUPPLIES	1,943	100	-
6640	POSTAGE	74	100	-
6660	ADVERTISING	-	3,357	-
6670	INTERNET / WEBSITE	780	2,388	-
6680	DUES & SUBSCRIPTIONS	2,934	275	250
6690	COPIER CHARGES	661	300	-
6720	RENT	4,357	2,178	\$2,180
7110	PROGRAM SUPPLIES		250	2,150
7130	TRAVEL & MEETINGS	6,911	3,000	4,038
7150	TRAINING & TECH. ASSISTANCE	-	1,400	2,000
7910	INDIRECT COSTS APPLIED	-	-	9,200
8000	CARRIED FORWARD	16,395		
	TOTAL EXPENSES	110,300	132,000	122,000
	REVENUES OVER EXPENDITURES	-	-	-

ELEVATOR INSPECTION PROGRAM

PROGRAM SUMMARY

Revenues for 2015 are projected on a fee per inspection basis and will be paid by building owners. The elevator inspection program will certify that elevators meet safety requirements and can enforce the need for repairs and maintenance in elevators that do not comply. Elevators are inspected a minimum of once a year. For NWCCOG member jurisdictions, the fee for elevators is \$225.00, and for NWCCOG governmental member jurisdictions the fee is \$100.00. For non-NWCCOG member jurisdictions the fee is \$300.00. A permit fee will be charged for new elevator plan reviews. The permit fee is based upon the elevator evaluation and applies to commercial and residential installations.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL: To inspect elevators, escalators and related lifting equipment located in Region XII and the extended service area to ensure their compliance with ANSI Safety Codes.

OBJECTIVES: Continue to offer this service to all Region XII member towns and counties that have signed the Letter of Agreement for the NWCCOG Elevator Inspection Program.

Maintain an MOU with the State's Conveyance Section of the Division of Oil & Public Safety to keep all participating jurisdictions compliant with new state laws.

Work with Elevator Inspection Program Advisory Committee to establish operational rules, determine appropriate revenue structures, ensure quality of inspections and monitor & evaluate the program.

Review new elevator plans and incorporate newly inspected elevators into the existing regional schedule.

Complete inspections and certifications for approximately 1800 elevators and lifts in Region XII and adjacent jurisdictions served by NWCCOG Elevator Inspection Program.

Remain open to the possibility of expanding the Elevator Inspection Program services into new areas adjacent to the NWCCOG boundaries. Meet with representatives of adjacent jurisdictions to explain the service.

ELEVATOR INSPECTION PROGRAM

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4410	INSPECTION FEES	398,125	410,000	415,000
4430	OTHER SERVICES INCOME	14,740	20,000	25,000
4440	PERMIT REVIEW FEES	57,161	50,000	50,000
	MISCELLANOUS INCOME	1,736		0
	TOTAL REVENUES	471,762	480,000	490,000
6112	SALARIES - PROGRAM DIRECTOR	74,119	78,196	82,730
6121	SALARIES - INSPECTORS	132,878	131,040	138,640
6131	SALARIES - OFFICE SUPPORT	14,416	29,844	31,583
6210	TAXES & BENEFITS	70,524	70,871	76,318
6420	FISCAL OFFICER CONTRACT	6,300	0	0
6510	CONTRACTOR	2,670	2,000	1,800
6610	OFFICE SUPPLIES	1,042	1,200	2,000
6630	CREDIT CARD FEES	1,815	2,300	2,400
6640	POSTAGE	623	1,400	1,200
6650	PRINTING	65	200	100
6660	ADVERTISING	340	0	0
6680	DUES & SUBSCRIPTIONS	525	1,000	700
6690	COPIER CHARGES	1,788	2,500	0
6720	RENT & UTILITIES	4,291	5,507	5,507
6730	TELEPHONE	1,890	2,750	2,500
6760	INSURANCE	900	0	0
6800	EQUIP. MAINT. & REPAIRS	0	1,500	500
6840	TOOLS & EQUIPMENT	0	300	500
7120	LICENSE & PERMITS	1,252	1,500	1,400
7130	TRAVEL & MEETINGS	25,335	30,000	27,000
7150	TRAINING & TECH. ASSISTANCE	950	2,500	1,200
7910	INDIRECT COSTS APPLIED	18,455	18,141	31,063
8000	CAPITAL EXPENDITURES	19,601	0	0
	TOTAL EXPENSES	379,778	382,749	407,141
	REVENUES OVER EXPENDITURES	91,984	97,251	82,859

ENERGY MANAGEMENT

PROGRAM SUMMARY

The Energy Management Program (Weatherization) provides weatherization services to low and moderate income households. The program historically was federally funded, but in 1993 a contract was signed with Xcel (formerly Public Service Company of Colorado) that provides additional grant funds to be used on weatherizing households of eligible Xcel customers. More recently additional Colorado utilities in the NWCCOG region, including SourceGas, Atmos Energy, Colorado Natural Gas, and Holy Cross Electric, have begun participating in Weatherization. The State of Colorado also started using Severance Taxes to augment the Weatherization Assistance Program in 2012. In 2009, ARRA (the Stimulus Act) provided \$5 billion of funding for the national Weatherization Assistance Program administered by the Department of Energy. This brought unprecedented funding levels to NWCCOG's Weatherization Program, doubling production and funding from previous levels. All ARRA funds were expended by the end of 2012, and for the federal fiscal year following ARRA, Congress cut Weatherization funding to its lowest level since the 1970's, which greatly reduced NWCCOG's Weatherization budget. Although funding levels have since increased, Department of Energy funding is still lower than pre-ARRA budgets, and as of publication the future funding of the program is unclear. The Energy Management budget may be revised during the 2015 NWCCOG fiscal year, depending on Congressional action and future funding levels.

The NWCCOG Energy Management Program serves the counties of Chaffee, Clear Creek, Eagle, Garfield, Grand, Jackson, Lake, Moffat, Park, Pitkin, Rio Blanco, Routt and Summit. NWCCOG provides services through two locations: the main office in Silverthorne and a Field Office located in New Castle (10 miles west of Glenwood Springs) NWCCOG also utilizes a network of subcontractors throughout the service territory.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL 1: Weatherize homes in Weatherization High-Country Region 5, providing energy conservation services that have a Savings to Investment Ratio (SIR) of ≥ 1.0 , while improving health and safety conditions that relate to weatherization.

OBJECTIVES: Perform measures and install materials that demonstrate an SIR ≥ 1.0 .

Assess and improve (if necessary) health and safety conditions that relate to weatherization.

Provide energy education to clients.

Provide safety checks on all gas or propane furnaces and water heaters in all weatherized homes.

GOAL 2: Provide for cooperation and coordination between weatherization program and other service providers, such as county Social Services offices, Alpine Area Agency on Aging, local Housing Authorities, organizations assisting the disabled, etc.

OBJECTIVES: Maintain contacts with county Social Services offices, county Senior Coordinators, Housing Authorities, etc. to identify clients eligible for weatherization work.

Work with AAAA to use "Part D" funding to help deliver services that are beyond weatherization's scope to the frail elderly.

ENERGY MANAGEMENT

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4050	GAIN ON SALE / INSURANCE PROCEEDS			
4100	FEDERAL CONTRACT REVENUE	1,481,971	674,245	577,152
4200	STATE CONTRACT REVENUE	306	518,380	477,589
4520	XCEL/ATMOS/SOURCE CONTRACT	70,703	123,550	146,223
4620	REIMBURSED EXPENSES	38,512		-
	GAIN ON SALE / INSURANCE PROCEEDS	(17,337)		
	TOTAL REVENUES	1,574,155	1,316,175	1,200,964
6112	SALARIES - PROGRAM DIRECTOR	143,553	97,500	97,500
6115	SALARIES - ASSISTANT DIRECTOR	-	68,301	71,988
6121	SALARIES - WEATHERIZATION HOURLY	532,338	384,426	364,491
6131	SALARIES - OFFICE SUPPORT	-	37,831	36,311
6210	TAXES & BENEFITS	216,787	194,745	192,567
6410	CONTRACT STAFF	419	-	-
6420	CONTRACT - FISCAL	24,000	19,743	24,000
6430	LEGAL EXPENSE - GENERAL	-	275	550
6440	AUDITOR	5,000	-	-
6520	CONTRACT SERVICES	23,139	19,200	23,305
6610	OFFICE SUPPLIES	6,329	600	500
6640	POSTAGE	1,839	700	700
6650	PRINTING	53	-	600
6660	ADVERTISING	1,938	1,000	1,000
6680	DUES & SUBSCRIPTIONS	1,414	412	-
6690	COPIER CHARGES	4,154	800	-
6720	OUTSIDE RENT & UTILITIES	72,535	38,999	40,902
6720	COG RENT & UTILITIES	-	24,957	\$24,957
6730	TELEPHONE	7,492	9,120	8,760
6760	INSURANCE - VEHICLES & LEAD	15,516	9,923	10,343
6800	EQUIP. MAINT & REPAIR	972	500	500
6810	VEHICLE REPAIR/MAINT	6,291	11,600	11,100
6811	GAS, OIL & SUPPLIES	74,495	52,134	40,200
6840	TOOLS AND EQUIPMENT	46,691	1,500	567
7120	LICENSE & PERMIT FEES	4,355	6,000	4,500
7130	TRAVEL & MEETINGS	56,591	57,143	30,738
7150	TRAINING & TECH ASSISTANCE	-	4,320	10,080
7410	MATERIALS	270,410	224,703	135,044
7910	INDIRECT COSTS APPLIED	67,086	49,743	69,761
9160	DEFERRED EXPENSE	(14,137)	-	-
8000	CAPITAL OUTLAY	-	-	-
	TOTAL EXPENSES	1,569,258	1,316,175	1,200,964
	REVENUES OVER EXPENDITURES	4,898	-	-

NORTHWEST ALL HAZARDS EMERGENCY MANAGEMENT REGION

PROGRAM SUMMARY

The Governor of Colorado designated nine All Hazard Emergency Management Regions within the state to plan, implement and administer on a regional basis, the functions related to all hazards within the region. The Northwest All Hazards Emergency Management Region (NWAHEMR) is guided by a regional committee comprised of the emergency managers from each of the 10 counties within the region and one regional representative for each of 12 functional areas. The 10 participating counties include Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit. The 12 functional areas include Communications, Coroners, Emergency Medical Services (EMS), Emergency Management, Fire, Government Administration, Hazmat, Healthcare, Information Technology (IT)/Geographic Information Systems (GIS), Law Enforcement, Public Health, and Public Works. Northwest Colorado Council of Governments (NWCCOG) serves the NWAHEMR as the regional coordinator and fiscal agent for the region.

NWAHEMR was awarded \$249,730 for federal fiscal year 2014 State Homeland Security grant. The grants in this program area are typically contracted for 18- months with a title that identifies the federal fiscal year from which the funds were initiated.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL 1: Administer the FY 2014* State Homeland Security grant according to the provisions contained within the grant award letter. Successfully complete the FY 2013* SHSG grant and close out the award by the expiration date.

OBJECTIVES: Plan, organize and facilitate all meetings of the Northwest Colorado All Hazards Management Region steering committee.

Purchase and distribute all approved equipment, training, exercises and planning for the region.

Interface with the Office of Preparedness, Division of Homeland Security and Emergency Management, Colorado Department of Public Safety.

Develop and maintain effective communications between all 10 counties within the region.

Maintain accurate accounting records for the expenditure of all grant funds.

Provide for an independent audit of all accounting records.

Facilitate the annual strategic planning process.

*The grants in this program area named for the federal budget year from which the funding was awarded.

**NORTHWEST COLORADO ALL HAZARDS EMERGENCY MANAGEMENT
REGION**

		2013	2014	2015
ACCT #	ACCOUNT NAME	ACTUAL	BUDGET	BUDGET
4100	FEDERAL FUNDS - SHSG	239,622	256,073	18,750
4100	FEDERAL FUNDS - CCP	0	0	0
4100	FEDERAL FUNDS - M & A	10,200	13,477	3,000
	TOTAL REVENUES	249,822	269,550	21,750
6110	SALARIES - EXECUTIVE DIRECTOR	250		
6112	SALARIES - PROGRAM DIRECTOR	20	0	0
6410	CONTRACT STAFF	28,952	55,000	0
6420	FISCAL CONTRACT	10,200	4,594	2,500
6440	AUDIT EXPENSE	4,000	4,000	4,000
6550	CONSULTANT	19,500	0	0
6610	OFFICE SUPPLIES	1,007	0	0
6640	POSTAGE	530	250	250
6650	PRINTING	3,336	0	0
6660	ADVERTISING EXPENSE	0	0	0
6680	DUE & SUBSCRIPTIONS	0	0	0
6690	COPIER CHARGES	194	0	0
6720	RENT	2,137	2,212	0
6730	TELEPHONE	0	0	0
6840	TOOLS & EQUIPMENT	0	0	0
7130	TRAVEL & MEETINGS	3,156	15,000	15,000
7150	TRAINING	21,355	0	0
7160	EXERCISE	35,400	14,420	
8000	CAPITAL OUTLAY	119,785	174,074	
	TOTAL EXPENSES	249,822	269,550	21,750
	REVENUES OVER EXPENDITURES	-	-	-

NORTHWEST LOAN FUND

PROGRAM SUMMARY

The Northwest Loan Fund (NLF) an economic development organization that makes loans to start-up and/or expanding businesses that will create, or retain, new full time jobs in Eagle, Garfield, Grand, Jackson, Moffat, Pitkin, Rio Blanco, Routt, and Summit counties. It is governed by the NLF Board, which is one and the same with the NWCCOG Council, whose loan committee will be comprised of a volunteer from each of the nine counties in the service territory, and the Executive Director of the Northwest Colorado Council of Governments. Loan size ranges from \$5,000 to \$500,000 with a one-job-per-\$20,000-loaned guideline, with over 50% of the new jobs filled by persons from low to moderate income backgrounds.

2015 PROGRAM GOALS AND OBJECTIVES

- GOAL 1: Serve businesses in the 9 counties with:**
- **referrals and networking to funding sources**
 - **education regarding funding and**
 - **loans made with the CDBG Grant funds**

OBJECTIVES: Marketing of the NLF to banks, chambers of commerce, and other business support organizations to increase awareness of the NLF.

- GOAL 2: Service and collection, on all active loans in the Fund's portfolio.**

OBJECTIVES: Repayment of outstanding loan balances enables the organization to replenish its fund to provide business assistance to new, eligible businesses in need of financing, thus revolving the funds and enhancing small businesses' access to capital.

NORTHWEST LOAN FUND

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4200	STATE CONTRACT	-	498,800	390,000
4720	REVOLVED INTEREST	36,000	17,500	6,500
4730	ORGINATION FEE	-	7,000	2,000
4640	CARRY OVER	42,000	-	-
4770	LOAN RECOVERY			23,000
	TOTAL REVENUES	78,000	523,300	421,500
6112	SALARIES - PROGRAM DIRECTOR	50,000	61,000	57,437
6210	TAXES & BENEFITS	14,000	13,242	13,597
6420	FISCAL SERVICES	2,100	-	2,160
6510	OUTSIDE CONTRACT SERVICES	-	2,000	1,000
6610	OFFICE SUPPLIES	200	750	889
6620	BANK CHARGES	250	50	-
6640	POSTAGE	121	150	150
6650	PRINTING	250	100	200
6660	ADVERTISING	250	-	-
6680	DUES & SUBSCRIPTIONS	1,000	-	850
6690	COPIER CHARGES	500	750	-
6720	RENT & UTILITIES	-	\$2,178	2,344
6730	TELEPHONE EXPENSE	-	\$850	720
7110	PROGRAM SUPPLIES	200	\$0	0
7130	TRAVEL & MEETINGS	3,000	8,357	7,500
7150	TRAINING & TECH. ASSISTANCE	1,000	500	-
7321	PASSTHROUGH - LOANS MADE		430,000	327,600
7910	INDIRECT COSTS APPLIED	3,129	3,373	7,053
8000	CAPITAL OUTLAY	2,000	-	-
	TOTAL EXPENSES	78,000	523,300	421,500
	REVENUES OVER EXPENDITURES	-	-	(0)

NWCCOG FOUNDATION, INC.

PROGRAM SUMMARY

The NWCCOG Foundation, Inc. is a federal tax-exempt public charity under section 501 (c) (3) of the Internal Revenue Code. The mission of the NWCCOG Foundation, Inc. is to provide a financial mechanism for the member jurisdictions of Northwest Colorado Council of Governments to work collaboratively with not-for-profit organizations, citizen based groups and individuals on projects of mutual interest and benefit for the region. The officers of the NWCCOG Foundation, Inc. are the same as those of Northwest Colorado Council of Governments. NWCCOG staff provides administration of the NWCCOG Foundation Inc., and the cost of administration is established at 5% of active accounts, which is waived for NWCCOG programs and members.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL 1: Maintain status of the NWCCOG Foundation, Inc. as a federal tax exempt public charity under 501 (c) (3) of the Internal Revenue Code.

OBJECTIVES: Maintain required documentation, including board meeting minutes, separate financial accountings, independent audits and Internal Revenue Service tax filings.

GOAL 2: Increase the use of the NWCCOG Foundation, Inc. by NWCCOG member jurisdictions.

OBJECTIVES: Distribute information regarding the NWCCOG Foundation, Inc. to member jurisdictions through information tools including the NWCCOG newsletter, NWCCOG web page, and NWCCOG Council meetings.

GOAL 3: Serve as the host/fiscal agent for the NW region's Small Business Development Center (SBDC).

OBJECTIVES: Serve as the fiscal agent for the SBDC by accepting grant funding and contributions through the Foundation, sending donation acknowledgement letters when appropriate, paying approved invoices, and providing financial reports as needed.

NWCCOG FOUNDATION, INC.

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4003	FUNDRAISING INCOME	-	90,000	25,000
4200	STATE GRANT INCOME			77,500
4400	FOUNDATION & TRUSTS	105,000	25,000	
4250	DONATIONS	-	-	
4800	PROGRAM FEES			4,000
4300	LOCAL FUNDING / MATCH	-	2,200	2,200
	TOTAL REVENUES	105,000	117,200	108,700
6050	CONTRACT LABOR			75,000
6500	PROGRAM ADMIN FEE			
6520	OUTSIDE CONTRACT	-	92,200	2,200
6610	OFFICE SUPPLIES	-	-	1,500
6640	POSTAGE	-	-	
6650	PRINTING	-	-	
6655	CONSULTING			20,000
6660	ADVERTISING	-	-	
6680	DUES & SUBSCRIPTIONS	-	-	
6690	COPIER CHARGES	-	-	
7130	TRAVEL & MEETINGS	-	-	10,000
7320	PASS THROUGH FUNDS	105,000	25,000	
	TOTAL EXPENSES	105,000	117,200	108,700
	REVENUES OVER EXPENDITURES	-	-	-

REGIONAL BUSINESS

PROGRAM SUMMARY

The Regional Business cost center provides the administration, oversight, and leadership to the NWCCOG. Dues paid by the 28 local government members support the activities of the Regional Business program. The Regional Business provides match dollars to the Area on Aging program, Watershed Services, Regional Broadband project and the NWCCOG - Economic Development District.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL 1: Maintaining the financial integrity of the NWCCOG and its programs.

OBJECTIVES: Build a sufficient fund balance to buffet the organization against unexpected expenditure, and provide adequate program diversity and funding to support the necessary activities of an umbrella organization.

GOAL 2: Implement the Regional Broadband Strategic Plan

OBJECTIVES: Employ a Regional Broadband Coordinator to implement the recommendations provided in the Regional Broadband Strategic Plan under the guidance of the Regional Broadband Steering Committee (pending DOLA grant award).

GOAL 3: Work with Council and staff to clarify policy and programmatic issues and facilitate organizational planning.

OBJECTIVES: Engage members to obtain broader input on issues, especially those of regional interest where there are varied points of view NWCCOG.

Plan, organize and facilitate an annual "Strategic Planning Retreat" with the Council to provide guidance on direction for upcoming year.

GOAL 4: Facilitate intergovernmental cooperation and multi-jurisdictional approaches to address regional issues and concerns. Initiate and maintain a presence in new regional initiatives offering NWCCOG services as appropriate. Provide regional leadership.

OBJECTIVES: Provide leadership and facilities as needed in building intergovernmental cooperation and multi-jurisdictional approaches to addressing regional issues and concerns.

REGIONAL BUSINESS

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4200	STATE GRANT REVENUE	45,354	72,000	149,000
4310	COUNTY PLEDGES	128,711	130,544	127,199
4320	MUNICIPAL PLEDGES	82,180	82,761	81,250
4520	OTHER LOCAL FUNDING	43,695	51,000	28,500
4610	INSURANCE PROCEEDS	960	0	0
4620	REIMBURSED EXPENSES	423	0	0
4820	INTEREST INCOME	792	800	800
	TOTAL REVENUES	302,115	337,105	386,749
6110	SALARIES - EXECUTIVE DIRECTOR	69,472	73,342	86,895
6121	SALARIES - PROGRAM STAFF	9,124	0	68,770
6131	SALARIES - OFFICE SUPPORT	1,614	1,761	0
6210	TAXES & BENEFITS	9,896	11,882	39,708
6410	CONTRACT STAFF	24,035	140,200	49,000
6430	LEGAL EXPENSES	0	1,000	0
6510	OUTSIDE CONTRACT LABOR	64,610	0	15,000
6610	OFFICE SUPPLIES	175	238	700
6620	BANK SERVICE CHARGES	1,111	1,000	1,000
6640	POSTAGE	132	250	200
6650	PRINTING	0	200	0
6660	ADVERTISING	479	250	0
6680	DUES & SUBSCRIPTIONS	1,059	750	1,170
6690	COPIER CHARGES	1,217	2,000	0
6720	RENT & UTILITIES	4,777	5,905	5,739
7130	TRAVEL & MEETINGS	8,307	10,286	10,000
7150	TRAINING & TECH. ASSISTANCE	0	0	0
7321	PASSTHROUGH - MINI GRANTS			30,000
7910	INDIRECT COSTS APPLIED	11,458	12,740	19,127
7950	CASH MATCH TO PROGRAMS	84,900	88,471	92,493
8000	CAPITAL OUTLAY	0	0	0
	TOTAL EXPENSES	292,366	350,275	419,802
	REVENUE OVER EXPENDITURES	9,749	(13,170)	(33,053)

Community Living Services

REGIONAL TRANSPORTATION COORDINATING COUNCIL

PROGRAM SUMMARY

The Regional Transportation Coordinating Council (RTCC) was formed in 2010 as a result of Rural Resort Region's focus - *Seniors in Our Mountain Communities: challenges and opportunities*. This project collected data on the growing senior population in our region and identified the gaps in services. One of the priority gaps was transportation, not just within a particular county, but in the public transportation options available to travel across county boundaries to access healthcare facilities and other services.

The RTCC is the local coordinating council for a 7-county rural area of northwest Colorado and is working to improve transportation coordination and options, especially for the veteran, people with disabilities, older, and low-income adult populations. The participating counties include Eagle, Garfield, Grand, Jackson, Pitkin, Routt and Summit.

The RTCC's efforts are focused on coordinating the existing public and private transit providers with other human services providers by promoting, enhancing and facilitating seamless access to transportation services through a coordinated system that is easily available to customers from anywhere in the region. The RTCC was recognized in 2014 by the Colorado Association of Transit Agencies for the dedicated participation of its members at RTCC meetings, on sub-committees and their agencies financial support.

2015 PROGRAM GOALS AND OBJECTIVES

- GOAL 1:** Operate effectively the One Call/One Click Transportation Resource Center for regional ride coordination for veterans, older adults, low income and people with disabilities.
- GOAL 2:** Develop a regional billing mechanism which eventually will be able to bill all payor sources. The Non-Emergent Medical Transportation (NEMT) Medicaid Billing project, initiated in August 2014, was the first step in this process.
- GOAL 3:** Continue to maintain a regional services inventory, including both human service agencies and transit providers, along with a detailed gap analysis of the transit needs in each area to expand coordination of and access to existing and new resources.
- GOAL 4:** Participate in regional and county transportation coordination planning groups including the Intermountain Transportation Planning Region, the Northwest Transportation Planning Region, the CDOT statewide transportation planning group, I-70 Coalition, and county transportation planning meetings.
- GOAL 5:** Continue to be the "go to" agency for region-wide transportation information.

Community Living Services
REGIONAL TRANSPORTATION COORDINATING COUNCIL

		2013	2014	2015
ACCT#	ACCOUNT NAME	ACTUAL	BUDGET	BUDGET
4200	CDOT LCC CONTINUATION FUNDS	306	25,000	24,900
4100	FTA VTCLI-1 CALL CENTER - EQUIPMENT	58,454	241,883	100,000
	FTA VTCLI-2 MARKETING	-	26,560	42,000
4301	LOCAL REVENUE - FASTER FUNDS	16,000	50,000	20,000
4301	LOCAL REVENUE - MATCH	-	64,150	16,000
4200	FTA 5310 MOBILITY MANAGEMENT FUNDS	-	70,810	70,000
4520	OTHER LOCAL FUNDING	4,836	-	-
4620	REIMBURSED EXPENSES	-	-	9,900
4640	CARRY OVER FUNDS	(6,835)	6,603	44,456
4630	NWCCOG MATCHING	-	5,805	-
	TOTAL REVENUES	72,762	490,811	327,256
6110	EXECUTIVE DIRECTOR	-	5,003	0
6112	SALARIES - PROGRAM DIRECTOR	49,536	52,260	55,082
6112	SALARIES - PROGRAM STAFF	69	31,200	37,411
6210	TAXES AND BENEFITS	4,116	13,152	23,139
6520	OUTSIDE CONTRACTORS	915	76,327	127,500
6610	OFFICE SUPPLIES & MATERIALS	2,465	2,000	3,000
6640	POSTAGE	78	500	1,300
6650	PRINTING	-	2,000	5,000
6660	ADVERTISING	914	2,460	6,500
6670	INTERNET/WEBSITE	-	10,000	2,000
6680	DUES AND SUBSCRIPTIONS	-	200	200
6690	COPIER CHARGES	1,000	2,000	0
6720	RENT & UTILITIES	5,556	8,493	8,493
6730	TELEPHONE	-	1,000	2,000
7130	TRAVEL & MEETINGS	5,187	17,147	10,292
7150	TRAINING & TECHNICAL ASSISTANCE	-	20,520	22,000
7320	PASS THROUGH FUNDS	-	-	9,900
7910	INDIRECT COSTS	2,895	18,549	10,439
8000	CAPITAL OUTLAY	-	228,000	3,000
		-	-	-
	TOTAL EXPENSES	72,731	490,811	327,256
	REVENUES OVER EXPENDITURES	30	0	(0)

SUMMIT WATER QUALITY COMMITTEE

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
	REIMBURSED EXPENSES		0	
4510	LOCAL REVENUE - SWQC	33,500	32,000	32,000
4300	LOCAL REVENUE - PERMIT REVIEWS		0	
	LOCAL REVENUE - COG		0	
4640	CARRY OVER	0	24,000	22,425
4420	OTHER SERVICE INCOME		0	
	TOTAL REVENUES	33,500	56,000	54,425
6131	SALARIES - ADM SECY	0	95	95
6210	TAXES & BENEFITS	0	5	5
6410	CONTRACT STAFF	25,200	26,500	26,500
6510	OUTSIDE CONTRACT SERVICES	200	0	500
6610	OFFICE SUPPLIES		0	
6640	POSTAGE	8	25	25
6680	DUES & SUBSCRIPTIONS	0	75	75
6690	COPIER CHARGES	47	75	75
6720	RENT & UTILITIES	586	0	0
6730	TELEPHONE	0	1,920	1,920
6800	EQUIP RENT/MAINT/SUPPLIES	82	50	50
7130	TRAVEL & MEETINGS	2,240	2,214	2,214
7910	INDIRECT COSTS APPLIED	1,284	2,116	1,000
8000	CAPITAL OUTLAY		0	
9130	CARRY FORWARD	3,853	22,925	21,966
	TOTAL EXPENSES	33,500	56,000	54,425
	REVENUES OVER EXPENDITURES	0	-	0

WATERSHED SERVICES PROGRAM

PROGRAM SUMMARY

The Watershed Services Program provides the counties and municipalities of Region XII with expertise in watershed planning, water quality regulatory programs, and technical assistance. The major responsibilities of the program include the Regional Water Quality Management Plan (208 Plan); permit reviews; and technical assistance to members (project development, grant applications, land use issues related to water quality impacts). The program tracks proposed local, state and federal water quality regulations and provides a regional response when appropriate based on 208 Plan policies, objectives and guidelines.

2015 PROGRAM GOALS AND OBJECTIVES

GOAL 1: Work with watershed groups and local governments in implementing the 208 Plan.

OBJECTIVES: Work with member jurisdictions to revise land use codes to provide water quality protection.

Review referred development applications and provides comments on approaches to protect water quality and comply with the 208 Plan policies.

GOAL 2: Continue Straight Creek TMDL Monitoring.

OBJECTIVES: Organize 2015 monitoring for TMDL parameters.

Compile and summarize 2014 field data collected for Straight Creek TMDL parameters.

GOAL 3: Review Waste Water Treatment Plant (WWTP) site applications for consistency with 208 Plan.

OBJECTIVES: Work with local communities to incorporate site specific treatment issues.

Review and comment, when appropriate, on site applications and discharge permits.

GOAL 4: Assist Summit County Entities with Nutrient Monitoring

OBJECTIVES: Work with major municipal dischargers in Summit County to implement a coordinated watershed approach to nutrient monitoring required under WQCC Regulation #85.

Coordinate the annual upload of data to CDPHE database.

WATERSHED SERVICES PROGRAM

ACCT#	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4100	FEDERAL GRANT REVENUE - Snake	11,400	0	0
4200	STATE CONTRACT -208	0	10,400	11,300
4510	LOCAL REVENUE - PERMIT REVIEWS	0	0	0
4630	LOCAL REVENUE - COG	10,000	7,000	7,000
4640	CARRY OVER	0	12,000	8,512
		0	0	0
	TOTAL REVENUES	21,400	29,400	26,812
6131	SALARIES - OFFICE WAGES	0	100	100
6210	TAXES & BENEFITS	0	20	20
6410	CONTRACT STAFF	5,719	18,000	18,000
6430	LEGAL EXPENSE - GENERAL	0	0	0
6520	OUTSIDE CONTRACT SERVICES	0	500	500
6640	POSTAGE	32	100	100
6650	PRINTING	0	100	100
6690	COPIER CHARGES	0	100	100
6720	RENT & UTILITIES	586	0	0
7130	TRAVEL & MEETINGS	506	857	857
7910	INDIRECT COSTS APPLIED	859	1,111	1,111
9130	CARRY FORWARD	13,698	8,512	5,924
		0	0	0
	TOTAL EXPENSES	21,400	29,400	26,812
	REVENUES OVER EXPENDITURES	-	-	-

WATER QUALITY / QUANTITY COMMITTEE (QQ)

PROGRAM SUMMARY

Water Quality/Quantity (QQ) continues to focus on issues related to transmountain diversions, basin of origin protection, addressing water quality impacts and land use concerns as they relate to water. QQ will seek water supply, water quality and recreation solutions associated with growth on both sides of the Continental Divide. QQ will be involved in statewide and local water planning efforts. QQ is active in the State legislature and continuously seeks to educate Front Range water users about the impacts associated with transbasin diversions.

2015 PROGRAM GOALS AND OBJECTIVES

MISSION STATEMENT: The mission of NWCCOG/QQ is to enable its members to protect and enhance the quality of Colorado's waters while facilitating the responsible use of those resources for the good of all Colorado citizens and its environment.

GOAL 1: Protect and Implement Local Government Authority to Protect Water Resources.

OBJECTIVES: Strengthen available tools to protect water quality and quantity. Defend against attacks on 1041 and other local government regulatory authority when necessary.

Assist local governments in strengthening and implementing water quality provisions of their land use codes.

Provide legal services to local governments for specific projects when the QQ Committee approves involvement and expenditures from the Defense Fund.

Monitor, participate and provide input in the Colorado Water Plan development.

Monitor, participate and provide input in the Basin Roundtable process.

GOAL 2: Building Coalitions and Education

OBJECTIVES: Advocate the headwater communities' water quality and quantity interests throughout the State. Identify and work with other groups statewide that share QQ's concerns.

Identify strategies to minimize Front Range's dependency on West Slope water resources. Advocate "smart growth" to those utilizing headwater sources as water supplies; oppose the ad hoc policy of growth driving the demand for imported water supplies.

Coordinate with elected officials, private sector and other decision-makers on water quality/quantity issues. Develop working relationships with governmental entities, the private sector, non-profits and others where appropriate.

Foster cooperative regional management of water resources. Minimize redundant systems.

GOAL 3: Transmountain Diversion Oversight

OBJECTIVES: Evaluate potential future Front Range water development projects and alert QQ members of possible impacts and seek mitigation for those impacts.

Participate in and monitor the Colorado Water Plan formulation, especially as it relates to new water supply development.

Provide coordination and education to QQ membership on water development projects in the region.

Influence operations of existing projects to minimize local impacts where possible.

Advocate for all transmountain diversion water to be used to extinction by Front Range diverters.

Provide technical assistance to QQ members to determine water quality and quantity impacts caused by new or expanded transmountain diversion. Identify measures and conditions that would help mitigate those impacts. Assist the local government with 1041 permitting of water projects.

Educate Front Range elected officials on transmountain diversion impacts in the headwaters communities.

GOAL 4: Water Quality

OBJECTIVES: Protect local wastewater facilities from increased operational costs caused by hydrologic modifications and transmountain diversions.

Advocate regional interests during rulemaking hearings before the Water Quality Control Commission and the Colorado Water Conservation Board that affect the QQ region.

Defend regional Water Quality Management Plan (208 Plan).

Insure that water development in headwaters region does not adversely impact water quality.

Limit interpretations of Section 104 of the Colorado Water Quality Control Act so that it is not used to immunize water development activities from water quality protection requirements.

GOAL 5: Influence Water Policy

OBJECTIVES: Identify and plan for future West Slope water needs, including recreational and environmental demands.

Participate in State water policy initiatives and forums. Help formulate and implement water quality and water quantity policy.

Educate policy makers and expand scope of state water policy to include water quality, headwater impacts and recognition of instream water uses.

Develop strategies to improve conservation measures on the West Slope.

Provide analysis of legislation affecting QQ membership and lobby on issues in the State General Assembly of which the QQ Board has taken a position.

WATER QUALITY / QUANTITY COMMITTEE (QQ)

ACCT #	ACCOUNT NAME	2013 ACTUAL	2014 BUDGET	2015 BUDGET
4,200	STATE GRANT INCOME		-	-
4310	COUNTY PLEDGES	95,500	95,500	95,500
4320	MUNICIPAL PLEDGES	42,000	42,150	42,150
4330	ASSOCIATE MEMBER PLEDGES	3,800	4,000	3,800
4350	WATER & SAN. DIST. PLEDGES	11,600	11,600	11,600
4620	REIMBURSED EXPENSES	1,205	2,000	2,000
	L&C FELLOWSHIP	15,000		
4640	CARRY OVER REVENUE		26,583	11,583
	CWCB Grant Leftover			8,410
4820	INTEREST INCOME	29	-	-
	TOTAL REVENUES	169,134	181,833	175,043
6131	SALARIES - OFFICE SUPPORT	-	400	-
6410	QQ CONTRACT STAFF	113,478	121,800	108,400
6510	OUTSIDE CONTRACT	4,384	-	-
6520	PROFESSIONAL SERVICES	-	24,578	44,894
6610	OFFICE SUPPLIES	107	300	100
6640	POSTAGE	464	300	100
6650	PRINTING	75	600	100
6680	DUES & SUBSCRIPTIONS	1,782	1,400	1,700
6690	COPIER CHARGES	498	900	500
6720	RENT	1,172	-	-
6730	TELEPHONE	1,705	800	360
6760	INSURANCE	2,100	1,800	1,800
7130	TRAVEL & MEETINGS	10,565	10,415	10,451
7610	INDIRECT COSTS APPLIED	6,222	6,457	6,638
8000	CAPITAL OUTLAY	-	500	-
	TOTAL EXPENSES	142,552	170,250	175,043
	REVENUES OVER EXPENDITURES	26,583	11,583	-

WATER QUALITY / QUANTITY COMMITTEE (QQ)
**ASSOCIATE MEMBERS AND
WATER & SANITATION DISTRICT DUES**

Water and Sanitation District Dues calculated in 4 tiers based on operating budgets.

District	2015 DUES
Basalt Sanitation District	\$100
Bellyache Ridge Metro District	\$100
Colorado River Water Conservation District	\$3,500
Copper Mountain Consolidated Metro District	\$900
Dillon Valley District	\$500
Eagle River Water & Sanitation District	\$2,000
East Dillon Water District	\$500
Granby Sanitation District	\$500
Grand County Water and Sanitation District	\$500
Hamilton Creek Metro District	\$100
Kremmling Sanitation District	\$100
Mid Valley Metro District	\$100
Silver Creek Water and Sanitation District	\$100
Snake River Water District	\$500
Snowmass Water and Sanitation	\$2,000
Town of Silverthorne - SDJSA	\$2,000
Upper Gunnison River Water Conservation District	\$500
White Horse Springs Water District	\$100
Winter Park Ranch Water and Sanitation District	\$500
Winter Park Water and Sanitation District	\$500
Total Dues	\$15,100

2015 BUDGET WORKSHEET SUMMARY

2015 Revenues	Internal COG Programs									Total Internal Program Funds	Internal Service Programs										
	COMMUNITY LIVING SERVICES			Econ. Dev. District	Elevator Inspection	Energy Management	Regional Business	Watershed Services	CBBC		NW All Hazards Region	NWCCOG Foundation	Northwest Loan Fund	Summit Water Quality Committee	Water Quality/Quantity	Indirect	249 Warren Ave	Motor Pool	Grand Total		
	Alpine AAA / ADRC	CJHCO Hub	RTCC																		
Federal Grant Revenue	404,422					577,152				981,574								981,574			
State Grant Revenue	377,522	95,850	272,900	61,000		477,589	149,000			1,433,861		21,750	77,500	390,000				1,923,111			
NWCCOG Dues							208,449	11,300		219,749								219,749			
Q/Q Dues										0								141,450			
Water & San Dues										0								11,600			
Match - NWCCOG	24,493			61,000				7,000		92,493								92,493			
Local Funding - Other	54,050						28,500			82,550			27,200	32,000				431,151			
X-cel Energy Co						146,223				146,223					177,753	75,648	36,000	146,223			
Fees					490,000					490,000			4,000	2,000				496,000			
Interest Income							800			800			6,500					7,300			
Carryover	33,812		44,456					8,512		86,780	3,508				22,425	19,993		132,706			
Miscellaneous			9,900							9,900			23,000		2,000			34,900			
TOTAL	894,299	95,850	327,256	122,000	490,000	1,200,964	386,749	26,812		3,543,930	3,508	21,750	108,700	421,500	54,425	175,043	177,753	75,648	36,000	4,618,257	
2015 EXPENDITURES																					
Salaries	165,287	55,598	92,493	74,917	252,953	570,290	155,665	100		1,367,303				57,437	95			39,117		1,463,952	
Fringe Benefits & Taxes	38,035	24,205	23,139	27,265	76,318	192,567	39,708	20		421,257				13,597	5			11,794		446,653	
Contract Costs	35,414	600	127,500		1,800	24,000	64,000	18,500		271,814	2,408	2,500	97,200	3,160	26,500	153,294		54,482	500	2,635	614,493
Indirect Costs	15,379	6,827	10,439	9,354	31,063	69,761	19,127	1,111		163,061				7,053	1,000	6,638		0		177,752	
COG Rent	6,104	2,720	8,493	2,180	5,507	24,957	5,739			55,700				2,344		0		13,646		71,690	
Other Expenses	186,284	5,650	52,292	8,284	39,500	319,389	13,070	1,157		625,626	1,100	19,250	11,500	10,309	4,859	15,111		58,300	66,860		812,915
Pass-thru/match	443,796		9,900				122,493			576,189				327,600				0			903,789
Carry forward								5,924		5,924					21,966	0		0		21,300	49,190
Capital Purchases	4,000	250	3,000							7,250							1,000		0		8,250
TOTAL	894,299	95,850	327,256	122,000	407,141	1,200,964	419,802	26,812		3,494,124	3,508	21,750	108,700	421,500	54,425	175,043	178,339	67,360	23,935	4,548,684	
2015 Net	-	-	-	-	82,859	-	(33,053)	-		49,806	-	-	-	-	-	-	(586)	8,288	12,065	69,573	

Internal Program Reserve Fund Balance

Beginning Balance	11,158		22,500	Beginning Reserve 1/1/14	367,895	Beginning Internal Fund Balance	226,353	124,930	3,323	8,828	40,573
Change in Reserve Fund	-		-	Change in Reserve for 2015	49,806	YTD 2014 Net estimated	(53,000)	-	-	8,338	(1,500)
Ending Balance	11,158		22,500	Projected Ending Reserve	417,701	2015 Net	-	-	(586)	8,288	12,065
						Ending Internal Fund Balance	173,353	124,930	2,737	25,454	51,138

Required Reserve	Reserve (Short) Over
354,393	63,307