AGENDA



Thursday, August 23, 2012 Buffalo Mtn. Room, Summit County Commons Frisco, CO 80443

CONFERENCE CALL INFORMATION

CALL IN NUMBER: 877-594-8353

PASSCODE: 76957076#

NWCCOG COUNCIL MEETING - Strategic Planning Session

*4.ACTION: List of Bills & FinancialsPgs. 7-1*5.ACTION: Changes to the NWCCOG BylawsPg. 206.ACTION: 2011 Independent Audit ReportAttached separate10:30 a.m.7.Strategic Planning Session: Welcome, Desired Outcome, Review of the Agenda – Peter Runyon, ChairPgs. 21-28.Review member survey resultsPgs. 21-29.Evaluation of the NWCCOG as a regional organization, role of members and their representativesPgs. 27-210.Membership Policy re: joining/participating in NWCCOG programs: QQ, RRR, RTCC, EDD, NLF, EIPPg. 3011.Working relationships with CML, CCI, CAST, CARO, Colorado Center for Law & Policy – how do we best utilize our partnerships?Attached separate12:00 p.m.13.Working LunchImage: Colorado Separate	10:00 a.m.	1.	Call to Order – Peter Runyon, Chair	
*4. ACTION: List of Bills & Financials Pgs. 7-1 *5. ACTION: Changes to the NWCCOG Bylaws Pg. 20 6. ACTION: 2011 Independent Audit Report Attache separate 10:30 a.m. 7. Strategic Planning Session: Welcome, Desired Outcome, Review of the Agenda - Peter Runyon, Chair Pg. 20 9. Evaluation of the NWCCOG as a regional organization, role of members and their representatives Pgs. 21-2 9. Evaluation of the NWCCOG as a regional organization, role of members and their representatives Pg. 30 10. Membership Policy re: joining/participating in NWCCOG programs: QQ, RRR, RICC, EDD, NLF, EIP Pg. 30 11. Working relationships with CML, CCI, CAST, CARO, Colorado Center for Law & Policy - how do we best utilize our partnerships? separate 12. NWCCOG's 40 th Anniversary in 2013 Pg. 31-4 14. 2013 Program Forecasts: Pgs. 31-4 Alpine Area Agency on Aging / Regional Center for Community Living Pgs. 31-4 Veatherization Elevator Inspection Program Pgs. 31-4 Veatherization Forest Business Loan Fund Pgs. 31-4 Veatherization Forest Business Loan Fund Pgs. 31-4 Veatherization Forest Business Loan Fund Fe		2.	Roll Call and Determination of Quorum	
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6. ACTION: 2011 Independent Audit Report Attacheseparate 10:30 a.m. 7. Strategic Planning Session: Welcome, Desired Outcome, Review of the Agenda - Peter Runyon, Chair Pgs. 21-2 8. Review member survey results Pgs. 21-2 9. Evaluation of the NWCCOG as a regional organization, role of members and their representatives Pgs. 27-2 10. Membership Policy re: joining/participating in NWCCOG programs: QQ, RRR, RTCC, EDD, NLF, EIP Pg. 30 11. Working relationships with CML, CCI, CAST, CARO, Colorado Center for Law & Policy - how do we best utilize our partnerships? Separate 12. NWCCOG's 40 th Anniversary in 2013 Pgs. 31-4 12:00 p.m. 13. Working Lunch Pgs. 31-4 14. 2013 Program Forecasts: - Alpine Area Agency on Aging / Regional Center for Community Living - Weatherization Pgs. 31-4 12:00 p.m. 13. Working Lunch Pgs. 31-4 14. 2013 Program Forecasts: - Alpine Area Agency on Aging / Regional Center for Community Living - Weatherization Pgs. 31-4 15. New Programs for 2013: - Regional Transportation Coordinating Council - Northwest Business Loan Fund / Forest Business Loan Fund - Economic Development District / Regional Broadband Initiative Pg. 30 15. New Programs for 2013: - Regional		*4.	ACTION: List of Bills & Financials	Pgs. 7-19
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			 Residential Rehab Revolving Loan Program Regional Bank/Private Sector Crowd Fund Angel Investor Network Joint Purchasing Consortium RRR Focus Topic for 2013 Other new programs or projects 	
3:00 p.m. 17. Adjourn		16.	Direction to staff for 2013 budget process	
	3:00 p.m.	17.	Adjourn	

<u>FUTURE MEETINGS:</u> September 27, 2012 - Executive Committee Conference Call October 25, 2012 - Full Council in Aspen December 6, 2012 - Full Council in Minturn From I-70, take the east Frisco/Highway 9 South exit (exit # 203). Follow Hwy 9 south through Frisco past Main Street & turn right on County Road 1004 (there is a stop light). Continue around the bend and turn right onto Peak One Dr (37 Peak One Dr). Buffalo Mtn. Room is in the County Commons/Library building, across the hall from the Mt. Royal Room.





Northwest Colorado Council of Governments Council Meeting Steamboat Springs, Colorado July 26, 2012

Executive Committee Members Present:

Peter Runyon, Eagle County James Newberry, Grand County John Rich, Jackson County Ron Ittner, Pitkin County (via telephone) Karn Stiegelmeier, Summit County Tom Clark, Kremmling Mark White, Walden

Council Members Present:

Lana Gallegos, Gypsum (via telephone) John Hoffman, Carbondale (via telephone) David Hook, Grand Lake Walter Magill, Steamboat Springs

Call To Order:

Peter Runyon called the meeting to order at 9:45 a.m. There was a quorum.

Approval of Minutes:

M/S/P Tom Clark/John Rich to approve the meeting minutes of May 24, 2012 as presented.

Approval of Bills and Financials:

M/S/P Tom Clark/Karn Stiegelmeier to approve the list of bills and financials as presented.

Disposal of Weatherization Program Vehicles:

Liz Mullen referred the Council to the memo in the meeting packet requesting permission to dispose of three used vehicles no longer needed for the downsized Weatherization program. The three vehicles for which we are currently seeking disposal authorization are:

- Box truck #14: 1998 Ford 14' cube van, VIN# 1FTDE14Y6PHB17666, 72,809 miles, poor condition
- Van #24: 2002 Chevrolet Express van, VIN# 1GCHG39R621235677, 157,157 miles, poor condition
- Van #35: 2000 Chevrolet Express van, VIN# 1GCHG35R6Y1138218, 155,678 miles, poor condition.

M/S/P James Newberry/Tom Clark to authorize the disposal of the three weatherization vehicles with the additional clause that bids can be accepted or rejected by NWCCOG and the stipulation that staff remove the "poor condition" descriptor.

Others Present:

Dick Blodgett, Kremmling Bill Jessen, Motorola Solutions, Inc. Susan Juergensmeier, NWCCOG Liz Mullen, NWCCOG Jon Roberts, Steamboat Springs Greg Winkler, DOLA Lane Wyatt, NWCCOG/QQ

Proposed Revisions to NWCCOG Bylaws:

Liz Mullen reviewed the proposed revisions to the NWCCOG bylaws according to the discussion during the May 22, 2012 NWCCOG meeting. The revisions would allow members to participate in Council and Executive Committee meetings either in person or via conference call. Another change would require the Executive Committee to meeting only during the months that the full Council is not meeting. Discussion followed and the group suggested that the Executive Committee could meet "...as needed in the months that the full Council does not meet..." Liz Mullen will have Barbara Green review these changes and specifically ask if it is acceptable to have either the full council or the executive committee approve the list of bills and financials depending on which group is meeting that month. This item will be revisited at the August 23, 2012 meeting.

Updated 208 Plan:

Lane Wyatt reviewed the proposed updates to the 208 Plan. A draft of the 2012 NWCCOG 208 Plan was placed on the NWCCOG website and review comments were solicited and received. The 2012 draft maintains the same six overarching policies, with minor re-wording for clarity; some changes were made to the layout of Volume 1. Outdated or completed implementation strategies were deleted from Volume 2. Several new implementation strategies were added, including technical revisions and updates to the five watershed plans.

M/S/P Tom Clark/Karn Stiegelmeier to approve the updated 2012 NWCCOG 208 Plan as presented and to allow Lane Wyatt to amend the background and factual information as necessary.

2011 Audit

Liz Mullen reported that the auditors were not able to complete the report in time for the July 26, 2012 meeting and asked that this item be tabled until the August 23, 2012 meeting. This delay will require that NWCCOG file for an extension with the State Auditor's office.

M/S/P John Rich/David Hook to authorize NWCCOG staff to file for an extension with the State Auditor's office and to table the review of the 2011 audit to the August 23, 2012 meeting.

2012 Budget Revisions

Liz Mullen reviewed the memo in the meeting materials outlining the proposed 2012 budget revisions, specifically noting the increase in funding for the Alpine AAA program, the AAA's request for a program assistant position, and highlighting the Region 12 Network of Care agreement that allows NWCCOG to provide this web service to its five counties for a total price of \$4,000 per year. Other items of note included the decrease in the weatherization revenue, which was previously reported at the March 2012 NWCCOG meeting, the delay in contracts from CDOT for the RTCC one click/one call project, the decrease in dues received for Regional Business as a result of Silverthorne's decision not to join in 2012, and the decrease in the indirect budget.

M/S/P James Newberry/Karn Stiegelmeier to approve the 2012 budget revisions as presented.

M/S/P James Newberry/Karn Stiegelmeier to direct the Executive Director to write a letter from the Council to Jean Hammes recognizing her outstanding efforts in bringing the Network of Care web site service to the five NWCCOG counties at significant savings and to ensure that a copy of this letter is included in Ms. Hammes personnel file.

2013 Dues

Liz Mullen reviewed the two dues scenarios for 2013 that were presented in the meeting materials. Scenario A calculated NWCCOG dues utilizing the customary data sources and multipliers, resulting in kweethat would be for the 2012 dues amounts, totaling \$203,322 from existing members. Scenario B calculated NWCCOG dues utilizing population numbers for counties that subtracted the town populations and only counted population in the unincorporated areas of the counties, resulting in dues that would total \$172,553 from existing members. Discussion followed regarding the amount of dues paid by counties vs. municipalities and other methods for calculating dues, including starting with the amount required to operate and dividing that amount among the members. The Council agreed to keep the current dues structure for one more year and allow the Executive Director time to develop an alternate dues structure.

M/S/P Tom Clark/John Hoffman to accept scenario A as the 2013 NWCCOG dues calculation.

M/S/P Peter Runyon/James Newberry to institute a \$50,000 cap for dues in 2013. This motion required a roll call vote and passed six (6) votes in favor vs. five (5) votes against. Yea: Eagle County, Grand County, Jackson County, Carbondale, Grand Lake, Gypsum Nay: Pitkin County, Summit County, Kremmling, Steamboat Springs, Walden

Role of Council Members

Liz Mullen referred the Council to the revised "Role of Council Members" document that reflected changes discussed at the May 24, 2012 meeting. The time commitment bullet will need to be adjusted to reflect the revised meeting schedule if the bylaws are changed. Tom Clark recommended that the "Attend all council and committee meetings, ..." item be moved up to the second bullet. No other changes were suggested.

Program Updates

Liz Mullen briefly reviewed the Program Updates report provided in the meeting materials.

Draft August 23, 2012 Strategic Planning Session Agenda

Liz Mullen reviewed the draft agenda for the August 23, 2012 Strategic Planning Session as presented in the meeting materials. The Council asked staff to invite the five municipalities in Region 12 that are not currently members of NWCCOG to attend this meeting by sending written invitations to each of their town councils. These towns include Avon, Blue River, Breckenridge, Silverthorne, and Snowmass Village. Peter Runyon asked that a discussion regarding a regional purchasing consortium be added to the agenda.

Host Community Updates

Steamboat Springs Councilmember Walter Magill, City Manager Jon Roberts, and Bike USA Project Coordinator Doug Davis presented overviews of the city's Centennial and the Bike USA projects.

New Business

Lane Wyatt and James Newberry reported that the QQ Committee agreed at their meeting the previous week to ask NWCCOG to send a letter to the Learning by Doing group asking for a seat on either their management or advisory committees. NWCCOG was a signer on the original Windy Gap IGA and this would keep NWCCOG involved in future projects. The Council was clear that they would only be interested in filling this seat if an appropriate staff person was able to participate at no additional cost to NWCCOG.

M/S/P Karn Stiegelmeier/David Hook to authorize NWCCOG to submit a written request to the Learning by Doing group requesting a seat on either the management or advisory committees.

Adjournment: The meeting adjourned at 12:15 pm.

Peter Runyon, NWCCOG Chair

Date

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Northwest Colorado Council of Governments

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Northwest Colorado Council of Governments List of Bills by Class

10:56 AM 08/14/12

Credit Card Credit Card	I ype Credit Card Credit Card	10:56 AM 08/14/12 Accrual Basis
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Giovanni's Grill White River Market Budget Host Inn Capital Hill Bar & Grill Colorado Bar Starbucks Mambo Italiano Steamboat Smokehouse Rabbit Ears Motel Ski Country Shell	Name Select Supermarket Mambo Italiano KFC Rabbit Ears Motel Big Horn True Value Thai Chill Bistro Domino's Pizza La Quinta Rabbit Ears Motel Capital Hill Bar & Grill Brooklyns Pizza Colorado Bar Safeway, Inc. Starbucks Steamboat Smokehouse Kum & Go City Market True Value Leadville City Market US Postal Service Budget Host Inn White River Market Subway Razz Tavem & Grill White River Market White River Market White River Market White River Market White River Market White River Market White River Market Subway Main Street Coffee House Subway	to
Exp Report Exp Report Exp Report Exp Report exp report exp report exp report exp report exp report	exp report exp report Exp Report L303 L303 L833 Truck 17 Exp Report Exp Report Exp Report Exp Report Exp Report Exp Report Exp Report Exp Report 4048 Exp Report Exp Report	
 Travel & Vehicle & 	- Travel & - Trav	
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Credit Card - Credit Card - Bill Bill Bill Bill Bill Bill Bill	Туре	Accrual Basis	08/14/12
7/5/12 7/15/12 7/15/12	Date		
7/11 Statement 90974 909976 90994 501448 01-5505656 5196 01-5507302 183078 133827	Num		
True Value Leadville Ma Famiglia Giovanni's Grill Sonic Drive-In Blue Spruce Inn Meeker Budget Host Inn Home Depot City of Rifle White River Market Subway Razz Tavern & Grill White River Market Stagestop Meat & Deli Budget Host Inn Budget Host Inn Neeker Cafe Giovanni's Grill Back Country Provisions The Boathouse Rabbit Ears Motel Big House Burgers Big O Tires Norton.com Four Sprys Investments Four Sprys Investments Four Sprys Investments Four Sprys Investments Four Sprys Investments Summit Lumber The Jackson Country Star Big Horn Materials X-cel Energy Fleet Services Summit Bookkeeping & Payroll, Inc Big Horn Materials Century Link Eagle Rock Supply Co Sanders True Value	Name		List of Bills by Class
4323 Exp Report Exp Re	Мето	21.07	by Class
6840 · Tools & Equipment 7130 · Travel & Meeting 7130 · Travel & Meeting 7141 · Insulation Mats -PO/INVS … 7411 · Insulation Mats -PO/INVS … 6660 · Advertising Expense 6840 · Tools & Equipment 6720 · Rent & Utilities 6841 · Vehicle Gas/Oil/Supplies 6841 · Vehicle Gas/Oil/Supplies 6840 · Tools & Equipment 6730 · Telephone Expense 7411 · Insulation Mats -PO/INVS … 6840 · Tools & Equipment 6840 · Tools	Account		
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Northwest Colorado Council of Governments List of Bills by Class

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i otai 4241 - AKKA Uperating al 4011- WX 11/12	4241 - ARRA Operating 7/1/12 7/1/12 7/5/12 7/5/12 7/5/12 7/5/12 7/18/12 7/18/12 7/18/12 7/18/12 7/31/12	Total 4141 - LEAP Operating 4161 - LEAP T&TA dit Card 7/5/12 dit Card 7/6/12 Total 4161 - LEAP T&TA 4231 - ARRA Health & Safety 7/18/12 354956 7/31/12 354956 7/31/12 354896 7/31/12 354896	Date 7/31/12 7/31/12 7/31/12 7/31/12 7/31/12 7/31/12 7/31/12	
ating	3535584 69312 34853 132867 121176 69331 34902 C324446 01-05508643 215147 23595 23595 23595 183721 133953 C324841	ating Safety 3538048 3549564 3549564 3549561 3549561	Num 048MJZ 95RCV 1790917	
	BHW Associates Ace at the Curve Flat Tops Ranch Supply Alpine Lumber Co Steamboat Ace Hardware Ferguson Enterprises Inc. #109 Point-Five Windows, Inc. Positive Energy Sanders True Value CIRSA Point-Five Windows, Inc. Positive Energy Westland Distributing Group Westland Distributing Group Big Horn Materials J&R Products, Inc. Rocky Mountain Construction Who Rocky Mountain Construction Who	Big Horn True Value National Seminars Training Ferguson Enterprises Inc #109 Ferguson Enterprises Inc #109 Ferguson Enterprises Inc #109 Ferguson Enterprises Inc #109	Name Summit Car Clinic Summit Car Clinic Verizon Wireless Services Verizon Wireless Services X-cel Energy GE Capital Allied Building Products Corp	Northwest Colorado Council of Gov List of Bills by Class
	WX Bay Rental - Bay B \$509 \$532 \$532 \$532 \$532 \$532 \$532 \$532 Deductable \$533 \$256 \$256 \$433 \$10VENTORY 4303 \$3434 \$036 \$036	4203 1564 \$532 \$113 \$532 \$532	Memo Acct #870323149-00007 Acct #870323149-00007	s by Class
	6720 · Rent & Utilities 7411 · Insulation Mats -PO/INVS 7411 · Insulation Mats -PO/INVS 7411 · Insulation Mats -PO/INVS 7413 · Furnace Replace-PO/INV 7413 · Furnace Replace-PO/INV 7413 · Furnace Replace-PO/INV 6761 · Insulation Mats -PO/INVS 7413 · Furnace Deductible 7417 · Storm Windows-PO/INVS 7411 · Insulation Mats -PO/INVS 7415 · Air Leakage-PO/INVOICE 7411 · Insulation Mats -PO/INVS 7600 · Inventory Purchases 7600 · Inventory Purchases 7600 · Inventory Purchases 7411 · Insulation Mats -PO/INVS 7411 · Insulation Mats -PO/INVS	6840 · Tools & Equipment 6840 · Tools & Equipment 7430 · Health & Safety Mats-PO/ 7430 · Health & Safety Mats-PO/ 7430 · Health & Safety Mats-PO/ 7430 · Health & Safety Mats-PO/	Account 6810 · Vehicle Repair 6810 · Vehicle Repair 6730 · Telephone Expense 6720 · Rent & Utilities 6690 · Copier Expense 6840 · Tools & Equipment	
9,623.290 33,612.5₽	2,075.00 22.78 22.78 56.81 40.36 131.06 495.94 1,296.00 217.08 50.380 76.22 76.22 76.22 1,376.80 2.17.08 50.380 2.17.08 50.380 2.17.08 50.380 2.284.00 2.284.00 2.284.00 2.284.00 2.284.00 2.284.00 2.295.00 2.295.00 2.275.00 2.255	18,803.97 33.99 49.40 83.39 102.48 31.78 88.31 41.75 264.32	Amount 89.50 172.54 128.19 64.79 228.37 141.50	

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	Total 2100- Elevator Inspection	BEE	Total * COG PROGRAM FUNDS 2100- Elevator Inspection	Total 6100- Hc 7100- CO Bar Bill Total 7100- CC	Total 6111		6100- Homeland Security 6110- SHSG - 2010 Bill 7/1/12 Bill 7/1/12 Bill 7/15/12 Bill 7/26/12 Bill 7/26/12	Total 5410-RTCC	5410-RTCC Bill Bill Bill Bill	Туре	Accrual Basis	4/12	10:56 AM
	tor Inspection	7/1/12 7/1/12 7/1/12 7/1/12 7/1/12 7/1/12 7/1/12 7/26/12 7/26/12 7/26/12	GRAM FUNDS spection	Total 6100- Homeland Security 7100- CO Bark Beetle Coop Bill 7/31/12 Ju Total 7100- CO Bark Beetle Coop	r المحاربة Total 6111- SHSG - 2011	Total 6110- SHSG - 2010 6111- SHSG - 2011	nnd Security iG - 2010 7/1/12 7/1/12 7/5/12 7/26/12 7/26/12	00	7/5/12 7/5/12 7/26/12 7/26/12	Date			
		debit 4887 5203		y June & July 2012 oop	0210060	43007.4300	5629 13905126 5194		Jean Hammes 94997 4887	Num			
	3	County Health Pool County Health Pool County Health Pool County Health Pool Cuna Mutual Group-LTD Cuna Mutual Group-LTD Cuna Mutual Group-LTD Cuna Mutual Group-LTD 1st Bank Checking Alpine PC Summit Bookkeeping & Payroll, Inc Verizon Wireless Services	а. а	A2CL	MUDIOIDIA		County Health Pool Cuna Mutual Group-LTD Anthony's of Frisco Inc Motorola Summit Bookkeeping & Payroll, Inc		CASTA Employers Council Services Inc Alpine PC Quill Corporation	Name	July 2012	List of Bills by Class	Northwest Colorado Council of Governments
		D Churchill E Morse W Simonds S Allen D Churchill E.Morse W Simonds					L Mullen L Mullen Buiness Cards for Christy 2010 SHSG Proj #11 Lines 1-5 - 253		Background check on Susan Juerge	Memo	012	by Class	uncil of Governments
		6210 · Taxes & Benefits 6210 · Taxes & Benefits 630 · Credit Card fees 6510 · Contractor 6421 · Fiscal Assistant Expense 6730 · Telephone Expense		6410 · Contract Staff	ouvu · Capital Outlay > \$3,000		6210 · Taxes & Benefits 6210 · Taxes & Benefits 6610 · Office Supplies 8000 · Capital Outlay > \$5,000 6420 · Fiscal Officer Expense		7130 · Travel & Meeting 6680 · Dues & Subscriptions 6510 · Contractor 6610 · Office Supplies	Account			
NWCCC	5,957.02A	1,011.78 1,237.96 1,237.96 1,237.96 31.65 31.65 83.36 2000.005 155.369	77,530.21	16,372.68 682.93 682.93	2,536.28	13,836.40	80.00 12,681.40 1,075.00	528.98	150.00 43.00 270.00 65.98	Amount	3.		

5000- EXTERNAL PROGRAMS 5100- QQ Bill 7/3/12 Bill 7/26/12 Bill 7/26/12 Bill 7/30/12 Bill 7/30/12 Bill 7/30/12 Bill 7/30/12 Bill 7/31/12 Ju	Total 9000- Internal Service Funds	Total 9400 - Motor Pool	9400 - Motor Pool Bill 7/3/12 Bill 7/26/12 Bill 7/26/12 5	Total 9300 - Copier Pool	9300 - Copier Pool Bill 7/26/12 5	Total 9200 - Office Condo	9200 - Office Condo Bill 7/1/12 Bill 7/1/12	Total 9100 - Indirect	10:56 AM 08/14/12 Accrual Basis Type Date 9000- Internal Service Funds 9100 - Indirect Bill 7/1/12 Bill 7/1/26/12 Bill 7/26/12 Bill 7/26/12	
8215 4887 Event E02597 July 2012 QQ July 2012 QQ July 2012 Health Reimburse July Expenses			5193		5193				Num 11463 4887 251661 Acct#8313207 5193	
Sullivan Green Seavy, LLC Alpine PC Foods of Vail-Home Catering Inc ZM Consulting, Inc ZM Consulting, Inc ZM Consulting, Inc ZM Consulting, Inc Lane Wyatt, Inc			Summit Car Clinic Fleet Services Summit Bookkeeping & Payroll, Inc		Summit Bookkeeping & Payroll, Inc		BHW Associates Enterprise Commercial Centerl Co		Northwest Colorado Council of Governments List of Bills by Class July 2012 Name Memo Name Memo County Health Pool County Health Pool County Health Pool Couna Mutual Group-LTD Cuna Mutual Group-LTD Comcast Employee Benefits Corporation Mountain States Pitney Bowes Quill Corporation Quill Corporation Summit Bookkeeping & Payroll, Inc	
			Motor Pool				COG storage - Bay B Monthly CAM		Acct # 8497505740361267	
6410 · Contract Staff 6510 · Contractor 7130 · Travel & Meeting 7130 · Travel & Meeting 6730 · Telephone Expense 6410 · Contract Staff 6760 · Insurance Premium Expe 7130 · Travel & Meeting			6810 · Vehicle Repair 6811 · Vehicle Gas/Oil/Supplies 6420 · Fiscal Officer Expense		6420 · Fiscal Officer Expense		6720 · Rent & Utilities 6740 · Repair & Maintenance		Account 6210 · Taxes & Benefits 6210 · Taxes & Benefits 6750 · Janitorial / Trash Expense 6510 · Contractor 6670 · Internet /Website Expense 6310 · Flex Administration Fee 6680 · Dues & Subscriptions 6610 · Office Supplies 6610 · Office Supplies 6420 · Fiscal Officer Expense	
3,500 90,000 150,0000 150,0000 150,0000 150,0000000000	8,346.07Pag	1,499.58	40.00 1,259.58 200.00	96.50	96.50	1,890.57	500.00 1,390.57	4,859.42	Amount 397.72 54.81 8.12 12.35 7.06 26.37 177.08 360.00 127.44 15.75 648.62 130.00 5.12 40.48 2,848.50	

	TOTAL	Total	Ch	ទិត	ç ç	Bill	8800- I	Total	Tc	82 Bill	л		5.1	Bill		Accrual Basis	08/14/12	10:56 AM
		Total 8800- Northwest Loan Fund	Check	Check	Check	• 8	Bill . 7/1/12	Total 5000- EXTERNAL PROGRAMS	Total 8210- SWQC Erosion	8210- SWQC Erosion Bill 7/31/	Total 8200- SWQC	8200- SWQC Bill Bill Bill	Total 5100- QQ		Туре	3asis		
		est Loan Fund	7/27/12	7/9/12	7/9/12	7/1/12	oan Fund	NAL PROGR/	QC Erosion	rosion 7/31/12	QC	7/5/12 7/27/12 7/31/12 7/31/12		7/31/12 7/31/12	Date			
			Debit	3984	3984			AMS		July Expenses		June 6 SWQC mtg 1815 July Expenses SWQC		QQ July 2012 Health Insurance	Num			
			Experian	June Walters	June Walters	Cuna Mutual Group-LTD	County Health Pool			Lane Wyatt, Inc		Black Diamond Gourmet Summit County Seniors Services Lane Wyatt, Inc Lane Wyatt, Inc		Lane Wyatt, Inc Lane Wyatt, Inc	Name	July 2012	List of Bills by Class	Northwest Colorado Council of Governments
			Credit Reporting	FBLF Prospect site visit	G/NLF	J Walters	. Walters								Memo	2012	s by Class	ouncil of Governments
		-	6680 · Dues & Subscriptions	7130 · Travel & Meeting 7130 · Travel & Meeting	7130 · Travel & Meeting	6210 Taxes & Benefits	6210 · Taxes & Renefits			6730 · Telephone Expense		7130 · Travel & Meeting 7130 · Travel & Meeting 7130 · Travel & Meeting 6410 · Contract Staff		6410 · Contract Staff 6760 · Insurance Premium Expe	Account			
16	107,533.42	1,474.27	102.00	106.01 119.88	91.02	43.58	1 011 78	14,225.85	160.00	160.00	2,360.00	195.00 50.00 115.00 2,000.00	11,705.85	3,112.50 150.00	Amount			

11:34 AM 08/15/12 Accrual Basis

Northwest Colorado Council of Governments Balance Sheet As of July 31,2012,12

ASSETS

Current Assets	
Checking/Savings	
1000 · Petty Cash	149.09
1010 · 1st Bank Operating	223,177.70
1015 · NLF 1st Bank Checking	2,007.54
1020 · ColoTrust - NWCCOG	317,186.35
1030 · ColoTrust - Q/Q	98,551.37
1040 · C-Safe - NWCCOG	277,587.52
1045 · NLF - CSAFE	10,807.42
1050 · C-Safe - USDA - Loan Reserve	34,118.84
Total Checking/Savings	963,585.83
Accounts Receivable	
1110 · Accounts Receivable	141,833.03
1115 · NLF Loan Receivable	659,039.05
1117 · EIP Accounts Receivable	61,100.00
Total Accounts Receivable	861,972.08
Other Current Assets	
1100 · Accounts Receivable(Crnt Asset)	415,743.42
12100 · WX INVENTORY ASSET	39,150.86
3999 · WX Inventory Balance	-39,155.26
1315 · NLF A/R Loan Reserve	-279,413.53
1410 · Prepaid Postage	246.90
1420 · Prepaid Insurance	5,951.86
1500 · Deferred Expense C/O	266.82
Total Other Current Assets	142,791.07
Total Current Assets	1,968,348.98
Fixed Assets	
1810 · Building	675,405.00
1820 · Building Improvements	52,887.00
1830 · Vehicles	786,336.00
1840 · Furniture & Fixtures	128,424.00
1890 · Accumlated Depreciation	-385,457.00
Total Fixed Assets	1,257,595.00
TOTAL ASSETS	3,225,943.98
LIABILITIES & EQUITY	

Liabilities

Current Liabilities

Accounts Payable

Northwest Colorado Council of Governments Balance Sheet As of July 31, 2012

·····,	$119 \ \frac{31}{31} \ \frac{2012}{31, 12}$	
2000 · Accounts Payable	16,023.47	
2015 · NLF Accounts Payable	-44,783.23	
2020 · WX Accounts Payable	21,430.55	
Total Accounts Payable	-7,329.21	
Credit Cards		
2050 · COG-Firstbank Credit Card	3,955.47	
2060 · WX VISA	2,104.77	
Total Credit Cards	6,060.24	
Other Current Liabilities		
2100 · Advanced Funds	550,781.85	
2300 · Due to	415,848.51	
2700 · Payroll Liabilities	12,973.89	
2940 · Amt to be prvded Compensated Ab	-62,664.00	
2950 · Current portion Long Term Debt	9,127.21	
Total Other Current Liabilities	926,067.46	
Total Current Liabilities	924,798.49	
Long Term Liabilities		
2620 · Indirect - (even numbered year	3,448.38	
2790 · Accrued Vacation Bank	62,664.00	
2800 · Security Deposit	180.00	
2900 · N/P USDA Building Loan	698,873.91	
Total Long Term Liabilities	765,166.29	
Total Liabilities	1,689,964.78	
Equity		
2999 · Other Fund Balances	645,908.54	
3000 · Reserve Funds - General	164,684.24	
3010 · Reserved Funds - Programs	140,409.02	
3020 · Unreserved Fund Balance - Genri	55,344.88	
3100 · NLF Net Assets	1,406,707.03	
3200 · NLF Retained Earnings	-826,512.40	
3900 · Retained Earnings	-130,484.34	
Net Income	79,922.23	
Total Equity	1,535,979.20	
TOTAL LIABILITIES & EQUITY	3,225,943.98	

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08/15/12

Accrual Basis

NWCCOG STATEMENT OF REVENUES AND EXPENDITURES

July 31, 2012

58.3% of the year REVENUE EXPENSES REVENUES 2012 REVENUE BUDGET 2012 EXPENSES BUDGET 2012 OVER REVENUE EXPENSE NET EXPENSES YTD то YTD то BUDGET ACTUAL ACTUAL BUDGET ACTUAL BUDGET ACTUAL ACTUAL COG PROGRAM FUNDS **REGIONAL BUSINESS** 211,278 206,285 102% 240,313 147,087 61% (34,028 64,190 GIS SERVICES 14,065 (2,162) 16.227 0% 0 0% 0 ECONOMIC DEVELPOMENT DISTRICT 0 #DIV/0! 0 #DIV/0! 0 0 AGE/NUTRITION(State FY 11/12) 269,254 271,289 101% 269,254 273,485 102% 0 (2.196)AGE/NUTRITION (State FY 12/13) (487) 269,255 7.067 3% 269,255 7,554 3% 0 AGE/NUTRITION (non-Grant) 0 7,445 0% 0 8,559 0% 0 (1, 114)538,509 538,509 AGE/NUTRITION TOTAL 285,801 52% 289,598 54% 0 (3,797 WATER SHED SERVICES 0 26,900 19,196 71% 26,900 17,949 67% 1,247 WEATHER (State FY10/11) 1,480,557 899,549 61% 1,480,557 962,752 65% (63,203) 0 WEATHER (State FY12/13) 1,480,557 270 0% 1,480,557 23,675 2% 0 (23,405 WEATHER (non-grant) 35,634 0% 1,080 0% 34,554 0 0 0 WEATERIZATION TOTAL 2,961,114 935,453 30% 2,961,114 987,507 33% 0 (52,054) 8,307 Rural Resort RegionRural Resort Region 89% 9,384 6,307 697 7% 3,077 7,610 RTCC 422,350 26,095 0% 422,350 16,204 0% 9,891 0 HOMELAND SECURITY 552,879 401,200 73% 552,879 418,086 76% 0 (16,886) CO BARK BEETLE COOPERATIVE 14 465 126% 11,500 2 802 24% 11 663 11,500 0 CARO 13,050 0% 0 2,783 0% 0 10,266 0 NWCCoG FOUNDATION 10,300 0% 10,300 0 5 0% 0 (5) WATER RESOURCES 0 0% 0 0% 0 0 0 0 **Total COG Program Funds** 4,739,221 1,928,910 4,770,172 1,898,945 (30,951 29,965 ENTERPRISE FUNDS ELEVATOR INSPECTION 460,000 257,353 56% 389,684 234,751 60% 70,316 22,603 Total Enterprise Funds 460 000 257 353 389 684 70 316 22 603 234 751 INTERNAL SERVICE FUNDS 0 INDIRECT 183,793 99 297 54% 183,793 100,526 55% 0 (1.229)COG BUILDING FUND 71,953 47,063 65% 71,953 44,608 62% 0 2,455 COPIER POOL 18,000 8,907 49% 17,465 9,572 53% 535 (665 MOTOR POOL 35,000 22,358 64% 44,715 14,331 (9,715 8,027 41% **Total Service Funds** 308,746 317,926 169,037 8,588 177,625 (9,180) COG FUNDS Subtotal 5,507,967 5,477,782 2,302,732 2,363,888 30,185 61,156 **EXTERNAL REVENUE FUNDS** WATER QUALITY/QUANTITY 155,100 153,331 99% 155,100 127,158 82% 0 26,174 Q/Q CWCB Grant 0 42,631 0% 0 0 0% 0 42,631 SWQC 21,071 0% 0% 4,340 52.204 52.204 16,732 0 SWQC-EROSION CONTROL 4,199 0% 3,079 0 0 1,120 0% 0 SWQC - EPA - EROSION 0 1,071 0% 0 0% 0 1,071 0 **REGIONAL LOAN FUND** 779.625 7.929 1% 779.625 66.457 9% 0 (58,528) **Total Special Revenue Funds** 986,929 230,233 23% 986,929 211,467 21% 0 18,766 Unclassifed - Need info 0 0 0% 0 0 0% 0 0 79.922 Grand Totals 6,494,896 2,594,121 6,464,711 2,514,199 0 30,185



Memorandum

To:NWCCOG CouncilFrom:Liz Mullen, Executive DirectorDate:August 15, 2012Re:Proposed Bylaw Changes

During the May 24, 2012 NWCCOG Council conference call meeting, the council agreed to consider bylaws changes to reflect a more efficient and inclusive meeting schedule. These changes to the bylaws were discussed again at the July 26, 2012 NWCCOG council meeting. I have consulted with NWCCOG's legal counsel, Barbara Green, and she agrees that these changes are appropriate. Barbara also recommended an additional change to reflect the process currently in place for the Executive Committee to review the list of bills. Below are the proposed changes for the council's consideration.

Article III Executive Committee

3. Meetings

The Executive Committee shall meet-monthly except in June and November as needed in the months that the full Council does not meet. Members may participate in person or via conference call. Special meetings may be called by a member of the Executive Committee upon the concurrence of at least four (4) additional members of the Committee, which may include the member calling for the meeting. Special meetings may be held by telephone provided, however, that in that event, the Executive Staff shall poll the members of the Executive of the poll to each member of the Executive Committee within five (5) days of the special meeting.

5. Powers

c. The Committee shall review all bills and shall make an affirmative or negative recommendation concerning whether such bills should be paid. The Executive Director shall submit to the Committee each month a list of bills that have been paid in accordance with the approved budget.

Article XII Meetings

The Council shall meet bimonthly beginning each year in January, with the exception of November, and at such other times as the Chairman may direct. <u>Members may participate</u> in person or via conference call. All such meetings shall be open to the public.

NWCCOG Member Survey

August, 2012

Prepared by: Rachel Lunney, Research & Communications Manager

SUMMARY:

Total Responses - 43 Eagle County - 10 Grand County - 12 Jackson County - 0 Pitkin County - 7 Summit County - 5 Outside Region 12 – 6 Towns – 28 Counties - 12 42% Elected Official; 58% Staff

Most frequently mentioned burning issues/concerns:

- Economic Development (jobs, loss of businesses, loss of revenues)
- Lack of resources for infrastructure (improvements, maintenance, new infrastructure)
- Forest Health/Threat of Wildfire
- Water Quality
- Issues associated with Oil and Gas Development
- Broadband/Cell Phone/Internet Service

Detailed Responses:

1. What are the three most burning issues/concerns that are challenging your jurisdiction right now?

- Revenues, Economic Recovery, Revitalization of blighted areas
- protecting west slope water resources, funding for transportation and human services, rural broadband
- Economic development, Medical marijuana dispensaries, The threat of wildfire
- Thompson Divide Gas Leasing. Inequitable privatization of public lands. Effects of Gas development on infrastructure, environmental health, social interaction, habitat fragmentation, Air-water-soil degradation & background rise in estrogenating compounds and carcinogens into the environment. Maintaining a bike friendly community in the face of highway improvements that bisect the town.
- Economic Development, Budget Challenges, and Service Delivery
- Hiring a new Town Manager, Annexations, Town Gov't structure
- Economy, wilderness, Jobs
- water, Oil and Gas, working with federal LAND AGENCIES
- cell and internet service, code enforcement, cemetery survey
- gentrification, dealing with baby boomers, death of the middle class
- water, oil & gas development, 1041
- Jobs/Economic Development, Budget

- Economic Growth, Town Identity
- Sustainable year around jobs
- Local Economy Especially in communities of Eagle and Gypsum. 2) Decreased property values = cuts in county staff and services provided. 3) Wet water vs. paper water rights
- Leadership/Strategic Planning; Inter-Jurisdictional Relationships; Ongoing Economic Stagnation
- low rivers, Economic Development, Hwy 133 rebuild Keeping our supermarket happy
- i-70 traffic, wildland fire, economic vitality
- Infrastructure improvements/deferred maintenance sewer treatment and roads. Loss of business
- water quality, economic growth, fire prevention
- finances, large development applications, transportation capacity
- struggling economy, falling home prices, stagnant growth
- reforestation, affordable workforce housing, transportation funding
- Loss of jobs, Home Foreclosures, Federal and State Red Tape to get anything done which is also likely the cause of the first two.
- broadband access, health care costs, water diversions (ongoing concern)
- Town roads, Forest devastation and danger of fire, attracting business to the town
- Revenues, Employee Housing, Transportation
- Jobs/Housing recovery 2. Tourist visits/tourism revenues 3. Grand Avenue bridge replacement economic impacts
- Funding, development impacts, traffic management infrastructure
- Getting financing for new sewer treatment facility and maintenance & repair of sewer system and infrastructure. Keeping water treatment facility up to code. Somehow fixing/repairing collapsing roads with no money.
- we are way too boring. Our towns are becoming pretty amusement parks. Makes me gag.
- financial
- We've experienced revenue shortfalls. That's to be expected now and then. But TABOR's constraint on increasing revenues is unfair and senseless. Perhaps it is worth NWCCOG becoming active in a voter repeal of the revenue limiting part of TABOR. (The other three parts make sense and are fine.) 2. Attainable housing for the local work force. 3. Forest health
- Finances (revenue), water availability, aging infrastructure
- Affordable housing; water; and the state of the federal, state and local economy
- Health Insurance, Decrease in sales tax revenue, Transportation issues including bridge infrastructure
- INFRASTRUCTURE FUNDING, WATER PLANT AND ROADS AND STREET, GENERAL REVENUE STREAM, SALES TAX/PROPERTY TAX, RISING COSTS OF HEALTH INSURANCE & BENEFIT PACKAGES
- housing options, access to health care, continued effect of recession
- A. Economy B. water quality in Grand Lake C. Loss of jobs in construction.
- Town budget, jobs, economic vitality
- Economy, water, internet speed and capacity

2. NWCCOG Workshops/Trainings: What topics would be of interest to you for future NWCCOG workshops/trainings? (check all that apply)

• Elected Officials' Role in Economic Development – 68.3%

- Leadership Skills 56.1%
- Water Quality Regulations 51.2%
- Water Law 34.1%
- Land Use Regulations and 1041 31.7%

Answers to "Other":

- Any assistance with economic development
- grant opportunities
- Bipedal Friendly Community Infrastructures
- We just recently had DOLA start to help us with the presentation that he gave to the elected officials workshop and he will continue to help us with organization.
- HOW TO INFLUENCE CHANGES IN STATE AND FEDERAL REGULATIONS
- The true costs of rampant gentrification.
- Promoting Redevelopment
- more regional demographics

3. Studies and Research: What studies would be of value to your jurisdiction? (check all that apply)

- Cost of Living Study 77.5%
- Tourism Trends 67.5%
- Second Home Study 50%
- Benchmark Report 30%

Answers to "Other":

- long-term veteran assistance needs and programs to help
- Auto vs BiPed usage of town infrastructure & acceptance of 0.2% sales tax to fund 3xhr circulator bus
- It would be nice to see studies that break down to the Town level, some of our studies in the past only filtered data down to the County level
- Economic Development Trends
- AIR AND WATER QUALITY BASELINE STUDIES
- Average household income from census is not correct
- Vacancy Rates
- real estate values as it relates to stream/river quality/flow or lack there of due to potential diversions
- Redoing the census median income report for our town
- Need for assisted living facility in the various jurisdictions
- PRIMARY PREFERRED COMMUNICATION LINES WITHIN TOWN

4. What other programs or services could NWCCOG offer that would be of value to your jurisdiction?

- State budget education for the public...how can we advance funding for K-12, higher ed, roads and human services
- aLL OF EM. you do so much as it is!

- Regional Collaboration
- None at this time, but if something comes up we will let you know
- linking jurisdictions together for improvement projects to gain tourism
- New ideas about how to get fuel out of the forests that no one wants roads in (fire storms might solve our gentrification problem). Baby boomers impactingeverything.
- SET
- Training for Planning Commissioners and new BoCC members regarding land use approval process, conducting public hearings, and avoidance of ex parte communications.
- Meeting/retreat facilitation
- The COG offers very many services that create and defend value in the inter-mountain area. To fulfill the mission we have set for ourselves presently, leaves us strong and ready to move forward.
- don't know
- sources of funding for capital improvements and infrastructure deferred maintenance.
- economic development assistance
- Explore the concept of a virtual village for seniors in the community to share skills and needs of seniors by using a program to match services needed by the seniors and those that can offer services, from transportation, chores, repairs etc.
- Pretty Happy with What NWCCOG does.
- Attracting businesses to town. What is right for our town?
- Community Survey Assistance
- Developing a program to incentivize the return of tattoo parlors, biker bars, junkyards, pawn shops, increased public drunkenness and open prostitution so that second homeowners would leave and property would become affordable again. Maybe open new mines everywhere too.
- mechanism to measure a developer's success
- COMMUNITY SURVEY
- Opportunities for cooperation among municipalities on issues of mutual interest, especially where mutual benefit may also exist.

5. Any other comments you wish to include:

- Thanks for your hard work
- The COG is valuable to our local and regional goal meeting.
- I appreciate the services that NWCCOG offers and I hope these services will continue
- I feel that NWCCOG is doing a terrific job in helping its members to stay current with information exchange on activities of immediate and longer range concern. I feel that we are very well connected with each other.
- thank you for all of the help to date, the weatherization project was helpful to our community
- Glad for the rain
- appreciate the Funding Opportunities emails that are being sent
- Enjoying this relationship early on in my job. June has been a great resource.
- If we can convince the current county and jurisdictions that we presently serve but whom are not members, (Garfield, Breckenridge), that would be a long step forward toward making the COG strong enough to continue serving us all from the best position ..
- no
- I have enjoyed my time with this organization. lots of good ideas and people.

- per question #3,, needs to be County specific, not region as too wide an economic gap between Counties
- Bring back the silver standard.
- See #1
- HOW TO CUT THE RED TAPE & REGULATION BARRIER AND GET THINGS DONE!!!!

6. Please indicate your position with your jurisdiction.

- Staff 58.1%
- Elected Official 41.9%

7. Please indicate your jurisdiction:

- Town of Dillon
- Pitkin
- Town of Fraser
- Town of CARBONDALE
- Eagle County
- Kremmling
- Town of Kremmling
- PITKIN
- Town of Red Cliff
- Pitkin county
- Pitkin County
- Carbondale
- Grand County
- Eagle County Government
- Town of Winter Park
- Carbondale Trustee
- Town of Vail
- Hot Sulphur Springs
- grand lake
- Town of Eagle
- Town of Gypsum
- Town of Frisco
- Gypsum
- Pitkin County
- Hot Sulphur Springs (Town Board)
- Town of Frisco
- City of Glenwood Springs
- City of Glenwood Springs
- Town of Hot Sulphur Springs
- The Un-Commonwealth of Aspen
- Eagle, Colorado
- Summit County
- Town of Granby

- Summit County
- City of Glenwood Springs
- TOWN OF MINTURN
- Pitkin County
- Grand Lake, Town of
- Town of Eagle
- Grand County

Northwest Colorado Council of Governments Overview

Northwest Colorado Council of Governments was established as Colorado Planning and Management Region XII in 1972 by Executive Order of the Governor (Gov. Love) in response to the Federal Intergovernmental Cooperation Act of 1968. Regional, multi-jurisdictional planning was encouraged as a means to avoid overlap, duplication, and competition between local planning activities. Today, NWCCOG serves a five county region including Eagle, Grand, Jackson, Pitkin, and Summit Counties and municipalities therein. Additional members from outside Region XII include the Town of Carbondale, and the Cities of Glenwood Springs and Steamboat Springs.

Northwest Colorado Council of Governments (NWCCOG) is a voluntary association of county and municipal governments that, individually and collectively, believe working together on a regional basis provides benefits that could not be obtained without the association with other jurisdictions.

There is no universal model for regional councils of governments. There are 14 regional governmental associations within Colorado. All are different and unique because each reflects the needs and desires of its membership. NWCCOG literally becomes what its members want it to be, according to the changing needs and opportunities unique to the region. The Council, made up of representatives from each member jurisdiction, directs the activities of NWCCOG. The professional staff at NWCCOG is responsible for carrying out its direction.

- NWCCOG provides services to its members that are more cost-effective and efficient when executed on a regional shared basis rather than being duplicated by each member jurisdiction.
- NWCCOG provides the "critical mass" necessary to take advantage of various federal programs.
- NWCCOG provides strength to individual member jurisdictions by speaking to matters with a unified voice comprised of multiple jurisdictions.
- NWCCOG provides a regional perspective to local, state, and federal policymakers.
- NWCCOG promotes the concept of regional multi-jurisdictional cooperation for improved efficiencies and effectiveness between multiple governmental jurisdictions.
- NWCCOG provides a regional forum for the purpose of facilitating communications between multiple governmental jurisdictions regarding issues and opportunities.
- NWCCOG provides custom designed services for individual member jurisdictions effectively expanding the staff capabilities of those jurisdictions regarding specific needs.
- NWCCOG leverages members' dues dollars into larger amounts of financial resources.



NWCCOG Policies

It is the policy of Northwest Colorado Council of Governments to:

- 05-01 Advocate for regional approaches with federal and state governments.
- 05-02 Advocate for multi-jurisdictional cooperation among member jurisdictions.
- 05-03 Address regional issues to the geographic extent of the issue rather than to the extent of State Planning Region XII.
- 05-04 Invite the participation of non-member jurisdictions in addressing regional issues.
- 05-05 Form public and private partnerships whenever appropriate to effectively address issues.
- 05-06 Advocate the interests of member jurisdictions with the state legislature <u>and United</u> <u>States Congress</u> only upon unanimity of the membership. (<u>revised in 2009</u>)
- 05-07 Strive to maintain the total member annual dues level at or less than 10% of the approved operating budget.
- 05-08 Develop and sell customized services to member and non-Region XII county and municipal jurisdictions with priority for member jurisdictions.
- 05-09 Provide services to county or municipal jurisdictions within State Planning Region XII only if they are members in good standing.
- 05-10 Sell services to non-member county and municipal jurisdictions outside of Region XII at a price higher than services for member jurisdictions.
- 05-11 Strive to maintain the spirit of multi-jurisdictional cooperation by <u>providing information</u>, <u>consultation</u>, and facilitation to help in reaching decisions through consensus, giving each member jurisdiction equal input into the decision regardless of size. (revised in 2009)
- 05-12 Consider county and municipal jurisdictions seeking membership in NWCCOG regardless of geographic location, but not recruit jurisdictions outside of State Planning Region XII.
- 06-01 Publicly notice all Executive Committee and Council meetings with a visible posting of such notice at the premises of the offices of NWCCOG and inclusion of the posting in the Council packets sent to each representative.

All NWCCOG policies will be reviewed annually during the NWCCOG Executive Committee's annual strategic planning retreat in August. The Executive Committee will present for action the recommended policies to the Council during the September Council meeting.

ROLE OF COUNCIL MEMBERS

- Commit the time necessary to attend, either in person or via conference call, six council meetings and an annual strategic planning session each year. Executive Committee members commit to additional meetings as needed in the months that the full council does not meet to review the organization's financials and oversee the executive staff.
- Attend all council and committee meetings, either in person or via conference call and appoint an alternate to attend in your place if necessary.
- Understand NWCCOG's Articles of Incorporation and Bylaws, mission, purpose, programs and budgets.
- Direct the policy and development of NWCCOG, ensuring adherence to policies, budgets, planning, and development philosophy.
- Bring information from your community and town/county board to the meetings for appropriate input into regional decision-making.
- Facilitate connections between the capacity and services offered by NWCCOG and local government.
- Act as a liaison to your local board, keeping them well-informed of NWCCOG programs, activities, and issues at hand. Bring the issues, concerns and needs of local government to NWCCOG as appropriate.
- Communicate the value of NWCCOG to the jurisdiction you represent and ensure that jurisdiction's continued membership and participation.
- Act as a goodwill ambassador of the organization.
- Participate actively in decision-making.
- Respect other Councilmembers' ideas and input, balancing constituents' and jurisdiction's needs with the regional goals of NWCCOG.

NWCCOG Programs Overview August 2012

PROGRAM	TERRITORY/JURISDICTIONS SERVED	FUNDING SOURCES
Alpine AAA	Region 12 only - Eagle, Grand, Jackson, Pitkin, Summit Counties	Fed Grants, State Grants, NWCCOG Dues as Match
Elevator Inspection Program	Region 12 + Clear Creek, Routt, Garfield, Moffat	Fee for service/inspection & permit fees
Energy	Region 12 + Chaffee, Clear Creek, Garfield, Lake, Moffat,	Department of Energy/Colorado Energy Office/ARRA
Management/Weatherization	Park, Rio Blanco, Routt	funding + Xcel Energy
Economic Development District	Region 12 only	EDA - pending, NWCCOG Dues as Match
NW Business Loan Fund/Forest	Region 12 + Garfield, Moffatt, Rio Blanco, Routt	CDBG, NWCCOG Dues as Match (not added to loan
Loan Fund		fund)/State FS, CSU
NWCCOG Foundation	NWCCOG members only	per project basis/ 7% admin fee
Regional Business	NWCCOG members only	NWCCOG Dues
Rural Resort Region	NWCCOG members + interested jurisdictions (topic dependent)	dues from non-NWCCOG members only
Regional Transportation	Region 12 + Garfield, Leadville	
Coordinating Council		
Watershed Services	NWCCOG members	208 Plan: state grant + NWCCOG Dues as Match
		Review WWTP site applications: fee for service
Water Quality/Quantity	Region 12 + Gunnison County, Park County, Crested	QQ Dues
Committee	Butte, Yampa, CO River District, Upper Gunnison River	
	District, 19 Water & San Districts	

FISCAL AGENT ONLY		
Colorado Bark Beetle	Statewide	USFS, State FS, Denver Water
Cooperative		
NW All Hazards Emergency	Region 11: Garfield, Mesa, Moffatt, Rio Blanco, Routt	Division of Homeland Security
Management Region	& Region 12: Eagle, Grand, Jackson, Pitkin, Summit	
Summit Water Quality	Summit County	SWQC local funding + carryover
Committee		

PROGRAM UPDATES

To:	NWCCOG Council	
From:	NWCCOG Staff	
Date:	August 15, 2012	
Re:	August 2012 Program Updates	

CIL OF GOVERNMEN

The following are the events of note that have occurred since the NWCCOG Council meeting on July 26, 2012.

Alpine Area Agency on Aging - Jean Hammes, Director

Region 12 Regional Advisory Council (RAC): Next meeting of the Region 12 Regional Advisory Council is September 12, 2012 in Eagle County. This meeting will include a presentation by representatives from Colorado Senior Lobby, AARP Colorado, and Older Americans Coalition on enhancing the region's advocacy through partnership. The RAC's mini-grant program will again be offered for SFY'12-13. The amount of funding available is approximately \$6,676. The identified priority projects include Advocacy, Coordination, Emergency Service Delivery Situation, Equipment, Program Development, and Training & Professional Development. The mini-grant program is administered through the Regional Advisory Council, and is to support applicants or implementation located within the Region 12 planning and service area that includes Eagle, Grand, Jackson, Pitkin, and Summit counties. Funding for the mini-grant program is provided through State Funds for Senior Services.

Region 12 Network of Care: The contract for the Region 12 Network of Care website has been signed and the initial conversation with Trilogy to develop the plan of work and timeframe for data collection, beta testing of the website, and bringing the website online. The current projection is to have a beta website up and running for testing the end of October 2012.

OTHER: The announcement for the Program Specialist job description, for the Alpine Area Agency on Aging, has been advertised in a local newspaper and is also on the NWCCOG website. As a reminder the submission of resumes is due by 5:00 pm on September 4, 2012. Interviews are expected to take place the week of September 10, 2012.

Elevator Inspection Program - Gene Morse, Director

The MOU between NWCCOG and the Division of Oil and Public Safety (OPS) that designates NWCCOG as the Authority Having Jurisdiction for elevator inspections in Region 12 requires that "NWCCOG shall, in cooperation with the JURISDICTION and OPS, establish a schedule for the JURISDICTION to adopt standards listed in §9-5.5-112 (1), C.R.S. This schedule will include the requirement that the JURISDICTION adopt the following standards by December 31, 2010: ASME A17.1 – 2007; ASME A17.3 – 2005; ASME A18.1 – 2005." OPS is requesting documentation from NWCCOG on each jurisdiction's progress to adopt of these standards per the MOU. Gene Morse is working with each building department to collect this information and submit it to OPS by September 1, 2012.

Energy Management (Weatherization) - Steve Getz, Director

In July, Weatherization received an additional \$58,000 for Weatherization activities in Rio Blanco County. This has enabled us to temporarily re-hire two workers from our New Castle office that had been laid off at the end of February. These workers, as well as existing staff, are weatherizing additional homes located within Rio Blanco County.

These funds stem from pollution fines levied by the Colorado Department of Public Health and Environment (CDPHE). CDPHE fined drillers (oil/gas) operating in Rio Blanco County for pollution violations. CDPHE has started a program that returns fine money to the county where the violations occurred, to fund "Supplemental Environmental Projects" (SEP's) to further assist environment protection in that county. Last winter NWCCOG worked with Garfield County Environmental Health on an SEP that replaced old highly-polluting woodstoves with EPA-approved lower-pollution models. NWCCOG helped with identifying low-income homes that could benefit from a less-polluting model woodstove, and also cooperated with Garfield County to make sure all of the homes that received new stoves have also been weatherized, which reduced pollution even further by reducing the need for any form of heating fuels.

CDPHE has established a working relationship with the Colorado Energy Office (CEO) to identify areas where fines can fund additional weatherization activities. CEO approached NWCCOG to carry out this SEP in Rio Blanco County, and NWCCOG was enthusiastic about piloting a program to use SEP funds for Weatherization activities. NWCCOG appreciates the opportunity to work with CEO, and CDPHE, to accept SEP funds and bring the benefits of Weatherization to as many homes as possible.

Member Services – Rachel Lunney, Manager of Research Projects and Member Services

Communications/Research:

The August eNews was emailed out on August 1st.

The August Funding Opportunities Bulletin was emailed out on August 14th.

The 2012 Member survey has been completed, and is included in the Council packet for the August 23rd Strategic Planning Session.

At the request of the Town of Kremmling, a town/county manager salary survey was completed.

Northwest All Hazards Emergency Management Region (NWAHEMR) - Christy Laney,

Homeland Security Coordinator

The next meeting for the NWAHEMR is a conference call on August 15, 2012. The NWAHERM continues to work on completing the projects funded through the 2010 and 2011 SHSG. The remaining projects for the 2010 SHSG, which expires on September 30, 2012, include the Dillon Dam slope study and blast analysis project and a regional training workshop for the NW Incident Management Team that will be held in Keystone on September 21 – 23, 2012.

Northwest Loan Fund/Business and Economic Development – June Walters, Director June Walters continues to work on the CDBG application to recapitalize the business loan fund. The Forest Loan Fund committee is meeting on August 24, 2012 to review loan applications. NWCCOG convened the Regional Economic Development Partnership meeting on July 27th and the Regional Broadband Alignment meeting on July 30^{th.} Meeting summaries are included in this meeting packet and are available on NWCCOG's website.

Rural Resort Region (RRR)/ Regional Transportation Coordinating Council (RTCC) – Susan

Juergensmeier, Mobility Manager

The Rural Resort Region/Regional Transportation Coordinating Council (RTCC) meeting was held at the ECO Transit Office in Gypsum on August 1. Susan Juergensmeier was introduced as the new Mobility Manager. Susan will meet with the members of the RTCC, County Agencies on Aging and various providers in and outside of the region in the next few weeks to learn about the services their agencies provide and discuss ideas of how to collaborate.

The first meeting of the RTCC Technology Committee was held on August 16. Technology Committee members attending the Colorado Association of Transit Agencies (CASTA) conference in Grand Junction August 4 – 7 will meet with the various vendors who provide transportation coordination technology at the conference.

We are still waiting for the signed contract from the Colorado Department of Transportation (CDOT) for the Veterans Transportation and Community Living Initiative Program (VTCLI-1 One-Click/One Call) grant. October is the current expected date. The contract for the FTA VTCLI-2 grant for marketing is expected to be signed next March.

At the CASTA conference the four Colorado groups who are to receive the FTA VTCLI-1 grants will meet to coordinate efforts. The other VTCLI awardee projects include the: Pikes Peak Area – Accessible Coordinated Transportation, All Points Transit (Montrose/Delta counties) and Denver Region Mobility and Access Council. Jean and Susan will also visit the Veterans Medical Center to talk with the staff about the project.



Regional Broadband Alignment Meeting

Monday, July 20, 2012 9:30 a.m. - 11:45 a.m. Summit County Commons 37 Peak One Drive - Frisco, CO 80443

Meeting Summary

Participants:

Blodgett	Dick	Town of Kremmling	<u>rblod8888@msn.com</u>
Butler	DiAnn	Grand County Economic Development	dbutler@co.grand.co.us
Farmer	Bob	City of Glenwood Springs	bob.farmer@cogs.us
Ferris	Rich	Summit County	richf@co.summit.co.us
Green	Sue	Summit Public Radio and TV	sue@sprtv.org
Hogan	Chris	Hogan Partners	hoganpartners1k@gmail.com
Kavanagh	Dave	Eagle Net Alliance	dave.kavanagh@co-eaglenet.net
Lubar	Dan	Slopeside Internet LLC	dlubar@slopesideinternet.com
Lunney	Rachel	NWCCOG	rachel@nwccog.org
McCarthy	Jerry	Colorado Office of Information Technology	jerry.mccarthy@state.co.us
Mullen	Liz	NWCCOG	Imullen@nwccog.org
Peterson	Gary	Summit Public Radio and TV	gpeterson@ieee.org
Reor	Eden	Grand County Internet	<u>eden@rkymtnhi.com</u>
Rice	Byron	Summit County	byronr@co.summit.co.us
Smith	Jodi	Pitkin County	jodi.smith@co.pitkin.co.us
Walters	June	NWCCOG	june@nwccog.org
White	Mark	Town of Walden	mwhite@northparkbcwalden.org
Woros	Martin	Grand County	mworos@co.grand.co.us

Video: What does it all mean?

The meeting opened with a thought provoking video on the technological age we live in.

Welcome and Introductions – Liz Mullen, NWCCOG

Liz welcomed the group. She explained that the purpose of today's meeting was to engage in conversation regarding improving broadband in the region, and to see how NWCCOG can assist. NWCCOG will serve as a liaison between the Colorado Office of Information Technology (OIT) and local governments in the region. At today's meeting, Liz would like to discuss whether or not we want to form a Local Technology Planning Team (LTPT) to encompass those counties in NWCCOG's region that are not currently being served by an existing LTPT (i.e. Eagle, Pitkin and Summit Counties).

Overview of Local Technology Planning Teams (LTPTs) – Jerry McCarthy, Colorado Office of Information Technology

Jerry's presentation provided an overview of the OIT's effort to improve broadband across the State. He stated that all communities across the state have unique infrastructure, business support, and government support issues and problems with respect to broadband. The State OIT received a \$5 million grant from the National Telecommunications and Information Administration (NTIA) for the Colorado Broadband Data and Development Program (CBDDP) to improve broadband throughout the state. Recognizing that all solutions are local, the state began assisting communities assemble Local Technology Planning Teams (LTPT's) in order to convene the key people in each region to come up with ideas, solutions, etc. All solutions are local; there are no "one size fits all" solutions; it doesn't take \$1 million to bring gigabit speeds to your community. More information on the OIT's broadband initiative can be found here: www.colorado.gov/oit/broadband

Jerry gave two examples that illustrate the impact inadequate broadband has on our local economies:

1 – When the resorts in NWCCOG's region are at full capacity, and hundreds of visitors log on to NetFlix, local businesses in town cannot run their credit card machines, because the broadband capacity cannot handle the volume.

2 – Similarly when the resorts are at capacity, hospitals in the region cannot send x-rays over the internet to be reviewed by health professionals located outside the region.

These two examples illustrate how broadband is tied to economic development in the region.

What are the broadband needs of the region?

- Need live feed
- Need more bandwidth
- Need broadband that is redundant, abundant and affordable

Use the 7 "A's" to organize and build LTPT's:

- Aggregate Experience
- Assess Broadband Environment
- Assess Demand
- Aggregate Demand
- Aggregate Resources
- Aggregate Solutions
- Aggregate Sustainability

EagleNET Alliance – Dave Kavanagh, Regional Community Representative

EAGLE-Net started with a vision to bring high-speed Internet to every public school in Colorado through public-private partnerships to build a comprehensive, statewide network.

In 2007, the Centennial Board of Cooperative Educational Services (CBOCES) developed EAGLE-Net as a cost-sharing consortium for Colorado. After conducting a broadband survey of all of Colorado's K-12 school districts in 2008, CBOCES/EAGLE-Net determined that market forces weren't sufficient to drive technological investment in Colorado's most remote, rural and underserved areas. It found that Colorado ranked 42nd out of all 50 states in broadband connectivity. In response to these findings, CBOCES, as the operator of the EAGLE-Net network became an American Registry for Internet Numbering (ARIN) acknowledged Internet service provider with its own IP addressing capability.

In 2009, EAGLE-Net responded to 78 school district requests for Internet services and began to connect districts to the EAGLE-Net network. In coordination with the American Recovery and Reinvestment Act (ARRA) and Colorado's Recovery Act Broadband Framework, CBOCES determined that in order to expand its technology-rich broadband Internet services, it would respond to the Round-1 notice of funding availability offered via the U.S. Department of Commerce Broadband Technology Opportunities Program (BTOP), with the intent to create the EAGLE-Net Alliance as an independent intergovernmental entity to deploy and operate the statewide network.

The initial Round-1 BTOP application proposed using public-private partnerships to improve Colorado's technological infrastructure. Although the Round-1 application was not funded, another application for connecting Colorado's middle mile was submitted in Round-2 and was awarded a \$100.6 million grant from BTOP in September 2010.

EAGLE-Net is moving forward to build new infrastructure and provide broadband services to community anchor institutions throughout Colorado.

Update from Jackson County & Grand County LTPT's

Jackson County LTPT - Mark White, Trustee, Town of Walden

Mark stated that he has been monitoring the broadband issue because of his background in IT in his former career, however he is not sure if the Jackson County LTPT really does exist. He believes that fiber exists in Walden, but it is not being used. Mark has been in contact with Audrey Danner, Moffat County Commissioner, to work on coordinating efforts with the Northwest corner of the state.

Grand County LTPT - Martin Woros, IS Director, Grand County

Martin reported that their LTPT has been moving forward and has had momentum from a very involved, active ISP (Grand County Internet). Teams need to bring the major providers to the table along with elected officials. There is not just one solution. There are many different vendors, so it will take an aggregate solution. LTPT's need to have a very concise message/strategy: how our community will benefit from improved broadband. A one-size-fits-all approach will not work. The benefit of the LTPT is to provide a forum for gathering input, feedback, and data for the next project. It is up to the local communities to change the course of this. Cell phones need pretty big backbone too.

Dan Lubar – Slopeside Internet

During the early stages of formation of Grand County LTPT, organized meetings with ISP's, county and town government, schools, health care facilities, libraries. The first step was to aggregate the demand, and get this data to OIT.

Next Steps and the Role of NWCCOG:

It was suggested that it may be best for Region 11 and 12 to act together. Bring in satellites (large and small) and join with AGNC in order to get all of northwest Colorado together and get multiuser pricing for ranchers and rural communities who cannot pull fiber to their remote locations. Entertainment should not be the driver (i.e. the ability for thousands of visitors to access Netflix); the driver should be business, education, public safety.

Next steps: NWCCOG (Region 12) and AGNC (Region 11) convene a meeting of LTPT's and other stakeholders in three months to continue crowdsourcing ideas, people, resources, solutions. Need to have "business planning" focused meetings, less "aspirational" meetings – i.e. more solution-oriented than visionary. Need to show vendors that we will be fierce negotiators with respect to redundancy, abundance, and affordability of broadband services.

Adjourn – 11:45 a.m.



Regional Economic Development Partnership Progress Meeting

Friday, July 27, 2012 9:00 a.m. - 1:00 p.m. Summit County Community & Senior Center 83 Nancy's Place - Frisco, CO 80443

Meeting Summary

Participants	•		
Blodgett	Dick	Town of Kremmling	manager@townofkremmling.com
Brower	Patrick	Granby Enterprise Initiative	patrickbrower@kapoks.org
Butler	DiAnn	Grand County	dbutler@co.grand.co.us
Cecil	Tod	Colorado Lending Source/West Slope Office	tod@clsloans.org
Edney	Brian	Silverthorne Advisors, LLC	brianedny@ymail.com
Efting	Bill	Town of Frisco	bille@townoffrisco.com
Fairweather	Susan	Town of Dillon	sfairweather@townofdillon.com
Gallegos	Lana	Town of Gypsum	lana@townofgypsum.com
Kermode	Jennifer	Summit Combined Housing Authority	jenniferk@summithousing.us
Linker	Kari	OEDIT	kari.linker@state.co.us
Lunney	Rachel	NWCCOG	rachel@nwccog.org
McDonald	Kelli	Town of Vail	kmcdonald@vailgov.com
Mihm	Corry	Summit Independent Business Alliance	<u>cmihm@q.com</u>
Mullen	Liz	NWCCOG	Imullen@nwccog.org
Peuster	Julia	Town of Breckenridge	juliap@townofbreckenridge.com
Price	Suzanne	Colorado Mountain College	shyman@coloradomtn.edu
Rich	John	Jackson County	jdrichland1@hotmail.com
Romer	Chris	Vail Valley Partnership	cromer@visitvailvalley.com
Rydberg	Mark	Summit School District	mrydberg@summit.k12.co.us
Taylor	Jack	Colorado Workforce Center	john.taylor@cwfc.org
Walters	June	NWCCOG	june@nwccog.org
Winkler	Greg	DOLA	greg.winkler@state.co.us
White	Mark	Town of Walden	mwhite@northparkbcwalden.org

Video: What does it all mean?

The meeting opened with a thought provoking video on the technological age we live in.

Welcome and Introductions – June Walters, NWCCOG

Participants introduced themselves and stated what organization they were from. June explained that the purpose of today's meeting is to identify economic development needs in the region, identify resources, and find the gaps. Today's meeting is also an opportunity for economic development stakeholders in the region to network with each other, and to start the conversation to develop collaborative partnerships.

Concept of Project Triage – June Walters, NWCCOG

June explained the concept of "Project Readiness Triage", a concept developed by the Northwest New Mexico Council of Governments. This concept examines an economic development project idea from the stage it is at, and where it needs to go to become "shove ready". The stages are as follows:

- Grade E: A preliminary idea based on an identified need, but with no shape to a project plan.
- Grade D: Preliminary project description, needs assessment, statistical data and clearer direction...but still no specific project plan.
- Grade C: Scope of the project is getting honed, feasibility assessment is done, community stakeholders are involved and supportive, and there is a ball-park sense of all pieces involved, including cost.
- Grade B: Preliminary engineering report, budget estimates, clearances, specifications, ownership documents, etc. are all complete.
- Grade A: Fully planned and investable, with fully vetted plans and specs, clearances, budgets, commitments, and multiple funders ready to pitch in.

The beginner phase is Grade E to Mid D: projects in infancy stage, needing preliminary planning and development, with results to be achieved beyond a 3-year horizon.

The Intermediate phase is Mid D to Mid B: projects are in motion, approaching a stage of readiness, but need additional planning and development dollars to move into the advanced stage; potentially implementable within 1 to 3 year time frame.

The Advanced phase is Mid B to Grade A: projects demonstrate a high degree of readiness ("shovel ready"), sufficient to access intermediate funding and investment opportunities.

June asked for project ideas to use as examples to go through the project triage exercise.

Idea #1: International Terminal at the Eagle County Regional Airport

Kelli McDonald (Town of Vail) and Chris Romer (Vail Valley Partnership/Economic Council of Eagle County) brought forward their idea: Development of an International Terminal at the Eagle County Regional Airport. This is a truly regional economic development project that will benefit the entire region. The ski areas are seeing more and more international guests. Both Vail Resorts and Aspen Skiing Company are collaborators on this project. There is currently a hangar at the Vail Valley Jet Center, so there is some infrastructure in place. This terminal would mostly serve the markets of Mexico, Central America, and Canada. The Eagle County Regional Airport has contracted with a research firm to begin to study the feasibility of this project. The two ski companies are contributing to the cost of this study. This project would create both housing needs as well as skilled workforce training needs.

What resources are available for this project? Potential resources identified:

- CDOT Aviation Department
- Private Activity Bonds
- CDBG Grant Program

- OEDIT Infrastructure Grant Program (this runs through the Northwest Loan Fund)
- Colorado Mountain College's Customized Business Training program

Jobs will be created from this project, including jobs associated with a customs unit, TSA unit, as well as additional airline employees. Also, jobs will be created from associated ancillary businesses.

Idea#2: Software Development Companies

Brian Edney (Silverthorne Economic Development Advisory Committee/Summit County Library Board) brought forward the idea of attracting software companies to the region. This type of industry would bring high paying jobs, and is considered "clean industry". The barriers to entry include poor broadband, regulatory barriers created by town/county governments, cost of labor, and cost of real estate. Brian discussed some of the economic development tools used by the Town of Silverthorne including the Enhanced Sales Tax Incentive Program (ESTIP), business improvement grant program, and the energy smart business program. (Details of these programs can be found here: http://www.silverthorne.org/index.aspx?page=779.)

Idea #3: Software Business Retreat Center

Mark White (Town of Walden) brought forward the idea of developing a retreat center for software businesses throughout the world.

Idea #4: Regional Brand as Health and Wellness Center

Corry Mihm (Summit Independent Business Alliance) brought forward the idea of undergoing an effort to brand the region appropriately to become recognized as a "Health and Wellness Region". Vail Valley Partnership is already on board with this idea. Details can be found here: http://www.vailvalleypartnership.com/general.asp?id=373.

Corry Mihn brought forward the idea of having NWCCOG apply for a regional tourism grant from OEDIT. The Regional Tourism Act (RTA) establishes a program that gives Local Governments the opportunity to apply with the EDC for approval of a large scale Regional Tourism Project that is of an extraordinary and unique nature that is anticipated to result in a substantial increase in out-of-state Tourism and that generates a significant portion of the sales tax revenue by transactions with nonresidents of the Zone. The Local Government must provide reliable economic data demonstrating that in the absence of State Sales Tax Increment Revenue, the Project is not reasonably anticipated to be developed within the foreseeable future. The region would need to have a well-thought out idea (in the intermediate stage of project triage readiness) before going forward with a grant application.

USDA's Stronger Economies Together (SET) Project – June Walters, NWCCOG

Stronger Economies Together (SET) is an exciting collaboration launched in 2010 by USDA Rural Development along with the nation's Regional Rural Development Centers (RRDCs) and their land grant university partners. SET is designed to enable communities and counties in rural America to work together on a multi-county regional basis to develop an economic development blueprint that strategically builds on the current and emerging economic strengths of their region.

State Partner Teams bring together the talents and resources of key state and federal agencies, land grant university Extension programs, and other organizations to provide training and technical assistance to each of the regional teams. Thirty-five (35) hours of SET training will be delivered to each

region, a process that guides the development of practical and viable regional economic development strategies. Much of this training involves actual hands-on work on the regional plan by team members.

Each region receives tailored economic analyses describing the region's current and emerging clusters and its comparative economic advantages. To supplement the SET training, each region will receive some targeted technical assistance to help them launch their plans. Experiences and insights will be shared among the regions and the State Partner Teams. Greg Winkler, DOLA Regional Manager, emphasized the FREE benefit of economic development training to regional team participants.

June explained that this is a competitive process, and the application deadline is July 31st. The application requires letters of commitment from each regional team member planning on participating in the SET program, should NWCCOG be chosen. June handed out letters and asked for those present that are interested, to please complete the letter of commitment and return it to her.

Discussion wrap-up and next steps - Liz Mullen, NWCCOG

Liz thanked everyone for their participation in today's meeting. She stated that the next steps are as follows:

- We will keep in touch with Eagle County stakeholders on the International Airport Terminal project
- NWCCOG is convening broadband stakeholders, providers, and state representatives in the region on Monday, July 30th for an initial meeting on improving broadband in the region. This has been identified as a key economic development need in the region, and as such will be an on-going effort of NWCCOG
- NWCCOG will be submitting an application to the USDA/RD for the SET program by July 31st
- NWCCOG will work with OEDIT and DOLA on on-going communication with this group, and will periodically convene the group for meetings (next meeting to be held in about 3 months)

Working lunch and agency updates

Colorado Office of Economic Development & International Trade (OEDIT) – Kari Linker, Regional Development Director

Kari stated that her job is connecting with the regions throughout the state in an effort to keep the Colorado Blueprint a live, actionable economic development tool. The OEDIT team is working on developing fact sheets for 15 key industries in the state (tourism is one of them), and for the 14 regions in Colorado. Kari reported that there will be a Governor's Economic Forum on December 5th at which one representative from each of the 15 key industries, and one representative from each of the 14 regional teams will participate. Kari also reported that OEDIT will be launching a new website next week. Kari would like to see this group have a regional partnership meeting every two months or so.

Northwest Colorado Council of Governments (NWCCOG) – Liz Mullen, Executive Director Liz gave an overview of NWCCOG's programs and services. She highlighted one of NWCCOG's new programs: Regional Mobility Management & One Call/One Click Center. The Regional Transportation Coordinating Council (RTCC) was formed in 2010 as a result of Rural Resort Region's focus - Seniors in Our Mountain Communities: challenges and opportunities. The RTCC is the local coordinating council for an 8-county rural area of northwest Colorado and is working to improve transportation coordination and options, especially for the veteran, disabled, older, and low-income adult populations. The RTCC's efforts are focused on coordinating the existing public and private transit providers with other human services providers by promoting, enhancing and facilitating seamless access to transportation services through a coordinated system that is easily available to customers from anywhere in the region. The RTCC has been awarded various federal and state grants for the One Click/One Call regional call center to coordinate transportation for these specific populations.

NWCCOG recently hired a Mobility Manager to staff the RTCC and to work within the CDOT Intermountain and Northwest TPR regions. The Mobility Manager will also work on the development of a One Call/One Click system, a regional billing mechanism which eventually will be able to bill all payor sources including Medicaid Transportation billing, and develop and maintain a regional services inventory, including both human services agencies and transit providers, along with a detailed gap analysis of the transit needs across the region to expand coordination of and access to existing and new resources. Information on this program as well as all NWCCOG programs can be found on their website: www.nwccog.org.

Colorado Department of Local Affairs (DOLA) – Greg Winkler, Regional Manager, Northern Mountain Region

Greg gave an overview of the Energy and Mineral Impact Assistance Grant Program, which has been reinstated for 2012. Greg explained the details of the program:

Tier I: These grant funds can be used for a variety of public purposes including planning, engineering and design studies, and capital projects requiring a limited level of financial assistance.

- Grant awards up to \$200,000.
- Applications for grant consideration will be expected to include a minimum match of 25%. Larger matching amounts are generally more competitive.
- Applications will be reviewed and recommended for funding by Department of Local Affairs' staff. The Executive Director will make funding decisions three times per year.

Tier II: This grant program is intended to support a wide variety of community development projects to improve quality of life in communities.

- Grant awards greater than \$200,000 up to \$1,000,000.
- Applications for grant consideration will be expected to include a minimum match of 25%. Larger matching amounts are generally more competitive.
- Applications for this program will be reviewed by the Advisory Committee, and the Executive Director will make funding decisions three times per year.

Greg emphasized that the program would be very competitive, and recommended that if interested in applying, contact him with your idea first. Information on the program can be found at the DOLA website: www.colorado.gov/dola.

Greg also emphasized that grant management is only one of his roles. His main role is to provide technical assistance to local governments in the region, and to assist with "how to go about the business of governance".

Network and wrap-up – Liz Mullen, NWCCOG

Sixteen commitments to participate in the SET program were received, with more to come. It is not too late to benefit from this program; please call June Walters to learn more (970.468.0295 x119).

Appendix: Flip Chart Notes

Needs:

- Broadband capacity
- Cost of labor
- Cost of capital
- Business incubator
- Cost of real estate; business centers
- Regulatory flexibility
- Improve cell phone service

Resources:

- CDOT Aviation Department
- Private Activity Bonds (in partnership with other counties and state)
- Infrastructure grant program/CDBG (DOLA/NWCCOG)
- CMC employee training and testing (computer and bookkeeping related)
- Workforce Center workforce development
- Housing Authority workforce housing data
- State Tourism International Program
- CEDS
- Regional Tourism Grants (OEDIT Project-Specific)
- NWCCOG Website

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Idea: Recognition of area/region as a "Health and Wellness" region

- Increase collaboration through communications, retreats, conferences
- Align with TBD Colorado
- "Buy Local" campaigns

NWCCOG's Role:

- Convene all stakeholders
- Communications
- Data collection/disbursement of information and data
- Congressional delegation assistance