

2011 Annual Report

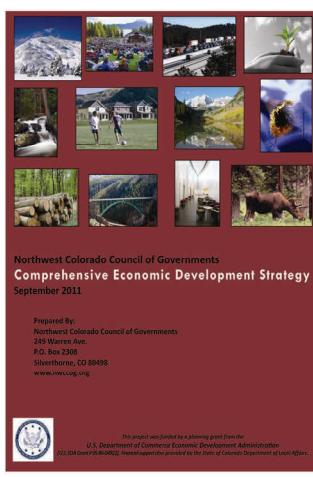
NWCCOG Year in Review



NWCCOG'S MISSION

The purpose of the Northwest Colorado Council of Governments is to be responsive to our members' needs and interests by providing guidance and assistance in problem-solving, information sharing and partnership building, advocating members' interests and needs with local, state and federal entities, and providing quality services to our membership that are relevant, effective and efficient.

2011 ACCOMPLISHMENTS



NWCCOG Forms Economic Development District; First-Ever Comprehensive Economic Development Strategy (CEDS) Completed and Approved by the U.S. Economic Development Administration

At the July 28th, 2011 NWCCOG Council meeting, the Council voted unanimously to amend the NWCCOG Articles of Association to allow for the creation of an Economic Development District (EDD). The Northwest Colorado Economic Development District (NWCEDD) is now in place, and awaiting official federal designation. The Comprehensive Economic Development Strategy (CEDS), a requirement to become a federally-designated EDD, has been completed and accepted by the Economic Development Administration (EDA) and will serve as an economic development roadmap for the region. The pieces are now in place for NWCCOG to forge ahead with program development and pursuance of funding for a coordinated economic development program for the region.

Weatherization Program Completes Work on 1,000th ARRA Home

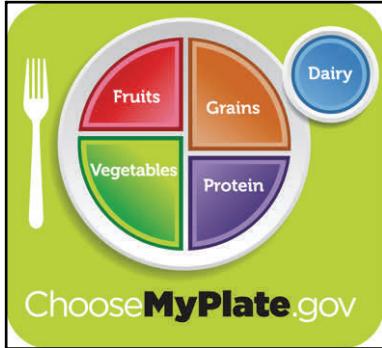
NWCCOG completed the weatherization of their 1,000th home since the July 1, 2009 start of stimulus funding. NWCCOG reached this milestone in November 2011, thanks to federal funding from the American Reinvestment and Recovery Act (ARRA). Production levels have increased dramatically in the past two years thanks to this boost in funding. The program has grown from an average of 250 to 450 homes weatherized each year and has broadened the program's impact by emphasizing job creation, technical training and support of local economies. NWCCOG Board Chair and Eagle County Commissioner Peter Runyon said "The Weatherization Program is a sound public investment for the nation and for our region, especially during times of economic insecurity. Our NWCCOG Weatherization team has done a remarkable job of quickly, efficiently and economically weatherizing 1,000 homes of citizens struggling with heating bills, and I am justifiably proud of their hard work."



Regional Transportation Coordinating Council (RTCC) Secures \$512,600 in Funding for Development of Mobility Management Program

The Regional Transportation Coordinating Council (RTCC) applied for and has been awarded the following funds to develop a regional call center to coordinate transportation for seniors, disabled adults, and veterans beginning in 2012: \$10,000 from CDOT; \$130,000 over 24 months from the FTA for the Mobility Manager position; \$322,600 over 18 months from the FTA Veteran Affairs for the One Click/One Call hardware and software; and \$50,000 in FASTER funds. The development of the Mobility Management Program will be a top priority for NWCCOG's RTCC in 2012.

2011 ACCOMPLISHMENTS



Alpine Area Agency on Aging (AAAA)

Develops Nutrition Education Program based on "My Plate" - The AAAA's registered dietitian has traveled around to NWCCOG member meal sites to provide nutrition education to seniors based on the new food icon and materials unveiled in June 2011 by First Lady Michelle Obama, Agriculture Secretary Tom Vilsack, and Surgeon General Dr. Regina Benjamin called "My Plate". to healthy eating as outlined by First Lady Michelle Obama. This program has provided a valuable educational resource on healthy eating to seniors in NWCCOG's region.

Senior Awards Ceremony—The 23rd annual Senior Awards Ceremony was held in May 2011 in Steamboat Springs. Unique to the 2011 event was that it was held in combination with the Colorado Commission on Aging's annual centenarian celebration, and was expanded to include Garfield and Routt counties in senior awards recipients. Nearly 125 persons were in attendance which included four centenarians from the area and 12 of the 17 senior award recipients.

Region 12 Area Plan Approved by State Unit on Aging—The Area Plan maps out the strategy to delivery services to older adults in NWCCOG's region. The overall purpose of the plan is to articulate the prioritization, range and delivery of services to older adults and eligible persons in the region for the four-year plan period (2012—2015).

Elevator Inspection Program Inspects 1,785 Elevators in 2011

One of the many member services NWCCOG offers is discounted inspection rates for elevators within the boundaries of NWCCOG member-jurisdictions. This program allows members to utilize NWCCOG's team of four certified elevator inspectors to enforce their elevator codes without the burden of employing its own certified elevator inspector. NWCCOG inspected the following number of elevators in each jurisdiction in 2011:

Aspen—222	Frisco—39	Kremmling—4
Basalt—25	Glenwood Springs—99	Minturn—2
Carbondale—25	Granby—13	Red Cliff—2
Dillon—24	Grand Lake—6	Silverthorne—17
Eagle—25	Gypsum—17	Steamboat Springs—158
Fraser—11	Hot Sulphur Springs—3	Vail—283
		Walden—1
		Winter Park—50



Unincorporated....	Non-Member Jurisdictions (both inside and outside Region 12) - 464
Eagle County - 84	
Grand County - 5	
Pitkin County - 2	
Summit County - 119	

Forest Business Loan Fund Established

In 2011, the Northwest Loan Fund, in partnership with the Colorado State Forest Service, established a Forest Business Loan Fund which provides financial lending assistance for businesses that harvest, remove, utilize or market timber from beetle-killed stands and other forested areas . The program provides community-based financial lending capital for timber and wood products businesses to expand their capacity to more economically remove, use, and develop new market opportunities, and helps address employment concerns in NWCCOG's forest based communities.



NWCCOG Foundation Assists Summit County with Completion of Swan Mountain RecPath

The NWCCOG Foundation, Inc. has worked with the Summit County Open Space & Trails Department since 2004 to raise the funds needed to construct the Swan Mountain RecPath. The fourth and final phase of this project was completed in July 2011. The NWCCOG Foundation helped Summit County raise over \$664,000 in private sector funds that served as required matching funds to the \$3.2 million raised by Summit County Open Space & Trails department through public funding sources. NWCCOG was happy to be a partner in this successful project.



2011 ACCOMPLISHMENTS

NWCCOG Weatherization Program a Recognized Leader in the Field

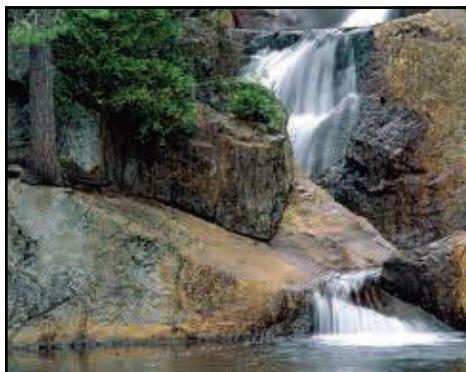
Steve Getz, Director of NWCCOG's Weatherization Program for the last 22 years, was recognized for his expertise by being invited by the U.S. Department of Energy to be a trainer at the National Weatherization Training Conference held in December 2011 in New Orleans. Steve conducted trainings on low-cost agency-manufactured storm windows (a NWCCOG specialty) and on the insulation of mobile home floors.



NWCCOG Weatherization Program Weatherizes 392 Homes in 2011

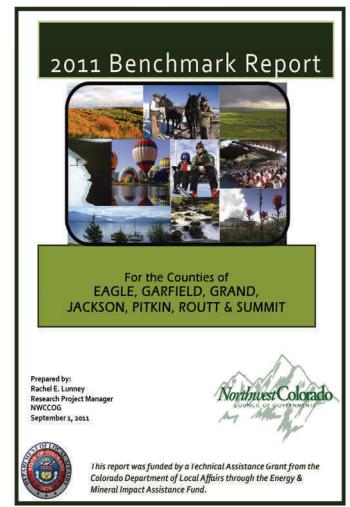
In 2011, the NWCCOG Weatherization Program weatherized the following number of homes in

Basalt—2	Gypsum—3	<i>Unincorporated...</i>
Carbondale—1	Hot Sulphur Springs—2	Eagle County—2
Eagle—41	Kremmling—8	Grand County—3
Fraser—1	Silverthorne—8	Jackson County—2
Frisco—4	Steamboat Springs—17	Pitkin County—8
Glenwood Springs—3	Vail—2	Summit County—14
Granby—9	Walden—2	Non-Member Jurisdictions (both inside and outside Region 12) - 257
Grand Lake—3		



NWCCOG Water Quality/Quantity Committee (QQ) Completes Study on Water and Its Relationship to the Headwaters Counties

This study, completed by NWCCOG QQ in the fall of 2011, will serve as a resource to policy makers as it seeks to solidify the connection between water supply, the local economies of headwaters counties and the State as a whole. It describes the unique characteristics of the local economies of six headwaters counties (Eagle, Grand, Gunnison, Pitkin, Routt and Summit) and their inextricable link with statewide economic development. The study is available on NWCCOG's website.



2011 Benchmark Report Completed

The 2011 Benchmark Report provides current, objective data on several indicators which compare to previous points in time to measure successes and challenges, illustrate trends over time, and show comparisons between the nation, the state and our local communities. This report contains data on several indicators within the following broad categories: Population; Childcare; Education; Environment; Healthcare; Housing; Transportation; Economy; and Workforce. The report was funded by a grant from the Colorado Department of Local Affairs and is available on NWCCOG's website.

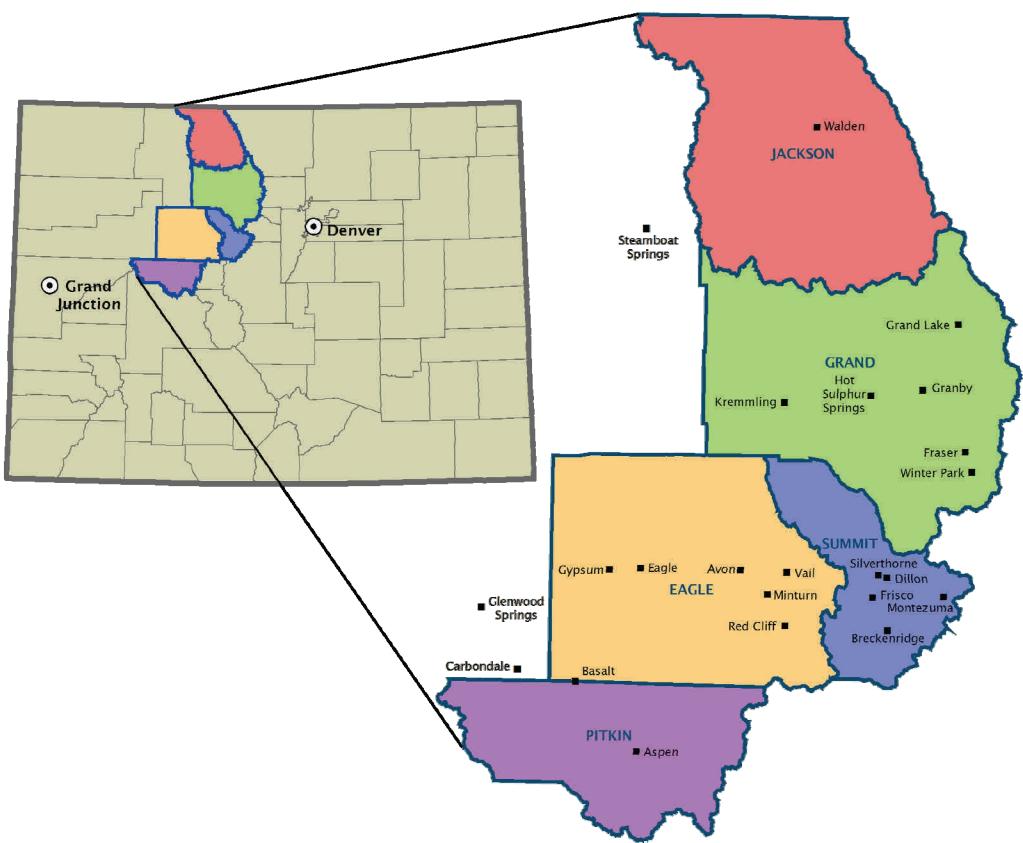


NWCCOG Conducts Workshop on Age Wave Occurring in the Region

NWCCOG's region is expected to see a 250% increase in the 65+ population over the next 20 years. What does this mean for our communities in terms of social and economic impacts? Are our local governments ready to address these impacts? NWCCOG hosted a workshop on December 1st, 2011 in Vail on the social and economic impacts of the aging population in the region. Presentations were made by Elizabeth Garner, State Demographer, Dr. Rodney Harrell, AARP Public Policy Institute, as well as NWCCOG staff. This workshop was attended by approximately 60 people, including elected officials, town managers, senior services providers, and other stakeholders in the region.

NWCCOG MEMBERS

Eagle County
 Grand County
 Jackson County
 Pitkin County
 Summit County
 City of Aspen
 Town of Basalt
 Town of Carbondale
 Town of Dillon
 Town of Eagle
 Town of Fraser
 Town of Frisco
 City of Glenwood Springs
 Town of Granby
 Town of Grand Lake
 Town of Gypsum
 Town of Hot Sulphur Springs
 Town of Kremmling
 Town of Minturn
 Town of Montezuma
 Town of Red Cliff
 Town of Silverthorne
 City of Steamboat Springs
 Town of Vail
 Town of Walden
 Town of Winter Park



Regional Demographic Facts

These facts refer to the entirety of the five counties that make up NWCCOG's region (Eagle, Grand, Jackson, Pitkin and Summit) as well as those member-towns that are in neighboring counties (Glenwood Springs, Steamboat Springs, and Carbondale).

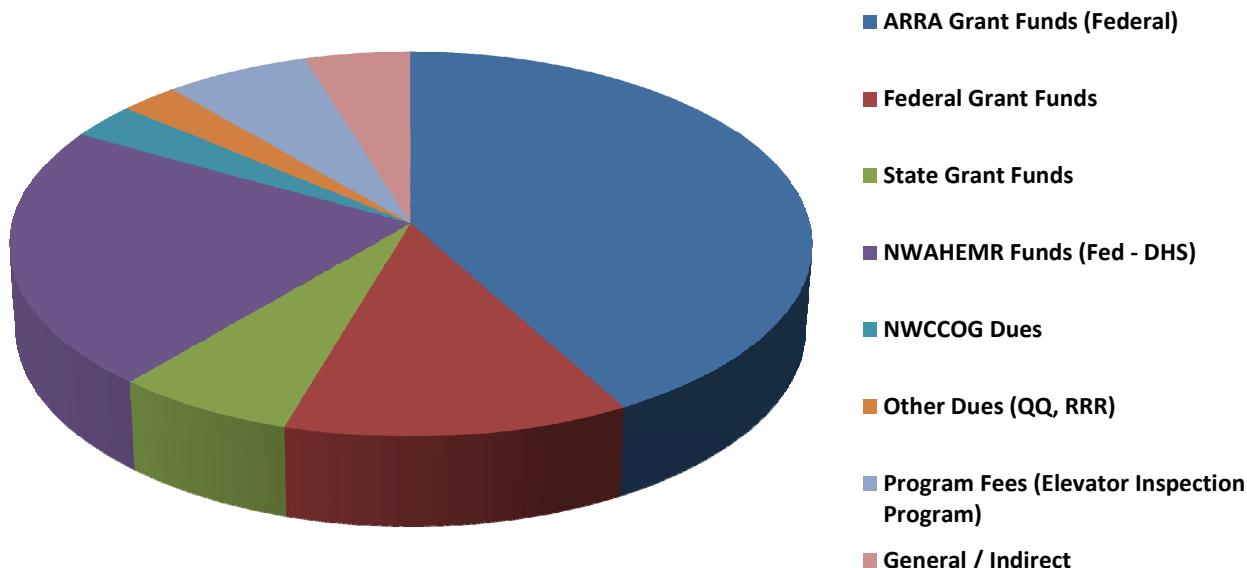
This information, as well as additional demographic information from the American Community Survey (2006-2010 5-year estimates) is available on NWCCOG's website: www.nwccog.org.

Over the last decade...

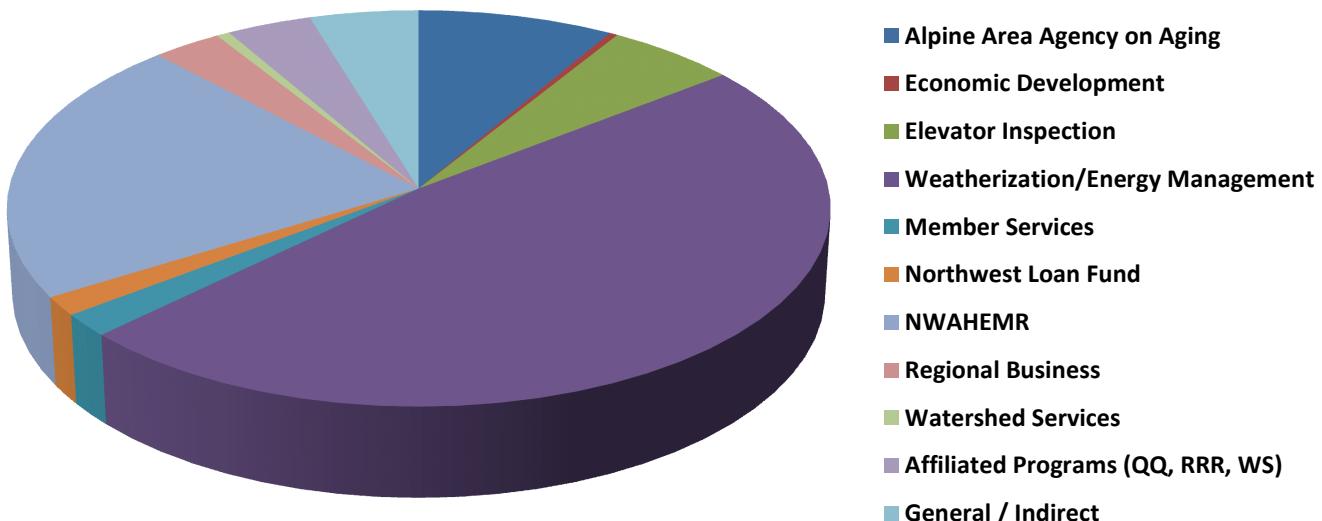
	2010 TOTAL NWCCOG MEMBERSHIP REGION	2000 TOTAL NWCCOG MEMBERSHIP REGION	# Difference	% Difference
Total population	141,705	116,845	24,860	21.3%
Median Age	38.2	34.7	3.5	10.2%
Male population	75,743	63,938	11,805	18.5%
Female population	65,962	60,273	5,689	9.4%
White	123,694	105,452	18,242	17.3%
Hispanic or Latino (of any race)	29,090	16,612	12,478	75.1%
Total households	57,490	45,855	11,635	25.4%
Families	33,265	25,811	7,454	28.9%
Households with children under 18 yrs	16,564	13,657	2,907	21.3%
Households with seniors (over 65 yrs)	8,111	4,075	4,036	99.0%
Average household size	2.39	2.46	-0.07	-2.8%
Total housing units	108,001	79,994	28,007	35.0%
Occupied housing units	57,490	45,855	11,635	25.4%
Vacant housing units	50,511	34,139	16,372	48.0%
For seasonal, recreational, or occasional use	41,439	28,369	13,070	46.1%
Owner-occupied housing units	36,344	28,318	8,026	28.3%
Renter-occupied housing units	21,146	17,537	3,609	20.6%

2011 FINANCIALS

Total Revenues by Funding Source =
\$6,673,531



Total Expenditures by Program =
\$6,722,821



RETURN ON MEMBERS' INVESTMENT IN DUES

In 2011, NWCCOG leveraged \$202,383 in member dues into total revenues of \$6.6 million for a variety of programs and services that benefitted the region. NWCCOG members and the dues they pay make NWCCOG possible, and provide the infrastructure, staffing, and technical assistance to bring these vital programs to our region. Membership dues are a mere 3 % of NWCCOG's total budget, but allow our region to be eligible to receive the various federal funding (**\$5.1 million**) and state funding (**\$438,000**) NWCCOG receives to offer these programs and services.

NWCCOG'S PROGRAMS & SERVICES

NWCCOG PROGRAMS:

Alpine Area Agency on Aging (AAAA)—The AAAA is the designated regional planning and service agency for senior services in Eagle, Grand, Jackson, Pitkin, and Summit Counties. Resources made available under the Older Americans Act funds are used to finance those activities necessary to achieve elements of a comprehensive and coordinated community based system of services for persons over the age of 60, especially those with the greatest social or economic need, and their family caregivers. Services offered by the AAAA are intended to assist older Americans to live independently and with dignity, in their own communities, by removing barriers and providing continual care for vulnerable older adults.

Economic Development District—The Northwest Colorado Economic Development District (NWCEDD) is a new program of the NWCCOG, whose objective is to encourage collaboration among regional stakeholders in community and economic development, and gather supporting resources to fulfill its goal of enhancing community wealth. The NWCEDD brings together the essential partners from both public and private sectors, to determine the most appropriate strategies to develop and sustain the vitality of the region, maintaining it as one of the best in the nation in which to live, work, play, and grow old.

Elevator Inspection—The Elevator Inspection Program inspects and issues permits for commercial and residential conveyances (elevators, lifts, dumbwaiters and escalators) to ensure safe conveyances throughout the region. The program began in 1993. Prior to that, most conveyances were not inspected. NWCCOG member jurisdictions are invited to sign a "Letter of Agreement" with NWCCOG, agreeing to adopt the elevator codes for conveyances. Jurisdictions then agree to pass an ordinance authorizing the inspection service fees. NWCCOG's elevator inspectors work cooperatively with each jurisdiction's building department to implement the program in that jurisdiction. The EIP now serves Clear Creek, Eagle, Garfield, Grand, Jackson, Moffat, Pitkin, Routt, Summit counties which includes most of the cities and towns within those areas.

Energy Management / Weatherization Program (WX)—The Energy Management Program, also known as Weatherization (WX), weatherizes low and moderate income homes to reduce their fuel consumption and heating costs. Services include insulation, caulking, weather-stripping, and the installation of storm windows, and new energy-efficient furnaces and refrigerators. NWCCOG is a local administering agency under the Weatherization Assistance Program, and is under contract to the Colorado Governor's Office Weatherization Program. Weatherization has helped preserve affordable housing units in the region. By reducing a household's energy consumption and heating costs, these families have more income available to spend within their local communities. In addition to reducing energy consumption and heating costs, the weatherization process corrects any health and safety problems found, such as gas leaks and carbon monoxide problems. The Weatherization Program has a main office in Silverthorne and a field office in New Castle. In addition to weatherizing homes within the NWCCOG region, NWCCOG also weatherizes homes in Chaffee, Clear Creek, Garfield, Lake, Moffat, Park, Rio Blanco, and Routt Counties.

Member Services—While NWCCOG has a regional focus, it recognizes the unique needs of each of its members as well. For instance, Pitkin County, a county of more than 17,000 residents and over 200 employees, has very different needs than the Town of Montezuma, which has a population of less than 70 and no employees. NWCCOG's Member Services Program offers a variety of services which can be customized to each jurisdiction's individual needs such as data collection, community surveys, grant research and assistance, GIS service center, health insurance pool, information forums and workshops, and planning retreat/meeting facilitation services.

Regional Business—The Regional Business program provides the administration, oversight, and leadership to the NWCCOG. Dues paid by the 26 local government members support the activities of the Regional Business program and serve as matching funds to several program grants.

Watershed Services—NWCCOG has been the designated regional water quality management agency for the region since 1976. In that capacity, NWCCOG's Watershed Services completes and implements a water quality management plan for the NWCCOG Region, in compliance with Section 208 of the Clean Water Act. The Watershed Service program also reviews development applications and local land use regulations to determine consistency and compliance with the 208 Plan.

NWCCOG'S PROGRAMS & SERVICES

ASSOCIATED PROGRAMS

Northwest All Hazards Emergency Management Region—The Northwest All-Hazards

Emergency Management Region (NWAHEMR) is a ten-county region located in the northwest corner of the state. It is comprised of Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit counties. An Executive Board/Steering Committee, made up of each county's emergency manager as well as discipline representatives, meets on a regular basis to develop strategies to improve the emergency preparedness of the region through the use of homeland security grant funds from the U.S. Department of Homeland Security. NWCCOG provides fiscal management and program coordination for the NWAHEMR.

Northwest Loan Fund—The Northwest Loan Fund is a non-profit corporation that provides financing for the start-up and/or expansion of small businesses unable to secure conventional financing in the NWCCOG region (Eagle, Grand, Jackson, Pitkin and Summit Counties) and Garfield, Moffat, Rio Blanco, and Routt Counties. It also provides access to business capital throughout the region via the Forest Business Loan Fund and referrals to other lending institution partners.

NWCCOG Foundation, Inc.—The NWCCOG Foundation, Inc. is a federal tax-exempt public charity under section 501 (c) (3) of the Internal Revenue Service Code. The mission of the NWCCOG Foundation, Inc. is to provide a financial mechanism for the member jurisdictions of NWCCOG to work collaboratively with not-for-profit organizations, citizen-based groups and individuals on projects of mutual interest and benefit for the region. The officers of the NWCCOG Foundation, Inc. are the same as those of NWCCOG. NWCCOG staff provides administration of the NWCCOG Foundation Inc.

Regional Transportation Coordinating Council—The Regional Transportation Coordinating Council (RTCC) was formed in 2010 as a result of Rural Resort Region's focus: Seniors in Our Mountain Communities. The RTCC is the local coordinating council for a 10-county rural area of Colorado and is active in better transportation coordination, especially for the veteran, disabled, older, and low-income adult populations. The RTCC's efforts are building on coordinating the existing public transit providers with other human service transportation providers by promoting, enhancing and facilitating a seamless access to transportation services through a coordinated system. In 2012 a regional Mobility Manager will be hired to staff the RTCC and to work within the CDOT Intermountain region and a majority part of the Northwest region. The Mobility Manager will work on the development of a One Call/One Click Center system, a regional billing mechanism which eventually will be able to bill all payer sources, and develop and maintain a regional services inventory including both human service agencies and transit providers along with a detailed gap analysis of the transportation needs in each area to expand coordination of, and access to, existing and new resources.

Rural Resort Region—Rural Resort Region is a geographic and organizational boundary-less, voluntary association of local governments and public and private organizations dedicated to addressing the issues and concerns confronting the human environments that are influenced by the resort economies of rural Colorado. RRR is guided by a Board of Directors comprised of one representative from each of the participating county and municipal governments. The Board selects the issues to be addressed during the year and establishes objectives and/or desired outcomes for each. RRR welcomes any county or municipal government, school district, special taxing district, not-for-profit organization, or private business to participate in addressing the agenda for 2012 as directed by the Board. NWCCOG administers RRR through a cooperative agreement between the two organizations. RRR has access to NWCCOG personnel, contractors, equipment and supplies at current established rates for the purpose of carrying out direction from the RRR Board of Directors.

Water Quality/Quantity Committee (QQ)—The Water Quality and Quantity Committee (QQ) includes towns, counties, and water and sanitation districts in the Headwaters Region of Colorado. Its purpose is to enable members to protect and enhance the quality of the region's waters, while facilitating the responsible use of those resources for the good of Colorado's citizens and environment. QQ monitors water development activities and legislative initiatives that affect water quality or quantity in the basin of origin. The QQ Committee meetings provide a forum for members to formulate policies and strategies, and make decisions. The QQ staff provides members with legislative, informational, coordination, supportive and technical assistance to further intergovernmental cooperation and increase members' political clout with state and federal agencies.

**NWCCOG would like to thank all those who served on the 2011 Council
for making all of these accomplishments possible.**

2011 STAFF & CONTRACTORS*

2011 COUNCIL

Steve Allen
Elevator Inspector
Bill Angell
Weatherization Auditor/Inspector
Josh Arkels
Weatherization Auditor/Inspector
Scott Benson
Weatherization Installer
Michael Brown
Weatherization Installer
Mike Bugielski
Weatherization Auditor/Inspector
Brandon Buhlman
Weatherization Installer
Don Churchill
Elevator Inspector
Abbie Cobb
CBBC Coordinator
Tyler Cose
Weatherization Installer
Mark Cushing
Weatherization Installer
Thomas Dunlap
WX Site Supervisor (New Castle)
Jodi Flory
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Steve Getz
Director, Weatherization x103
Barbara Green
General Counsel
Gabe Guevara
Weatherization Installer
Jean Hammes
Director, Alpine Area Agency on Aging
Robin Henry
Weatherization Installer
Mark Hox
Weatherization Trainer
Amy Lange
Fiscal Assistant
Sherry Linfield
Fiscal Assistant
Danny Lopez
Weatherization Installer

*as of 12/31/2011

Doug Jones
Weatherization Field Supervisor
Shanna Koenig
Co-Director, Water Quality/Quantity Committee
Michael Kurth
Fiscal Officer x112
Chris Lammers
Weatherization Project Manager
Josh Lather
Weatherization Installer
Rachel Lunney
Research Project Manager
Rob McKeon
Weatherization Installer
Gene Morse
Director, Elevator Inspection
Liz Mullen
Interim Executive Director
Sean O'Connell
Weatherization Auditor/Inspector
Josh Polmanteer
Weatherization Installer
Jeff Robinson
Weatherization Installer
Sherry Rogstad
Administrative Assistant
Aaron Simmons
Weatherization Auditor/Inspector Supervisor
Bill Simonds
Elevator Inspector
Nate Speerstra
WX Site Supervisor (Silverthorne)
Charles Steele
Weatherization Installer
Nick Stiteler
Weatherization Installer
Victoria Swain
Weatherization Program Assistant
June Walters
Director, Business & Economic Development
Lane Wyatt
Co-Director, Water Quality/Quantity Committee

Eagle County
*Peter Runyon, Commissioner
Grand County
*James Newberry, Commissioner
Jackson County
*John Rich, Commissioner
Pitkin County
*Rob Ittner, Commissioner
Summit County
*Karn Stiegelmeier, Commissioner
Aspen
Steve Skadron, Councilmember
Basalt
Bill Kane, Town Manager
Carbondale
*John Hoffmann, Trustee
Dillon
Tim Westerberg, Councilmember
Eagle
Willy Powell, Town Manager
Fraser
Jeff Durbin, Town Manager
Frisco
Bill Pelham, Mayor
Glenwood Springs
*Dave Sturges, Councilmember
Granby
Jynniere Pierro, Mayor
Grand Lake
Jim Peterson, Trustee
Gypsum
*Jeff Shroll, Town Manager
Hot Sulphur Springs
Herchel Deputy, Mayor
Kremmling
*Tom Clark, Mayor
Minturn
Jim White, Town Manager
Montezuma
John Carney, Trustee
Red Cliff
Duane Nelson, Councilmember
Silverthorne
Bruce Butler, Councilmember
Steamboat Springs
Walter Magill, Councilmember
Vail
*Dick Cleveland, Mayor
Walden
Ron Gomer, Trustee
Winter Park
Drew Nelson, Town Manager

*Executive Committee Member