# Northwest Colorado Council of Governments

2012 ANNUAL REPORT



### NWCCOG'S MISSION STATEMENT:

The purpose of the Northwest Colorado Council of Governments is to be responsive to our members' needs and interests by providing guidance and assistance in problem-solving, information sharing and partnership building, advocating members' interests and needs with local, state and federal entities, and providing quality services to our membership that are relevant, effective and efficient.

### MESSAGE FROM THE EXECUTIVE DIRECTOR

The NWCCOG staff is pleased to present the 2012 Annual Report. We will remember 2012 as the year when several long-term efforts produced successful results:

- **NWCCOG received our official Economic Development District (EDD) designation** from the Economic Development Administration (EDA) in August 2012. The quest for this designation began in 2009 with direction from the Council during their annual strategic planning retreat .
- American Recovery and Reinvestment Act (ARRA) funds for the weatherization program began in 2009 and came to an end in 2012 resulting in a total of 1,250 homes weatherized for our region's low income residents with an estimated annual savings of \$400 per household on their energy bill.
- NWCCOG entered into the transportation coordination arena for the first time with funding from the Federal Transit Administration (FTA) and the Colorado Department of Transportation (CDOT). This effort began in 2009 with the Rural Resort Region's Seniors in our Mountain Communities initiative, which led to the creation of the Rural Transportation Coordinating Council (RTCC) in 2010 and the hiring of a Regional Mobility Manager in 2012 to develop a regional One Click/One Call center in 2013.

Each of these accomplishments reminds us that patience and persistence are important qualities to achieving significant regional accomplishments.

2012 will also be remembered as the year NWCCOG actively reached out to all of its member jurisdictions to re-engage each of them, reminding both members and staff that NWCCOG is a membership directed organization and member participation is critical to NWCCOG's success.

Thank you all for your support and participation in 2012 and we look forward to accomplishing great things together in 2013.







Liz Mullen Executive Director NWCCOG

### ALPINE AREA AGENCY ON AGING



IN 2012, 14,039 CONSUMERS WERE SERVED AND 45.380 **UNITS OF SERVICES** WERE PROVIDED THROUGH THE SERVICES FUNDED BY THE OLDER AMERICANS Аст AND STATE FUNDS FOR SENIOR SERVICES

The AAAA is the designated regional planning and service agency for aging services in Eagle, Grand, Jackson, Pitkin, and Summit Counties. Resources made available under the Older Americans Act and State funds are used to finance those activities necessary to achieve elements of a comprehensive and coordinated community based system of services for persons over the age of 60, especially those with the greatest social or economic need, and their family caregivers. Services offered by the AAAA are intended to assist older Americans to live independently and with dignity, in their own communities, by removing barriers and providing continual care for vulnerable older adults.

### A LOOK BACK ON 2012...

#### 24th Annual Senior Awards Ceremony Honors 16 Individuals on May 16<sup>th</sup>

Nearly 80 people attended this event held on Wednesday, May 16 at the Summit County Community and Senior Center in Frisco which recognized and honored older Americans and friends in the region who have made a difference in our communities. The event was held in conjunction with Older Americans Month. The Administration on Aging's 2012 theme for Older Americans Month was "Never Too Old to Play". As seen during this Senior Awards Ceremony, one person can make a difference to have a strong, healthy, active and supportive community! Our thanks and congratulations to each of the award recipients for their contributions of time, talent, energy, and leadership to improve the quality of life for older adults.

### Alpine Area Agency on Aging Awarded Grant from the Colorado Health Foundation

Through the NWCCOG Foundation, NWCCOG AAAA was awarded a one-year grant in the amount of \$65,000 from The Colorado Health Foundation for partnership engagement and consultation costs to facilitate the development of a business plan with partners in the region for a Region 12 Aging and Disability Resource Center (known in Colorado as ARCH).

#### Sponsors Successful Caregiver Conference on June 20th

Over 150 persons attended the 2012 Caregiver Conference at the Glenwood Springs High School. This year's conference event featured Dr. Jason Schillerstrom, Assistant Professor of Psychiatry at the University of Texas Health Science Center at San Antonio. Dr. Schillerstrom presented two sessions: "Understanding The Aging Brain" and "Identifying Cognitive Impairments and Depression in Elders". A service vendor fair featuring 28 organizations was also part of the event.

#### Participation in National Association of Area Agencies on Aging (n4a) 2012 Conference Host Committee

The n4a National Conference & Tradeshow was held in July, and this year's conference in Denver drew a record number of attendees. Representatives from area agencies on aging and aging services and groups across the country gathered at this annual conference to hear sessions on a variety of topics and the opportunity to network with aging network partners The AAAA participated in the 2012 Conference Host Committee attending the monthly committee meetings and working on assigned tasks to produce a successful event and positive experience for the participants.

### ECONOMIC DEVELOPMENT DISTRICT

The NWCCOG—Economic Development District's objective is to encourage collaboration among regional stakeholders in community and economic development, and gather supporting resources to fulfill its goal of enhancing community wealth. The NWCCOG—EDD brings together the essential partners from both public and private sectors, to determine the most appropriate strategies to develop and sustain the vitality of the region, maintaining it as one of the best in the nation in which to live, work, play, and grow old.

### A LOOK BACK ON 2012...

NWCCOG is Officially Designated as an Economic Development District by the U.S. Economic Development Administration (EDA) NWCCOG was officially designated as an Economic Development District (EDD) by the U.S. EDA on August 17, 2012. This EDA designation will serve as a foundation for future economic projects and programs that will benefit NWCCOG's region. The EDA's mission is to "lead the federal economic agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy". To further this mission, the EDA provides annual funding to EDD's across the country to assist in their pursuit of region-building economic development activities. NWCCOG will focus on activities which aim to stimulate growth and business expansion in order to strengthen the economies of member communities in our region.

# Building a Partnership with the Colorado Office of Economic Development and International Trade (OEDIT)

Over the course of 2012, NWCCOG worked closely with OEDIT in the *Colorado Blueprint* planning process. The *Colorado Blueprint* will serve as a statewide economic development planning document, and will be used by OEDIT to retain, grow and recruit businesses to the state and to each particular region. NWCCOG EDD convened a group of stakeholders to work with OEDIT to develop a strategic summary. NWCCOG served as the coordinator and lead champion on this planning process, and the group met five times in 2012. The final strategic summary is in the works, and will serve as a marketing piece for the NWCCOG region.

Through our work with OEDIT, a NWCCOG Economic Development Working Group has formed, which is made up of a broad range of stakeholders from throughout the region including government officials, education, workforce, chambers of commerce, as well as key industries in the region. This group will meet every other month in order to guide NWCCOG in carrying out the scope of work for 2013.



#### NWCCOG REGION'S TOP 5 KEY INDUSTRIES:

As an evolution of OEDIT's work on the Colorado Blueprint and the Key Industry Network program, OEDIT worked with the Governor's Chief Economist Jason Schrock, State Demographer Elizabeth Garner , Director of Labor Market Information Alex Hall, and Patty Silverstein of Development Research Partners, to define the 14 Key Industries across the state down to a 6-digit NAICS code level. These are the top 5 for NWCCOG's Region: (based on employment figures):

- TOURISM AND OUTDOOR
  RECREATION
- HEALTH AND WELLNESS
- FINANCIAL SERVICES
- CREATIVE INDUSTRIES
- INFRASTRUCTURE ENGINEERING

### ELEVATOR INSPECTION PROGRAM



The Elevator Inspection Program inspects and issues permits for commercial and residential conveyances (elevators, lifts, dumbwaiters and escalators) to ensure safe conveyances throughout the region. The program began in 1993. NWCCOG has entered into an MOA with the Colorado Department of Labor and Employment Division of Oil and Public Safety as the Authority Having Jurisdiction (AHJ) under the Elevator and Escalator Certification Act. NWCCOG member jurisdictions are invited to sign a "Letter of Agreement" with NWCCOG, agreeing to adopt the elevator codes for conveyances. NWCCOG's elevator inspectors work cooperatively with each jurisdiction's building department to implement the pro-

gram in that jurisdiction. The EIP now serves Clear Creek, Eagle, Garfield, Grand, Jackson, Moffat, Pitkin, Routt, Summit counties which includes most of the cities and towns within those counties.



#### TOTAL NUMBER OF ELEVATORS INSPECTED IN 2012:

Eagle County	256
Town of Basalt	27
Town of Eagle	36
Town of Gypsum	12
Town of Minturn	1
Town of Red Cliff	2
Town of Vail	302
Grand County	5
Town of Fraser	10
Town of Granby	15
Town of Grand Lake	6
Town of Hot Sulphur Springs	3
Town of Kremmling	5
Town of Winter Park	51
Town of Walden	1
City of Aspen	246
Summit County	125
Town of Dillon	24
Town of Frisco	39
Town of Silverthorne	15
Town of Carbondale	23
City of Glenwood Springs	102
City of Steamboat Springs	165
Non-Members w/in Region 12	224
risdictions Outside the Region	117
TOTAL	1,812

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# ENERGY MANAGEMENT PROGRAM (WEATHERIZATION)

The Energy Management Program, also known as Weatherization, weatherizes low and moderate income homes to reduce their fuel consumption and heating costs. Services include insulation, caulking, weather-stripping, and the installation of storm windows, and new energy-efficient furnaces and refrigerators. NWCCOG is a local administering agency under the Weatherization Assistance Program, and is under contract to the Colorado Governor's Office Weatherization Program. Weatherization has helped preserve



affordable housing units in the region. By reducing a household's energy consumption and heating costs, these families have more income available to spend within their local communities. In addition to reducing energy consumption and heating costs, the weatherization process corrects any health and safety problems found, such as gas leaks and carbon monoxide problems. The Weatherization Program has a main office in Silverthorne and a field office in New Castle. In addition to weatherizing homes within the NWCCOG region, NWCCOG also weatherizes homes in Chaffee, Clear Creek, Garfield, Lake, Moffat, Park, Rio Blanco, and Routt Counties.

### A LOOK BACK ON 2012...

#### **One Million Homes Weatherized under ARRA**

September 27, 2012 was an important day in the history of the Department of Energy's Weatherization Assistance Program. It marked the weatherization of the one millionth home completed since the American Recovery and Reinvestment Act (ARRA) work began in April 2009.

Part of ARRA was the scaling-up of weatherization programs, which would be a key part of a strategy to jump start the economy through creating jobs, supporting small businesses, saving everyday people money on their energy bills, and reducing greenhouse gas emissions.

In the 3-1/2 years during which the NWCCOG Weatherization Program received ARRA funding, we weatherized over 1,250 homes in our 13-county weatherization region. While ARRA was the major funding source during this time frame, we continued to receive funds from the Department of Energy (DOE) and the Department of Health and Human Services (LEAP). We also received funding from the Colorado Department of Public Health and Environment's Supplemental Environmental Projects funds using fine monies collected from environmental polluters, and also began receiving funding under a Colorado state law passed May 2012 that allows Severance Tax funds to be used for Weatherization. At our maximum funding level we had 27 people employed by the Weatherization Department, plus subcontractors. We provided employment as well as valuable job training to many unemployed workers from the construction industry, and helped local businesses through our purchase of services and materials, while helping America become more energyindependent.

#### NUMBER OF HOMES WEATHERIZED IN 2012:

Eagle County	3
Town of Basalt	1
Town of Eagle	4
Town of Gypsum	60
Town of Minturn	2
Town of Red Cliff	1
Town of Vail	1
Grand County	5
Town of Granby	3
Town of Grand Lake	1
Town of Kremmling	4
Jackson County	1
Town of Walden	1
Pitkin County	2
City of Aspen	3
Summit County	3
Town of Dillon	1
Town of Frisco	1
Town of Silverthorne	4
ty of Glenwood Springs	5
y of Steamboat Springs	2
lembers w/in Region 12	2
lictions Outside Region	122

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### **REGIONAL TRANSPORTATION COORDINATING COUNCIL (RTCC)**





The Regional Transportation Coordinating Council (RTCC) was formed as a result of Rural Resort Region's initiative *- Seniors in Our Mountain Communities: Challenges and Opportunities.* This project collected data on the growing senior population in our region and identified the gaps in services. One of the priority gaps was transportation, not just within a particular county, but in the public transportation options available to travel across county boundaries to access healthcare facilities and other services. In response, the RTCC was formed to be the local coordinating council for a 7-county rural area of northwest Colorado including Jackson, Routt, Grand, Summit, Eagle, Garfield and Pitkin Counties.

The RTCC is working to improve transportation coordination and options for the veteran, senior, disabled, and low-income adult populations. The RTCC's efforts are focused on coordinating the existing public and private transit providers with other human services providers by promoting, enhancing and facilitating seamless access to transportation services through a coordinated system that is easily available to customers from anywhere in the region.

### A Look Back on 2012...

#### **Mobility Manager Hired**

NWCCOG hired a Mobility Manager to develop and manage the RTCC. Susan Juergensmeier began her position in July, 2012. She is responsible for working closely with the RTCC membership, the state Veterans Transportation Task Force, state Medicaid, and the Colorado Department of Transportation (CDOT) to help improve the transportation coordination and expand mobility options across the region. As the Mobility Manager, Susan's efforts will be initially focused on the implementation of the One-Click One-Call Center, development of a regional billing mechanism, and working with various agencies in and outside of the region to build the awareness of and partnerships with the RTCC.

#### **RTCC awarded additional Federal Funds**

The contract for the Federal Transit Administration (FTA) Veterans Transportation and Community Living Initiative (VTCLI) grant for the new One-Click One-Call Center was received from the Colorado Department of Transportation in October 2012. This \$321,600 grant will fund the One-Click One-Call Center that will offer comprehensive information on local transportation options with a phone call or click of the mouse. Information will be placed in one convenient location, providing better local coordination and improved services for veterans and nonveterans alike. In addition to CDOT, the RTCC partners on this project with the other Colorado VTCLI awardee projects including: Pikes Peak Area - Accessible Coordinated Transportation (Pikes Peak area), All Points Transit (Montrose/Delta counties) and Denver Region Mobility and Access Council.

In 2012 the RTCC was selected to receive a second grant from the Colorado Department of Transportation as part of the FTA Veterans Transportation and Community Living Initiative (VTCLI) program. This grant is aimed at the development of marketing and outreach efforts and supporting the project implementation of the new One -Click, One Call Center.

# NORTHWEST ALL HAZARDS EMERGENCY MANAGEMENT REGION

The Northwest All-Hazards Emergency Management Region (NWAHEMR) is a tencounty region located in the northwest corner of the state. It is comprised of Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit counties. An Executive Board/Steering Committee, made up of each county's emergency manager as well as discipline representatives, meets on a regular basis to develop strategies to improve the emergency preparedness of the region through the use of homeland security grant funds from the U.S. Department of Homeland Security. NWCCOG provides fiscal management and program coordination for the NWAHEMR.

### A Look Back on 2012...

NWCCOG hired a new coordinator, Christy Laney, to work with the NWAHEMR steering committee, coordinate the grant funded projects, administer the grant funds, and complete the reporting requirements. The NWAHEMR Executive Committee reallocated unspent 2010 State Homeland Security Grant (SHSG) funds to complete the Tactical Interoperable Communications Plan (TICP) for the NW region, making this plan a priority for the region. The 2010 SHSG also funded several events for the NW Incident Management Team (IMT) including a two-day wildland fire exercise in Routt County in May 2012, a two-day IMT training workshop in Keystone in September 2012, and a five-day Public Information Officer (PIO) training in Vail in November 2012.

The 2011 SHSG provided funding for a weather station for each of the five HazMat teams in the region, which will be used by first responders in determining weather conditions as well as wind direction and speed for both hazardous materials spills or accidents, and wildland fire incidents. Personal Protection Equipment (PPE) was purchased for 13 hospitals and clinics in the region, which will allow the staff of these institutions to have the required equipment to respond to and treat victims of events involving hazardous materials. Radios were purchased for each of the region's coroner's offices to allow them to communicate on the statewide 800 MHz DTR system with others responding to an incident. The 2012 SHSG includes funding for the final 10 Public Works radios, which will complete a three phase project to ensure each Public Works and Road & Bridge department in the region has at least one 800 MHz radio and can communicate on the Statewide DTR system with other responders to an incident. Other projects under this year's funding include a table top exercise for Public Works and Road & Bridge departments to practice using their 800 MHz radios, HazMat 360 ID software upgrades for each of the five HazMat teams in the region, bomb technician training, and IT equipment for the Vail Emergency Operations Center (EOC).





### MEMBER SERVICES



NWCCOG's Member Services Program offers a variety of services which can be customized to each jurisdiction's individual needs such as data collection, community surveys, grant research and assistance, GIS service center, health insurance pool, information forums and workshops, and planning retreat/meeting facilitation services.

A Look Back on 2012...

#### Elected Officials Workshop on May 4th

NWCCOG held an Elected Officials workshop on May 4th for newly-elected town officials looking to learn more about their new role, as well as seasoned elected officials looking to brush up on some core issues. The workshop was attended by members of town councils/boards of trustees and BOCC's from several communities in NWC-COG's region including the towns of Blue River, Basalt, Grand Lake, Dillon, Fraser, Hot Sulphur Springs, Walden, Eagle, Alma, and Summit County. Presentations were given on ethics and liability, a team approach to good governance, and how to work effectively with the media.

### WATERSHED SERVICES



**Watershed Services** —NWCCOG has been the designated regional water quality management agency for the region since 1976. In that capacity, NWCCOG's Watershed Services completes and implements a water quality management plan for the NWCCOG Region, in compliance with Section 208 of the Clean Water Act. The Watershed Service program also reviews development applications and local land use regulations to determine consistency and compliance with the 208 Plan.

A Look Back on 2012...

# Final 2012 208 Regional Water Quality Management Plan Approved by NWCCOG Council

The NWCCOG Council approved the 2012 revisions to the 208 Water Quality Management Plan ("208 Plan") at the July meeting. The 208 Plan functions as a Master Plan for water quality management in Region 12. It provides demographic information, descriptions of wastewater treatment facilities, summaries of transmountain diversions, recommendations for State water quality standards and classifications and an overview of the Region's water quality over time. Most importantly it provides policy recommendations for future water quality management in our region.

As part of implementing the 208 Plan, the watershed services program provided members with reviews of water quality implications and suggested improvements for development applications that were referred to NWCCOG. The program also reviews State of Colorado site applications for new wastewater treatment facilities or expansions of existing facilities. Watershed services commented on the Windy Gap Firming Project's compliance with 208 Plan policies for consideration in Grand County's 1041 Permit. Watershed Services also oversees an EPA/CDPHE grant for clean up of three old mine sites in the Peru Creek drainage in Summit County.

### AFFILIATED PROGRAMS

**Water Quality/Quantity Committee (QQ)**—"QQ" includes towns, counties, and water and sanitation districts in the Headwaters Region of Colorado. Its purpose is to enable members to protect and enhance the quality of the region's waters, while facilitating the responsible use of those resources for the good of Colorado's citizens and environment. QQ monitors water development activities and legislative initiatives that affect water quality or quantity in the basin of origin. The QQ Committee meetings provide a forum for members to formulate policies and strategies, and make decisions. The QQ staff provides members with legislative, informational, coordination, supportive and technical assistance to further intergovernmental cooperation and increase members' political clout with state and federal agencies.

### A Look Back on 2012...

#### State Legislature



QQ participated in the 2012 state legislative regular session. QQ testified on a handful of oil and gas bills to ensure local authority was protected. There were also numerous bills that attempted to either undo or hinder the recently adopted Water Quality Control Commission nutrient regulations. QQ worked to

maintain the delicate balance of protecting water quality and minimizing fiscal impacts to our members.

Colorado Oil and Gas Conservation Commission

QQ was involved in the State's rulemakings on setbacks from oil and gas facilities and water quality monitoring associated with oil and gas activities. QQ focused efforts on distinguishing the roles of local governments and state agencies when regulating oil and gas development and production.

#### Windy Gap Firming Project and Moffat Collection System Expansion

QQ provided support to Grand County in assessing the impacts of these projects and the Environmental Impact Statement documents associated with those projects. Neither of these proposed projects have received the necessary federal permits yet.

#### Colorado River Basin Roundtable (CRBR)

QQ staff and members continue to participate in the CRBR attempting to shape policy stemming from the initiative in a manner that is protective of headwater interests. Of particular concern is the Colorado Water Conservation Board and the Interbasin Compact Committee's focus on prioritizing solutions to projected water supply shortages on the Front Range on new projects that take water from the Colorado River. QQ also worked to direct grant funding available through the Roundtable process to nonconsumptive water projects, such as those supporting environmental and recreational needs in the Colorado River Basin.

#### Watershed Protection Panel Discussion

On July 19, 2012, QQ hosted a panel discussion on Watershed Protection. Participants included representatives from state and federal agencies, water providers, staff from federal legislators, and a state legislator. The purpose of the panel discussion was to elevate the importance of watershed protection; identify problems, solutions, and barriers; develop a means to share information; address the need for certainty; and identify a means to attract more financial resources. In an effort to further the panel discussion, QQ staff continues to work with members and other entities that focus on forest health and watershed protection.

#### Water Quality

QQ represented members in Water Quality Control Commission work sessions and later rulemakings for the recently adopted regulation requiring removal of nutrients from domestic wastewater and other identified sources. QQ also participates with Grand County, Northern Water, the Bureau of Reclamation, and host of other entities focused on the Three Lakes area of Grand County. Grand Lake in particular continues to be the focus of considerable interest to develop both projects and water quality standards that protect this unique resource.

### RETURN ON MEMBERS' INVESTMENT IN DUES

In 2012, NWCCOG leveraged \$205,285 in member dues into total revenues of \$4.4 million for a variety of programs and services that benefitted the region. NWCCOG members and the dues they pay make NWCCOG possible, and provide the infrastructure, staffing, and technical assistance to bring these vital programs to our region. Membership dues are a mere 5% of NWCCOG's total budget, but allow our region to be eligible to receive the federal funding (\$ 3 million) and state funding (\$ 275,000) to offer these regional programs and services, funding that individual jurisdictions are not eligible for on their own.

### NWCCOG Member Dues \$205,285

### Federal & State Funds; Other Revenue \$3,275,000

- U.S. Department of Energy
- U.S. Department of Health & Human Services (Older Americans Act Funds; LEAP Funds)
- U.S. Federal Transit Administration
- U.S. Department of Homeland Security
- Colorado Energy Office (Severance Tax Funds)
- Colorado Department of Transportation
- Colorado General Fund (State Funds for Senior Services)
- Xcel Energy, Atmos Energy, SourceGas

### 2012 FINANCIALS

#### **TOTAL REVENUES BY FUNDING SOURCE:**

\$4,445,319



- ARRA Grant Funds (Federal) (15%)
- Federal Grant Funds (40%)
- State Grant Funds (6%)
- NWAHEMR Funds (Fed DHS) (14%)
- NWCCOG Dues (5%)
- Other Dues (QQ, RRR, CARO) (4%)
- Program Fees (EIP Program) (11%)
- General / Indirect (6%)

### TOTAL EXPENDITURES BY PROGRAM: \$4,062, 205



- Alpine Area Agency on Aging (13%)
- Regional Transportation Coord. Council (1%)
- Elevator Inspection (10%)
- Weatherization/Energy Management (39%)
- GIS Services (1%)
- Northwest Loan Fund (2%)
- NWAHEMR (15%)
- Regional Business (6%)
- Watershed Services (1%)
- Affiliated Programs (QQ, SWQC) (5%)
- General / Indirect (6%)
- Outside Programs (RRR, CBBC, CARO) (1%)

### OUR MEMBERS AND THE REGION



#### Northwest Colorado Council of

**Governments** (NWCCOG) is a voluntary association of county and municipal governments that believes in the benefits of working together on a regional basis. NWC-COG serves 26 member jurisdictions in a 5county region. It is located in the northwest portion Colorado just west of the Front Range, and includes the counties of Eagle, Grand, Jackson, Pitkin and Summit. NWCCOG is the region designated by the State of Colorado as State Planning and Management Region 12. It is in the heart of the Rocky Mountains and is characterized by its mountainous terrain and very high overall altitude. Most of the area is located among the high peaks of the Colorado Rockies. The region is bordered in the East by the Continental Divide, in the north by the State of Wyoming, to the west by Garfield County, and to the South by the Elk Mountain Range in Pitkin County.

The Region is characterized by its rural character and tourism-oriented economy. A main section of the Region has I-70, the State's main east-west transportation corridor, running through it. This enhances the proximity of the Region to Denver/Front Range metropolitan communities. This proximity to a large metropolitan area has contributed greatly to the Region's popularity as a mountain recreational area.

The region's economy has transformed over time from a combination of mining and agriculture in its early history (1800's) to recreational tourism today. The quality of life, the mix of local businesses, a skilled work force, a beautiful natural setting, and the international name recognition provided by world-class ski resorts are invaluable underpinnings unique to the region's economy.

### 2012 COUNCIL

*NWCCOG* would like to thank all those who served on the 2012 Council for making all of these accomplishments possible.

**Eagle County** Peter Runyon, Commissioner

**Grand County** James Newberry, Commissioner

Jackson County John Rich, Commissioner

Pitkin County Rob Ittner, Commissioner

Summit County Karn Stiegelmeier, Commissioner

Aspen Derek Johnson, Councilmember

**Basalt** Bill Kane, Town Manager

**Carbondale** John Hoffmann, Trustee

**Dillon** Tim Westerberg, Councilmember

**Eagle** Willy Powell, Town Manager

Fraser Jeff Durbin, Town Manager

**Frisco** Bill Efting, Town Manager

**Glenwood Springs** Dave Sturges, Councilmember **Granby** Jynnifer Pierro, Mayor

Grand Lake Jim Peterson, Trustee

**Gypsum** Jeff Shroll, Town Manager

Hot Sulphur Springs Herchel Deputy, Mayor

Kremmling Tom Clark, Mayor

Minturn Jim White, Town Manager

Montezuma John Carney, Trustee

**Red Cliff** Duane Nelson, Councilmember

Silverthorne Stuart Richardson, Councilmember

Steamboat Springs Walter Magill, Councilmember

Vail StanZemler, Town Manager

Walden Mark White, Trustee

Winter Park Drew Nelson, Town Manager

### STAFF & CONTRACTORS

Steve Allen Elevator Inspector

Mike Bugielski Weatherization Auditor/Inspector

Don Churchill Elevator Inspector

Abbie Cobb CBBC Coordinator

**Tyler Cose** Weatherization Installer

Thomas Dunlap WX Site Supervisor (New Castle)

Jodi Flory GIS Contractor

**Steve Getz** Director, Weatherization

Barbara Green General Counsel

**Ed Green** Weatherization Installer

Jean Hammes Director, Alpine Area Agency on Aging **Robin Henry** Weatherization Installer

Mark Hox Weatherization Installer

Susan Juergensmeier Mobility Manager

Amy Lange Fiscal Assistant

**Doug Jones** Weatherization Field Supervisor

Shanna Koenig Camuso Co-Director, Water Quality/Quantity Committee

Michael Kurth Fiscal Officer

Christy Laney NWAHEMR Coordinator

Rachel Lunney Communications & Research Manager

Rob McKeon Weatherization Installer Gene Morse Director, Elevator Inspection

Liz Mullen Executive Director

Sean O'Connell Weatherization Auditor/Inspector

Sherry Rogstad Administrative Assistant

Aaron Simmons Weatherization Auditor/Inspector

Bill Simonds Elevator Inspector

Nate Speerstra WX Site Supervisor (Silverthorne)

Charles Steele Weatherization Installer

Matt Sugar Legislative Liaison, Water Quality/Quantity Committee

Victoria Swain Weatherization Program Assistant

Lane Wyatt Co-Director, Water Quality/Quantity Committee

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